





## EUROPEAN NEWS

## Major W. German pay deal in sight

BY KEVIN DONE IN FRANKFURT

AN INDEPENDENT arbitrator has suggested effective wage increases of 4.83 per cent for the 1m workers in the West German construction industry in what could be the first important settlement in the current hard-fought national round of wage bargaining.

The result of the arbitration is not binding on either the trade union, IG-Bau, or on the employers, but the arbitrator Herr Walter Hesselbach, former chairman of the trade union-owned bank, Bank für Gemeinwirtschaft, warned that failure to accept the award would lead inevitably to strike action.

The West German Building Industry Federation said yesterday that it could live with the award, but no official endorsement is expected from the construction workers trade union until the membership has been consulted.

Union delegates were meeting last night, but it is expected that the proposal will be accepted.

The first deal for a 4 per cent rise, agreed some weeks ago by the union executive was rejected by the grass-roots. The wage claim had to go to arbitration as a result.

The suggested increase leaves the general wage rise at 4 per cent but offers a two-stage improvement in the "13th month" salary that is a generally accepted component of West German wage deals. The full package will first come into effect in 1982, but for this year it will already mean an effective wage rise of 4.8 per cent.

The most crucial talks of the wage round—in the metal-working industry—were still balanced on a knife's edge yesterday with delegates from both sides engaged in last-ditch talks in Wiesbaden.

IG-Metall, West Germany's largest union, brought its 2.7m members out on one-hour nationwide protest strikes yesterday, to increase the pressure on the employers.

The regional negotiations taking place last night in Wiesbaden were the eighth round of talks on wage rises for the 330,000 metal-workers in the state of Hesse. Talks in two other important regions, northern Germany and North-Rhine-Westphalia, have already broken down and failure to reach agreement in Hesse is expected to lead quickly to all-out strike action.

The metal-working sector with 3.7m workers traditionally sets the pace in West German wage bargaining. So far, the union has flatly refused the management's best offer of 4.1 per cent, while the employers have ruled out IG-Metall's scaled down claim of 5.2 per cent.

The last serious strikes in West German industry occurred in 1978 in the iron and steel, automotive and print industries. In that year, 428m working days were lost through strikes and lock-outs. Last year by contrast was peaceful on the industrial front with only 128,386 working days lost through strikes, mainly through a stoppage by postal workers.

## Socialists promise loyalty to Forlani

By Rupert Cornwell in Rome

SIG. BETTINO CRAXI, the Italian Socialist Party leader, yesterday pledged his party's loyal support for Sig. Arnaldo Forlani's coalition government, of which it is a member. He warned that any sudden government crisis could lead to a new general election.

In his key note speech opening the party's 42nd congress in Palermo, Sig. Craxi seemed cautiously to be maintaining the Socialists' current stance. He did express the hope for better relations with the opposition Communists, who have repeatedly called for an end to the Forlani administration.

But he made it clear that substantially closer ties with the Communists—and hence the alternative of a left-wing popular front government—would not be possible without further change by the latter. He urged the Communists, whose leader Sig. Enrico Berlinguer heads his party's delegation to the congress, to "complete its process of ideological and structural change" and to make a clear choice in favour of socialism along Western lines.

The implication of his words is that the Socialists would continue in alliance with Sig. Forlani's Christian Democrats to guarantee a working government with a parliamentary majority.

Sig. Craxi was careful to avoid offending his partners in government by pressing the case for a Socialist to take over as Prime Minister, for the first time in the history of the post-war Italian republic. The congress will confirm Sig. Craxi's grip on this party and his defeat of left-wing opponents who are still pressing for the "popular front" alliance with the Communists. He controls about 72 per cent of delegate strength in Palermo; the remainder is split between two or three left-wing factions.

His speech offered few solid pointers, however, as to how he will use this authority to push ahead with his party's aim of renewing Italian politics. Sig. Craxi reiterated his demands for institutional reforms to make both Parliament and the executive more efficient, but gave little detail of what he intended.

Warning of the damage being done to the national economy by inflation, currently running at a rate of 20 per cent, he came out clearly in favour of at least some dilution of the scala mobile mechanism of wage indexation. It merely added "fuel to the flames" of inflation, he said.

The three main unions are trying desperately to settle their own differences on the possibility of scala mobile reform. But the chances of agreement on a partial freeze of the system have been made no easier by recent sharp differences between the Communists and Socialists, who dominate the union movement.

**Basque lawyer freed by court**  
By Robert Graham in Madrid  
A MADRID magistrate yesterday ordered the release of Sr. Ruiz Balardi, a radical Basque lawyer, held for eight days by police under new anti-terrorist laws.

He was detained on entering Spain from France and was found to have 226,000 worth of Belgian francs in his car. No charges were laid against him.

He had been acting, with the knowledge of the Interior Ministry, as an intermediary to secure the release of a kidnapped Valencian businessman. The case has caused unease among lawyers as well as politicians.



M. Mitterrand (centre) is acclaimed by his followers

## Mitterrand's bandwagon makes up lost ground

BY ROBERT MAUTHNER IN PARIS

THE SOCIALIST candidate for the French presidency, M. Francois Mitterrand (64), has risen so often from the political ashes as to make the proverbial phoenix look like an amateur illusionist. Only a few months ago, he had been written off as a serious challenger to President Giscard d'Estaing by everyone except his own supporters in the party. Today, several opinion polls make him a possible winner by a short head.

M. Mitterrand's astonishing come-back can be put down to the first instance to his mastery of the Socialist Party machine. Undeterred by the public opinion polls which showed that his great rivals for the socialist candidacy, M. Michel Rocard, stood a much better chance at the time of winning the election, M. Mitterrand refused to stand down. When it came to the crunch, it was M. Rocard who retired gracefully from the race, knowing that M. Mitterrand was certain of obtaining the backing of a majority of party delegates.

That, though, was only the beginning of the story. Since the fateful day last November when the party candidacy was decided, M. Mitterrand has benefited from a very strong bandwagon effect. Not only have the Socialists united behind him, but many non-Socialists who are disillusioned with M. Giscard d'Estaing's policies and style of government have come round to supporting the main pretender to the presidential throne.

Not without some reluctance, it should be said, for those old enough to recall the details of M. Mitterrand's chequered 40-year-old political career, continue to have reservations about the inconsistencies of his views, such as his failure to condemn

the colonial wars in Indochina and Algeria.

Two curious "scandals" have continued to haunt him—one in 1964, when, as Interior Minister, he was accused of leaking defence secrets to the Communist Party, and another, in

1957, when he was alleged to have masterminded an assassination attempt against himself for "obvious motives". Subsequently, they proved to be plots hatched by extreme right-wing opponents, but such a tendency to stick.

With the passing of time, however, it is M. Mitterrand's achievements such as the rejuvenation of the party at the Epinal congress in 1971 and the signature of a common programme with the Communists the following year, which remain uppermost in people's minds.

Whatever the socialist candidate may say about the improbability of communist participation in his government as long as the Communist Party does not change its policies, a resuscitation of the Union of the Left remains part of his fundamental strategy, at least at grass-roots level. For M. Mitterrand knows that the break-up of the Union of the Left in 1977, on the eve of the last parliamentary election, did nothing to alter certain basic electoral truths. It is mathematically impossible for him to win the election unless communist voters switch their support to him in the final ballot on May 10.

The election campaign has put new life into M. Mitterrand, to the point that few people now look upon him as "yesterday's man." He has even made a virtue out of the fact that he has had two unsuccessful shots at the presidency—in 1965 against General de Gaulle and in 1974 against M. Giscard d'Estaing. "Third time, lucky," he jokes, referring to his escape at the third attempt from a German prisoner-of-war camp during the Second World War.

Still a mediocre performer on television, though he has improved since 1974, this station-master's son with several university degrees is a superb orator in front of large crowds, with a range of tone worthy of a cathedral organ. His sarcastic outbursts nearly always hit their mark and delight his audiences. It was M. Mitterrand who infuriated the outgoing President by describing him as a "telegram boy" because the latter had agreed to meet Mr. Leonid Brezhnev, the Soviet leader, in Warsaw, shortly after the invasion of Afghanistan.

Indeed, in many ways M. Mitterrand has succeeded in turning the tables on M. Giscard d'Estaing, whose youthful image and new ideas helped him win the 1974 presidential election. "Today, it's me who is seven years younger than Giscard," M. Mitterrand has said perfunctorily, and a growing number of people appear to agree with him.

## Marchais hopes for at least 20%

BY OUR PARIS STAFF

THE FRENCH Communist Party would consider a score of less than 20 per cent in Sunday's first-round ballot a poor result for M. Georges Marchais, its candidate, M. André Lajoinie, leader of the party's parliamentary group, said yesterday.

M. Marchais refused to say what his target was, but said that every vote counted in his bid to "unblock" the impasse on the Left and bring Communist proposals into play in the event of a victory by M. Francois Mitterrand.

Opinion polls have shown an improvement in M. Marchais' score, but with figures ranging between 17 and 19 per cent. M. Lajoinie said that the party considered 20 per cent to be a "normal" election result.

The Communists did not have a candidate in the last presidential election in 1974, when M. Mitterrand stood for a united Left.

M. Marchais said he was confident of being ahead of M. Jacques Chirac, the Gaullist contender.

As for the Communists' programme of urgent measures, including major national labour negotiations, everything depended on the number of votes given to him in the first round, said M. Marchais.

Asked if he would seek to negotiate with M. Mitterrand on the basis of the 131 proposals presented in his "Fighting Plan" last November, M. Marchais said: "If I don't bring my proposals, there will be none on the table."

## Chirac olive branch for Giscard

BY TERRY DODSWORTH IN PARIS

M. JACQUES CHIRAC, the Gaullist candidate appeared to prepare the way yesterday for a reconciliation with President Giscard d'Estaing in a declaration emphasising the need to strengthen and reinforce the present governing majority.

M. Chirac's statement, only four days before the first round of the elections, was aimed mainly at improving his score by raising the old bogey of a Communist presence in a Government led by M. Francois

Mitterrand (the Socialist candidate).

In order to avoid this shift to the Communist left, it was important to eliminate M. Mitterrand in the first round, said M. Chirac—a turnout that would almost certainly let M. Chirac through.

There is a vague possibility that M. Chirac could overhaul M. Mitterrand in Sunday's first round following the surge in his electoral support in the past few weeks. But yesterday's statement was particularly interesting for the way in which he toned down criticisms of President Giscard.

In the early stages of the campaign, M. Chirac gave the President and M. Mitterrand equally rough treatment. But yesterday he criticised President Giscard only obliquely, while stressing his aim of creating a new mood of "national unity" on the basis of the present majority.

There is a greater exercise moderation, and points to the difficulty of achieving crisp discussion in five languages (the previous Commission managed with French and English), and with up to 30 Commissioners' advisers in the room.

But M. Thorn must accept some responsibility. He is a very shrewd politician with a depth of international experience rare even in Luxembourg. But he has a butterfly approach to his work, and several of his colleagues believe his five-man cabinet should force him to concentrate more on key issues.

The reason for immediate anxiety about the evident weaknesses in the Thorn Commission is that its reputation will either stand or fall on its handling of the so-called "mandate". By mid-June, it must produce a paper pointing the Ten towards restructuring the Community budget on the basis of reforming existing policies, particularly agriculture, and developing new ones of some relevance to the Community's economic and industrial crisis.

If M. Thorn falls over the next few months to weld his colleagues into a cohesive unit, there is a real risk that the Commission's deliberations will be a full dress rehearsal for subsequent negotiations by the Ten. In this case, its proposals may look like a reordering of the status quo rather than a path for development.

If this proves to be the case, the Commission will be convicted at a very short-term solution to a problem which stems from the fact that agriculture consumes too large a part of the Community's budget, itself too small to make any real contribution to the problems caused by economic recession and industrial decline.

Ironically, in view of the European Parliament's growing appearance of futurity, it does have a role to play here. The only power it has not yet exercised is the power to dismiss the Commission.

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## Crude oil imports fall 20% in first quarter

BY OUR FRANKFURT STAFF

WEST GERMAN crude oil imports fell sharply in the first three months of 1981, but the country's crude oil import bill was still 15 per cent higher than a year ago under the pressure of successive price increases and the weakness of the D-Mark against the U.S. dollar, the international oil trading currency.

Crude oil imports from January to March totalled only 20.9m tonnes compared with 26.1m tonnes in the first quarter of 1980, a drop of 19.9 per cent.

The reduction of imports has been made possible partly by falling oil consumption in the Federal Republic, but in addition oil companies have been drawing down existing crude oil stocks and some are understood to be importing more oil products rather than crude oil to take advantage of falling product prices on the spot markets.

The biggest fall in oil consumption has come in light heating oil, where demand

THE SLIGHT recovery in the West German car market in the first two months of the year appears to have run out of steam, according to the latest report from the motor industry federation, writes Kevin Done. Manufacturers blame the petrol tax increases introduced on April 1 for deterring new buyers.

West German motorists still enjoy some of the cheapest petrol in Western Europe,

however, despite the increase of 8 pfg a litre caused by the latest tax changes. Drivers pay about DM 1.40 for a litre of four-star compared with DM 1.74 in Italy, DM 1.68 in Denmark and DM 1.59 in Britain.

Car production has fallen by 10 per cent in the first three months of 1981 to 917,800. Commercial vehicle output has dropped by 5 per cent to 86,500.

tonnes in the first quarter, 24.4 visit to Riyadh, per cent of West German requirements. The UK was in second place supplying 3.7m tonnes from the North Sea followed by Libya, 3.4m tonnes and Nigeria, 2.1m tonnes.

Oil is still covering nearly half of West Germany's energy needs and oil imports are the biggest single reason for the massive deficit in the country's current account of the balance of payments. In the first quarter

of the year, the crude oil import bill rose by 15 per cent to DM 12.4bn.

The average import price for crude oil in March had risen to DM 619.08 per tonne compared with DM 443.54 per tonne in March 1980, a rise of 39 per cent. In the autumn of 1978, before the 1979-80 series of crude oil price increases, West Germany was paying on average only DM 200 per tonne for its crude oil imports.

The shock suffered by the West German economy through the dramatic oil price rises of 1973 and 1980 cost the country growth of nearly 2 per cent last year and added some 150,000 to the total unemployed, according to the latest monthly report from the Bundesbank.

The West German Central Bank suggests from studies based on its model of the Federal Republic's economy that the gross national product would have managed growth of 2.6 per cent last year, instead of the actual expansion of 1.8 per cent, if the oil price shocks could have been avoided.

## Belgium's franc policy questioned

By David White in Paris

BELGIUM'S FIRM stance on maintaining currency stability is questioned in the OECD's latest report, prepared before the recent government crisis came to a head. Economic adjustment will take "some time" if the Government pursues recovery through existing policies, avoiding a devaluation of the Belgian franc, it says.

Devaluation "might be envisaged" as part of a more ambitious strategy to rebuild company profits and improve competitiveness. But the report has serious reservations about this, pointing out that devaluation could have perverse short-term effects, because of the country's extensive use of indexation and its high dependence on foreign trade.

In the long term, it could help to restore competitiveness, but only if there was a big transfer of resources to the business sector.

The OECD blames the wage indexation system for holding back the necessary adjustment of incomes to the deterioration in terms of trade and to the slowdown of productivity.

It forecasts a decline of 0.5 per cent in gross national product in real terms this year, after a 1.4 per cent growth in 1980. Unemployment is expected to rise, after reaching 9 per cent of the labour force at the end of last year, and to remain high for several years.

The current account deficit is also expected to worsen, probably increasing between \$6bn and \$7bn. The inflation rate is seen remaining stable at around 6.5 per cent.

## East Germany steps up criticism of Poland's communist leaders

BY LESLIE COLITT IN BERLIN

EAST GERMANY has accused the Polish Communist Party of allowing itself to be "further undermined and of giving counter-revolutionary forces in the country 'even greater room for action'.

The attack by the official news agency, ADN, was published in all East German newspapers. It marks a growing emphasis by Poland's hard-line neighbours to blame the communist leadership as much as "anti-socialist forces" for the situation in Poland.

The East German broadside was aimed at the recent meeting of reform-minded Polish Communists in Torun and at the Government's decision to allow

Rural Solidarity, the independent farm union, to represent Poland's private peasants.

ADN said "Marxist-Leninist" forces in Poland are "deeply concerned" about recent developments, especially the Torun meeting. It attacked the "demagogic" slogan of democratising the party which, it said, was used to "attack openly the Marxist-Leninist principles" of the party, in particular democratic centralism.

This is a very serious criticism which dogmatic Communists make of reform communism and is often followed by labelling a reformed party "revisionist".

The East German report singled out Professor Wojciech Lementowicz for demanding the "replacement of 80 per cent of central committee members" to achieve "liberalisation" in Poland. East German communist officials said at their party congress last week that if this happens, there will be nothing to prevent the "social democratisation" of the Polish Communist Party.

"That was tried before, in 1968," one East German Communist said, referring to the Czechoslovak communist reformers led by Mr. Alexander Dubcek.

The news agency also warned that the legalisation of Rural Solidarity opens a wide area for the activities of anti-socialist forces in Poland.

commission working on the draft of a law limiting official censorship. Professor Klemens Szaniawski said later he was satisfied that Communist Party deputies who hold per majority in Parliament are not intending to alter the draft significantly at present. He is chairman of a co-ordinating committee of various creative associations which helped prepare the draft with Solidarity in a long series of negotiations.

Speaking at a ceremony in Warsaw on Tuesday marking the 36th anniversary of the signing of a Soviet-Polish friendship pact, Mr. Boris Arislow, the Soviet ambassador to Poland, confirmed Moscow's support for the Polish party leadership.

## Solidarity urges price, pay reform

BY CHRISTOPHER ROBINSON IN WARSAW

REFORMING OF the system of prices, wages and farmers' incomes in Poland must be started at once if runaway inflation is to be avoided, according to the weekly newspaper published by Solidarity, the independent union. By the end of this year the value of demand for consumer goods will outstrip supply by Zl 600bn-Zl 700bn (\$8.2bn-\$9.5bn), says an article written by Mr. Wiktor Herer and Mr. Wladyslaw Sadowski.

Inflation "is a plague which will soon paralyse the economy and block any chance of economic reform," they say. The changes which will inevitably hit incomes will be "painful".

The Government, meanwhile, has postponed the trial of Mr. Leszek Moczulski and three

other dissidents who head a small political party called the Confederation of Independent Poland. They are all accused of anti-state activity and their trial was to have started next Monday. Solidarity, which has taken up their cause, claims that they are prisoners of conscience.

The official decision to postpone the trial appears to have been taken to avoid tension in the union and the Government are to hold talks on a number of issues, including union access to the media, freedom for Mr. Moczulski and six associates, and economic questions.

Another sign that the authorities are maintaining their moderate policy towards Solidarity was evident at a meeting yesterday of a parliamentary

commission working on the draft of a law limiting official censorship. Professor Klemens Szaniawski said later he was satisfied that Communist Party deputies who hold per majority in Parliament are not intending to alter the draft significantly at present. He is chairman of a co-ordinating committee of various creative associations which helped prepare the draft with Solidarity in a long series of negotiations.

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## European Commission: Thorn's team shows its weakness

M. GASTON THORN'S 14-man European Commission is still wearing a somewhat anxious air, almost four months after it began its four-year tenure in Brussels.

Some elements in the Commission's performance so far raise legitimate doubts about whether it will be able to find the necessary sense of authority to grapple with the severe tests which lie ahead.

As a result, there are also doubts about European Commission President M. Gaston Thorn's aim of building a Commission which will be more assertive and independent in the face of the European Community's national governments, which seem increasingly unable or unwilling to advance their national interests through Community policies.

The Commission's vital role is to propose a broad range of policies based on a judgment of the "Community interest." M. Thorn promised in one early presidential speech that his Commission would take this role more seriously than some of its predecessors, which out of weariness and disillusion

tended to limit their ambition to what they thought member governments might easily accept.

The resulting lowest common denominator of agreement has produced a succession of fudged decisions which have shied away from some important basic problems, particularly in agriculture.

M. Thorn has rightly concluded that his Commission needs a sense of team spirit and collective responsibility if it is to have any muscle in its inevitable brushes with governments. The reality, however, has been a bit like pushing a boulder up a mountain. "Gaston is trying, but if anything there is a marked lack of trust and confidence among Commissioners," said one senior official with experience of previous Commissions.

There appear to be several reasons for this awkwardness in the Commissioners' relations with each other. They got off to a shaky start on the night of January 6, when the sharing of jobs gave rise to a far angrier debate than expected and also an unprecedented one, as Mrs.



Margaret Thatcher intervened directly on behalf of her Commissioner, Mr. Christopher Tugendhat. The Commission was further destabilised a few days later, by the sudden death of its leading political heavyweight, Mr. Finn Olav Gundelach, the Agriculture Com-

missioner. But the problems on the 13th floor of the Berlaymont have been compounded by the fact that Commissioners are behaving more and more like delegates from national governments. M. Thorn has lectured his colleagues at least twice on

the need for independence. It is less surprising that some of the seven newcomers, such as West Germany's Herr Karl-Heinz Narjes, Greece's Mr. George Kontogeorgis and Ireland's Mr. Michael O'Kennedy should sound occasionally as though they are reading from briefs

prepared in their national capitals. Far more serious, some of the seven "old hands" from the previous Commission are overtly playing the national game. Sig. Lorenzo Natali, for example, returned to his native Italy to attack the farm price proposals he was nominally committed to as Commissioner.

M. Francois-Xavier Ortoli, a former Commission President, played an overtly French hand during M. Thorn's absence while chairing a Commission meeting which produced a revised proposal for the fisheries negotiations. The British saw it as denying them previous gains.

Another problem is that the Commission greatly lacks "horizontal co-ordination." As a result, the new Commissioners and their staff feel they are being constantly "ambushed" by colleagues more adept at playing the system. Finally, the Commission meetings are generally felt to be taking far too long discussing trivia.

M. Thorn's chairmanship is held partly responsible, but he in turn believes his colleagues

should exercise greater moderation, and points to the difficulty of achieving crisp discussion in five languages (the previous Commission managed with French and English), and with up to 30 Commissioners' advisers in the room.

But M. Thorn must accept some responsibility. He is a very shrewd politician with a depth of international experience rare even in Luxembourg. But he has a butterfly approach to his work, and several of his colleagues believe his five-man cabinet should force him to concentrate more on key issues.

The reason for immediate anxiety about the evident weaknesses in the Thorn Commission is that its reputation will either stand or fall on its handling of the so-called "mandate". By mid-June, it must produce a paper pointing the Ten towards restructuring the Community budget on the basis of reforming existing policies, particularly agriculture, and developing new ones of some relevance to the Community's economic and industrial crisis.

If M. Thorn falls over the next few months to weld his colleagues into a cohesive unit, there is a real risk that the Commission's deliberations will be a full dress rehearsal for subsequent negotiations by the Ten. In this case, its proposals may look like a reordering of the status quo rather than a path for development.

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## AMERICAN NEWS

# Congressional battle ahead for Reagan on foreign policy

BY DAVID BUCHAN IN WASHINGTON

THE REAGAN Administration is squaring up for a major foreign policy test with Congress over its determination to bolster anti-Communist forces in the Middle East and south-west Asia.

The Administration has reaffirmed this week that it wants to sell Saudi Arabia the very latest in U.S. military equipment, including the airborne warning and control system (AWACS) "spy planes" despite the loud objection of Israel and its supporters on Capitol Hill. Mr. Reagan also intends to renew aid to Pakistan, despite concern that that country is secretly building a nuclear bomb.

A fight is certain, particularly over the AWACS sale which could be blocked by a majority in both Houses of Congress. Opposition flared quickly yesterday after the AWACS announcement. Senator Edward Kennedy said Saudi Arabia had no legitimate need for radar planes and some Republican Senators predicted that the sale would be defeated in the Senate, at least.

The Administration is not rushing into battle, apparently because it does not want to risk divisive and damaging foreign policy fights before its economic programme's fate has been settled. The light workload of the recuperating President is almost entirely taken up with lobbying for his budget and tax cut plans.

The White House has announced that the AWACS sale will be wrapped in a single package with the slightly less controversial sale to Saudi Arabia of extra equipment for F-15 fighters. Congress will have to vote for or against it all. But, significantly, not a



Mr. Agha Shahi

word has been said on the timing of the package's presentation to Congress. It is believed that this is likely to be after June 30—the date of the Israeli elections—to remove some of the heat from the issue. Similarly, Mr. Alexander Haig, the Secretary of State, this week laid out in talks with Mr. Agha Shahi, the Pakistani Foreign Minister, a U.S. offer of a five-year military and economic aid package. The U.S. has offered \$500m (\$400m of it in military sales credits) for the first year, the rest to be negotiated.

Mr. Shahi welcomed this as bigger and of longer duration than the \$400m which President Carter offered over a two-year period, and which President Zia-ul-Haq last year described as "peanuts".

Both Mr. Haig and Mr. Shahi said further talks were needed before the U.S. and Pakistan could strike any firm deal. Even if such an agreement is reached, it will not mean a thing until the Reagan Administration has sorted out with Congress some change on nuclear non-proliferation policy towards Pakistan.

## Some countries are keen on what amounts to currency speculation, writes David Marsh in New York

# Central bankers move into foreign exchange market

Huddled amid the Cape Canaveral-like complexity of computers, voice boxes and flickering video screens, a small squad of dealers sit in a special section on the foreign exchange trading floor of a major New York bank.

Their job is to handle the currency dealing activities of a select group of customers—some 40 or 50 central banks from around the world. Central banks used to be known for their staidness. But in their efforts to spread investments among a greater variety of currencies and financial instruments, official institutions are becoming increasingly active movers of funds around international money markets.

"Central banks have become much more professional," says Mr. Heinz Riehl, vice-president in charge of the financial markets group at Citibank. "Although their overriding concern is to keep their reserves liquid, they are also becoming more income-conscious."

"The need to manage reserves has become accentuated by increasing volatility of currencies and interest rates," says another New York banker. "But this can be a self-feeding process—central banks themselves can add to currency fluctuations."

Some central banks have a

higher profile than others. Some smaller central banks in South-East Asia and Latin America, whose reserves have been boosted in recent years by foreign borrowing or export windfalls, are now especially keen on what bankers

call "active foreign exchange management"—in other words, currency speculation. Many big reserve holders among the oil-exporting countries on the other hand, act more responsibly. Bankers in New York praise the Saudi Arabian Monetary Agency, whose reserves are believed to be at least \$90bn, for its stabilising influence on the market during the dollar's strength of the past 12 months.

"It has been acting in a counter-cyclical manner, spreading its reserves into Deutsche Marks and yen at a time when those currencies have been

weak," says one New York banker. Significantly, many industrialised countries, which a few years ago were content to leave all their reserves in U.S. Treasury securities, have also become more active in switching their investments.

In 1971, the major industrial nations agreed not to deposit foreign exchange reserves on the Euromarket for fear of adding to world liquidity and triggering off an inflationary carousel.

Although the agreement was reaffirmed as recently as 1979, it is no longer operational, according to New York bankers. Britain and Italy, which made large Eurodollar borrowings during the mid-1970s and re-invested the proceeds on the Euromarket, are named as particular transgressors. "Since Eurodollar deposits carry yields some way above those offered on U.S. Treasury bills, you can hardly blame them," comments one laconic New York foreign exchange expert.

The increased enthusiasm among central bankers for dabbling in foreign exchange has sparked off a rash of activity among commercial banks anxious to pick up lucrative business advising on, or carrying out, the official insti-

tutions' multi-billion dollar operations.

Apart from the more carefree central banks of the developing world, several European central banks are believed to have hired the advisory services of private-sector currency pundits.

Following in the footsteps of such banks as Morgan Guaranty, which first launched seminars to bolster central banks' dealing expertise back in 1975, Citibank is inviting Asian central banks and government organisations to a gathering in Singapore in June. There it will be giving advice on reserve asset management—including the subject of how to invest in gold.

Several Asian countries, Indonesia and Singapore among them, have established themselves as important official gold buyers.

Mr. Frederic Bogart, senior vice president at Republic National Bank and one of New York's best known gold dealers, says some Middle East central banks and government institutions have taken advantage of the recent fall in bullion prices to buy stocks at less than \$500 an ounce.

Mr. Riehl says he recommends central banks to maintain around 10 to 15 per cent of their reserves in gold.

Commercial banks also offer central banks advice in other areas. Merchant banking group Schroders, which gives advice on a fee-paying basis to a dozen central banks around the world, is now moving increasingly towards advising on the manage-

ment of the liabilities side of their balance sheets, as well as their assets. Considering today's fluctuations on capital markets, deciding what currency to borrow is as important as selecting the right asset currency, says Mr. Geoffrey Bell, head of Schroders' reserve asset management group.

He particularly advocates greater borrowing and investment use of the special drawing right, the composite currency unit of the International Monetary Fund. This, he says, offers central banks an attractive spread of risks.

Schroder's philosophy is to draw up criteria for diversification of central banks' reserves based on their countries' trade flows and borrowing patterns. Shifts in the percentage share of currencies can then be made according to fluctuations on exchange markets.

Other bankers say central banks are now more adventurous in using a broader range of financial instruments. A few even use the financial futures markets—the fast-moving markets in forward contracts in currencies, Treasury bills and other debt instruments.

The bond market is also attracting official money. Some recent sterling issues for foreign borrowers on the London capital market have been tailor-made for official investors in the oil states and elsewhere.

At the moment, the Deutsche mark is the most important world reserve currency after the dollar, accounting for an estimated 12 or 13 per cent of total currency reserves. But according to Mr. Riehl, sterling is more of a "natural" number two because the breadth and liquidity of UK financial markets is much greater than in such other centres as Frankfurt and Tokyo.

## Caracas confident on oil income

BY KIM FUAD IN CARACAS

VENEZUELA'S oil income should grow by more than 21 per cent in 1981, rising from \$18bn in 1980 to \$21.9bn this year, according to estimates made by the state oil monopoly, Petroleos de Venezuela.

The estimate, prepared for the Venezuelan Planning Ministry, is based on exports of 1.5m barrels-a-day at an average \$9.15 per barrel, plus local sales. The Ministry has reported

that overall state income for 1981-85, covered by the sixth national plan, will be \$168bn, with oil providing 69.2 per cent of the total.

Planned expenditures for the five-year period are \$62.4bn for current expenses, \$22.4bn for debt servicing, \$22.1bn for oil industry investments, and \$38.5bn for new capital investments in electricity, waterworks, housing, the Caracas under-

ground, completion of the Guri dam and expansion of university installations.

Sr. Humberto Calderon Berti, the Energy Minister, has already made clear that Venezuelan crude oil prices will not be affected by the current glut on world markets which has forced other Latin American producers—Mexico and Ecuador—to lower their prices.

## N-safety report was 'unfair'

NEW YORK—General Electric has accused federal nuclear safety officials of making an unfair and damaging public attack on the company's nuclear reactors.

The row concerns a report released earlier this month by members of the staff of the Nuclear Regulatory Commission. The report argued that General Electric reactors might have a serious safety problem that had not been recognised previously.

The company believes the report is unfounded and is doubly angry because the findings were reported in the Wall Street Journal earlier this month.

In a letter last week to Mr. Joseph Hendrie, chairman of the NRC, the company's vice-president, Mr. A. Philip Bray, said release of the report was premature and fundamentally unfair because General Electric was not given a chance to comment on the findings.

The safety dispute is over whether a General Electric reactor could develop an uncontrollable leak in its cooling system as a result of a pipe break.

The report recommended that suspect piping on 23 General Electric designed reactors operating in the U.S. should be checked as soon as possible for signs of cracks or corrosion.

The company concedes that such a pipe break is possible but argues that there are sufficient back-up systems available to protect the reactors. AP-DJ

## Additional charges laid against Teamsters' Union

BY OUR WASHINGTON CORRESPONDENT

THE REAGAN Administration has filed additional charges in a three-year-old suit against the Teamsters' Union for mismanaging and misusing the union's large pension resources.

The Labour Department has asked a Chicago court to add some \$270m in transactions by the Teamsters' pension fund to allegations cited in a 1978 civil suit brought by the Carter Administration against Mr. Frank Fitzsimmons, the Teamsters' president and 18 other pension fund trustees.

The suit involves allegations that loans by the pension fund were made without sufficient information on the borrower, that interest rates did not properly reflect risks involved, and that the fund was slow to foreclose on defaulters.

The new transactions cited in the case include loans made to Las Vegas hotels, casinos and to an allegedly bogus Texan land development scheme. The Teamsters, which groups truck

drivers and a large number of language workers, is the country's largest trade union, and has its biggest pension fund, with assets of more than \$2bn.

It was also the only union whose leadership was openly in favour of President Reagan's candidacy last year.

The Labour Department is headed by Mr. Raymond Donovan, a former executive of a New Jersey building company who ran into trouble during his confirmation hearings over allegations that his company made secret payments to union officials to buy labour peace. The Senate was satisfied that Mr. Donovan had no part in such transactions.

Mr. David Stockman has claimed himself politically. The Michigan congressional seat which Mr. Stockman vacated to become Budget Director this year has been filled by a 29-year-old bachelor, conservative Republican, Mr. Mark Siljander—exactly what Mr. Stockman was in 1976 when he first won the seat.

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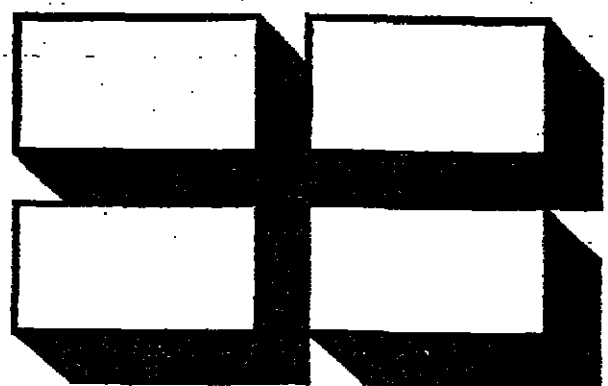
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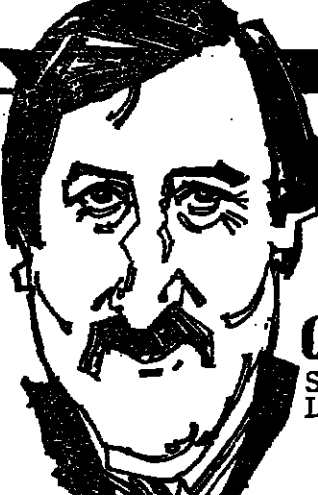
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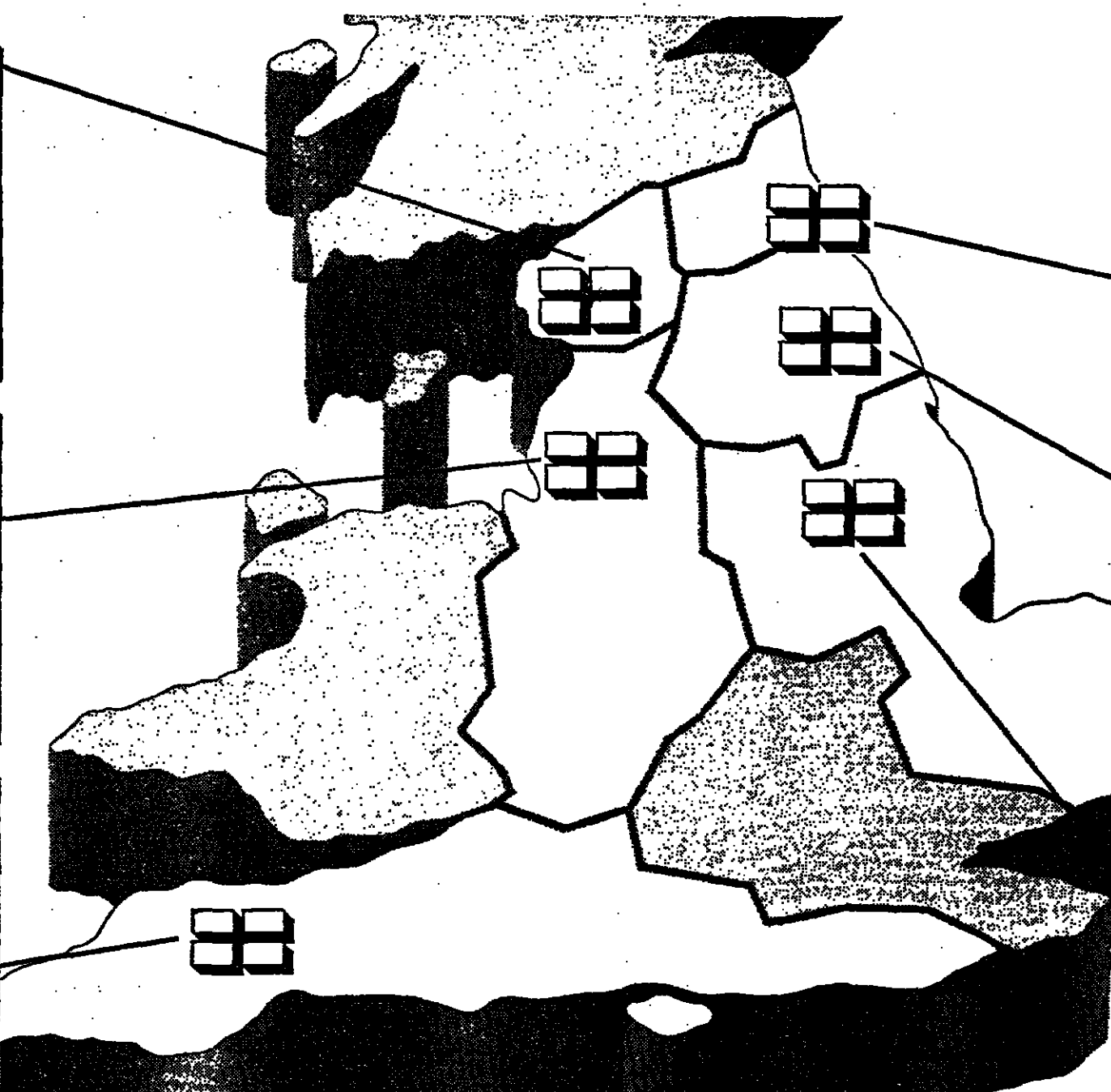
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## In England, you've only one call to make.



## WORLD TRADE NEWS

Remittances from thousands of workers abroad have proved to be New Delhi's largest foreign exchange earner, K. K. Sharma reports

## Cash from India's exodus of labourers brings record invisibles

INDIA'S fastest growing export is Indians. Several Jumbo loads fly every day to the Middle East, Europe and the U.S.A. to take up jobs of all kinds. Such is the exodus that remittances from Indians working abroad are the single largest foreign exchange earner for the country.

Inward remittances were thought to have reached a plateau in 1979 and to have declined in 1980 because many contracts in the Middle East were completed by then. To the surprise of officials, this has not been the case. Far from falling, the remittance have increased instead and helped bolster the foreign exchange reserves at a critical time.

Remittances are largely responsible for India's improved

balance of payments prospects in 1980-81. The visible trade deficit is expected to be more than Rs 45bn (£2.5bn) yet the deficit in the balance of payments is forecast to be not more than Rs 14bn.

This is serious enough and will lead to a Rs 6bn fall in the foreign exchange reserves after taking into account credits from the International Monetary Fund of Rs 3.15bn. Despite this, the reserves are still at the relatively comfortable level of Rs 47bn even after a heavy import bill in 1980-81 of an estimated Rs 110bn, of which oil and petroleum products account for more than 45 per cent.

Officials are still puzzling over the reasons for this. They are

pleasantly surprised to find foreign exchange earnings from invisibles have reached the record level of Rs 44bn last year. This is more than double the Rs 22bn in 1979 and almost twice as much again as the Rs 28bn earned from invisibles in 1979.

Earnings from shipping, airlines and insurance have been almost static for the past couple of years while receipts from tourism have increased marginally by just 2 per cent annually. The conclusion is unavoidable that the spurt in earnings from invisibles is due to increased remittances from Indians working abroad.

The boom in such inward remittances began with the construction contracts that the oil-rich Middle East countries

started handing out several years ago. Indian companies have won contracts worth about Rs 10bn in Iraq alone and have done almost as well in Saudi Arabia, Kuwait and the United Arab Emirates.

All Indian companies with such contracts fly out hundreds

of thousands of skilled, semi-skilled and unskilled Indians to work on the projects. Thousands more are employed by other contractors. Indian wages are relatively low, although the workers in the Middle East earn substantially more than they could at home.

essential to ensure the country's development in view of the shortage of foreign exchange as a result of the massive trade gap.

Mr. Mukherjee hopes to initiate policies which will ensure that exports rise by an average of 20 per cent every year which, after taking world inflation into account, would work out to a 9 per cent rise in real terms.

INDIA has fixed a target of Rs 84bn (£4.3bn) for exports in 1981-82, an estimated increase of 9 per cent over the previous year in real terms. The 1980-81 target was Rs 77bn, but it is not yet known whether it was reached, writes our New Delhi Correspondent.

Mr. Pranab Mukherjee, Commerce Minister, feels that an export-oriented policy is

An unskilled worker in India cannot hope to earn more than Rs 300 a month and even this is considered a high income. In the Middle East, earnings are more than ten times this figure with other benefits like free housing, meals and medical care together with return air fares paid by the employers. Incomes of semi-skilled and skilled Indians in the Middle East are considerably higher. So also are their savings most of which find their way back to India, helping to shore up the foreign exchange reserves.

So heavy is the rush to get to the Middle East that flights to and from destinations in the Gulf are always full. Air India and many other airlines have special flights while the

domestic airline is planning flights to points like Kuwait and Dubai.

So eager are Indians to get to the Middle East that many have resorted to "labour contractors" who have exploited thousands of illiterates by promising fictitious jobs at a premium. The Government has now started licensing "labour contractors".

No accurate figure is available of the number of Indians in the Middle East but unofficial estimates are that it must be close to a million. To these must be added hundreds of thousands who are already in Europe (mostly Britain and West Germany) and the U.S. All regularly send funds back to their families at home. Only

recently have they discovered that they can profitably invest their earnings in countries where they work. This has forced the Indian Government to launch schemes with incentives to remit savings back home (such as tax concessions, higher interest rates and liberal terms for investments in new companies in India).

That Indians are investing their savings in third countries while they are abroad is borne out by the fact that the level of inward remittances soared to record levels in September and October last year when the Iraq-Iran war broke out. From the average of Rs 3bn a month invisible earnings rose to a record Rs 7bn in September and Rs 5.4bn in October.

## Hong Kong textiles anger

BY OUR FOREIGN STAFF

HONG KONG textiles manufacturers reacted angrily yesterday to EEC complaints over "fraudulent" textile exports from countries allegedly trying to evade internationally-agreed quotas.

The EEC complaints did not mention Hong Kong by name, but were implicitly aimed at the textile exporters of east and south east Asia, like Hong Kong, South Korea and Taiwan.

The clash comes at a time when Hong Kong is nervous about the future of its trading position. Officials and manufacturers see the EEC complaints as part of a slur campaign being mounted in an increasingly protectionist Europe ahead of the crucially important renegotiation of the Multifibre Arrangement (MFA) which controls the international textile trade. Talks are due to begin in two weeks. A statement from the EEC

in Geneva said it plans to reinforce Customs co-operation, information exchange and inspection procedures among the EEC's 10 member states. The aim is to prevent false labelling as a means of disguising the true origin of textile products.

Hong Kong's textile and garment manufacturers say that false labelling practices have been stamped out by stiffer penalties and better detection methods. They claim that if a fraud of this kind occurs, then it is the European importers who are to blame.

The EEC statement augurs ill for the multifibre talks. In addition to the attack on exporters, the statement says the EEC does not intend to allow the usual 6 per cent annual increase in textile quotas, reportedly because of slack demand for textiles inside the Community.

The Community evidently wants to continue controlling textile imports through bilateral arrangements, aiming to "stabilise" imports from "advanced suppliers" like Hong Kong and South Korea, while granting "more favourable treatment" to "less developed suppliers" like Sri Lanka and Indonesia.

Kevin Rafferty in Hong Kong adds: The order books of major Hong Kong manufacturers have lengthened slightly in early 1981.

According to an official survey of the territory's 200 largest manufacturers, the volume of orders in hand increased from 4.1 months in January to 4.2 months in February. This is still well below the average 4.5 months orders in hand in February, last year.

## Australia beef producers in trading move

By Patricia Newby in Canberra

THE CATTLE COUNCIL of Australia, which represents beef producers, at its annual meeting this week called on the Government to seek preferential trading arrangements among the Pacific Rim nations, including the U.S. and Canada, to act as a countervailing force against the EEC and to promote trade in the region.

Representatives of the Cattle Council yesterday met Mr. Malcolm Fraser, the Prime Minister, and Mr. Peter Nixon, the Primary Industry Minister. The Council described Mr. Fraser and Mr. Nixon as "very receptive" to its proposals for Australia to take action against the EEC within GATT and work towards a preferential trading arrangement in the Pacific basin. The Prime Minister's office would make no comment.

## UK Minister visits Japan

BY CHARLES SMITH IN TOKYO

MR. KENNETH BAKER, Britain's Minister for Industry and Information Technology, arrived in Japan yesterday for a four-day exchange of views on ways to increase Anglo-Japanese co-operation in technology development.

During his visit, Mr. Baker will meet the Ministers of International Trade and Industry and Posts and Telecommunications and the presidents of major technology-oriented companies such as Hitachi, Fujitsu and Nippon Electric.

Two other important meetings will be with the president of Nippon Telegraph and Telephone and Dr. Saburo Okita, Japan's special representative for trade.

Britain has traditionally run a surplus on its technology trade with Japan—payments for know-how and licensing

agreements—however, the rapid advance of Japan in communications-related technologies in the last few years has made it likely that in future the UK could benefit by absorbing more Japanese know-how. This appears to be one of the reasons for Mr. Baker's visit.

Another reason is Britain's interest in tendering for NTT procurement contracts following the (partial) liberalisation of Japanese government procedures as a result of the last round of GATT negotiations.

The extent to which this will be possible remains in doubt, in part because of continuing barriers to foreign participation in UK government procurement.

Sir George Jefferson, head of British Telecoms, is accompanying Mr. Baker on his visit to Tokyo.

## Tokyo plans EEC trip for former envoy

By Our Far East Editor

THE JAPANESE government is planning to send Mr. Hideo Kitahara, a former ambassador to France, as a special emissary to the EEC in advance of Prime Minister Zenko Suzuki's planned European tour.

Mr. Kitahara is expected to visit France and a number of other EEC member countries next month and to hold talks with high-ranking officials according to the Foreign Ministry. His talks will cover political and economic issues.

The background to the mission is rising Japanese concern about trade frictions with the EEC and its desire to obtain some understanding on trade issues before Mr. Suzuki's tour.



Mr. Kenneth Baker: holding four days of talks in bid to increase Anglo-Japanese co-operation on technology

## Fokker sells Friendship aircraft to Libya

BY CHARLES BATCHELOR IN AMSTERDAM

FOKKER, the Dutch aircraft manufacturer, announced the sale of eight turbo-prop F-27 mark 600 Friendship's to Libyan Arab Airlines (LAA) in a deal worth about £196m (£173m).

Fokker does not reveal the value of individual orders but the basic F-27 costs about £12m. The aircraft, with seating capacity of 44, will be delivered in 1982 and 1983.

They will be used to operate domestic routes and will allow the airline to serve a number of new destinations including several small oases. They will also be used for charter flights to development projects in Libya.

Ten F-27s in use with LAA

The sale of the F-27s to Libya brings total sales to 727 and to 158 users in 63 countries, including Arab, Asian, Mobil, Occidental, Oasis, Gulf Oil, Esso and Agip, have a growing need for aircraft because of extensions to concessions and increases in exploration work.

Fokker has reported a strong surge in sales of the 20-year-old F-27 following the sharp rise in the price of aviation fuel and the deregulation of U.S. domestic routes, allowing airlines to fly larger aircraft.

## Baghdad deal for Yugoslavs

BELGRADE—Energoimport Business System of Belgrade has won a contract in Iraq valued at \$150m (£70m) for the reconstruction of the main street in Baghdad and the building of housing and businesses, a company official said.

AFDJ

## France wins Indonesia order

By Terry Dodsworth in Paris

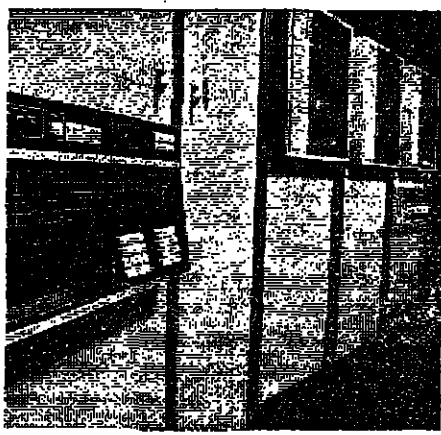
SPIE-BATIGNOLLES, the French construction company has won a FFR 425m (£40m) order to double the size of the Petrokimia phosphate plant in Indonesia.

Meanwhile, Vallourec, the French pipe company, yesterday announced three overseas contracts worth a total of about FFR 400m. The agreements all involve wide-diameter steel pipe

# Gould adds high-speed, super minicomputer; a major step in its electronics strategy.

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## ICI expects better first quarter profits

By Sue Cameron, Chemicals Correspondent

IMPERIAL CHEMICAL Industries, Britain's biggest manufacturing company, expects to report improved profitability for the first three months of this year after nine months of recession when it announced its losses for the first quarter of 1981 next week.

Sir Maurice Hodgson, chairman, told the group's annual meeting in London yesterday that sales volumes last month had been "encouragingly higher" than at any time since June. Costs had also fallen in March of this year and given "some benefit" to the group. The increase in sales volume plus the drop in costs "should result in our being able to report an improvement in profits for the first quarter," said Sir Maurice. However, he warned shareholders that it was still "too early to say whether this amounts to a sustained recovery or not."

Earlier this month, official Government figures showed that the UK output for chemicals and allied products was almost 1.5 per cent higher between December and February than it had been in the previous three months.

But Sir Maurice said yesterday that ICI's sales volume in January and February this year had shown "no significant improvement over the levels for the previous six months, and selling price increases were not sufficient to give any real recovery in margins."

ICI reported a 54 per cent drop in pre-tax profits in 1980 compared with 1979. Last year, it cut the dividend for ordinary shareholders for the first time since 1938.

Sir Maurice told shareholders yesterday that when the board had decided to cut the dividend in February this year the outlook for the rest of 1981 "had become even more uncertain."

Last year, the group had been hit by the recession and by the strength of sterling, and by this February the board was forced to the conclusion that "conditions would remain very tough for UK manufacturers and exporters." Results for 1981 would therefore be "poor."

In spite of last year's drop in profits and the cut in the dividend, shareholders seemed to be in a subdued mood. Calls for directors to take a cut in pay received only half-hearted applause. Sir Maurice parried by saying that he had voluntarily given up the bonus to which he was entitled on top of his £135,000 a year salary.

One shareholder raised the subject of animals used in laboratory research and said he had read a newspaper court report of a man in Pembrokeshire who had been "coshing cats" for a year for ICI.

ICI replied that the animals it used were bred by the company in sterile conditions. It would have no use for any killed by coshing. It knew nothing about the Pembrokeshire allegations.

## Irish MPs report on Sands visit

By Stewart Dalby

THE THREE Irish MPs rebuffed by Mrs Margaret Thatcher over their request for a meeting about hunger striker, Mr. Bobby Sands, yesterday had an interview with Mr. Brian Lenihan, the Irish Foreign Minister.

The three MPs, Mr. Niel Blaney, Miss Sile de Valera and Dr. John O'Connell, reported to Mr. Lenihan on their visit to Mr. Sands in the Maze Prison outside Belfast at the weekend. They hoped that, after the Prime Minister's abrupt refusal to see them, the Irish Government would press matters.

After talking to the MPs for three-quarters-of-an-hour, Mr. Lenihan said he would report to Mr. Charles Haughey, the Irish Prime Minister.

Mr. Lenihan said he thought one interpretation of Mrs Thatcher's refusal to see the MPs was the question of protocol involved and that she may have been seeking a meeting between heads of government.

Mr. Lenihan said he shared with the MPs the view that there should be a terrible outbreak of violence in Northern Ireland.

Sir Sands, who was recently elected British MP for Fermanagh, South Tyrone, in a by-election, is in the 54th day of a hunger strike. His weight is apparently down to seven stone and he was given the last rites on Saturday.

In a separate development five members of the National H block Committee from Fermanagh asked Dr. Gaeboir Alibandi, the Papal Nuncio in Dublin, to convey the concern of the people of Northern Ireland to the Pope.

## Gas oil price drops

THE PRICE of gas oil—mainly used to make heating oil—has fallen sharply in the past fortnight. The main reasons for the drop in price are the world glut of crude oil and oil products and the weak demand for heating oil during a mild winter.

# Optimistic big stores are taking more despite the Budget

BY DAVID CHURCHILL

Spending in the shops has been better than expected since the Budget, according to a survey of major retailers carried out yesterday.

Sales in the first three months of this year were high but Department of Trade figures published yesterday show that while trade continued to fall back from the January level last month, it was still better than at the end of last year.

The provisional estimate of the volume of sales in March

is 111.5 (1976=100, seasonally adjusted). This compares with 112.9 in February and 114.0 in January.

Trade in the first three months of this year was 3.1 per cent higher than in the last quarter of 1980. Officially, this is said to reflect the lengthening of annual sales, the fact that they were more buoyant than normal and pre-Budget buying.

Price increases for a wide range of items included in the sales index (notably clothing)

have been very low. This is shown by an increase of only 8 per cent in the value of retail sales in the year to March, although volume is estimated to have risen by 1.6 per cent.

There has been considerable uncertainty about whether sales would fall back following the Budget increase in indirect taxes on alcohol, tobacco and petrol.

Yesterday, however, the major store groups appeared relatively optimistic although

many main selling lines were not directly affected as Value Added Tax was unchanged.

Mr. Leslie Porter, chairman of Tesco, said: "Sales have gone well since the Budget, with non-foods ahead of food."

Argos, the discount stores chain owned by BAT Stores, said the past four weeks were "better than anticipated."

Mr. Roger Jones, joint

managing director of F. W. Woolworth, said: "Sales have held up since the Budget."

A note of caution was added by the John Lewis Partnership which said that "last week (ending April 11) should have seen the peak of the pre-Easter trade but it failed to meet the previous week's figures."

The main boost to trade appears to have been the warmer weather — which

helped sales of gardening equipment and clothes.

Many stores groups are also carrying out vigorous promotional campaigns, often at the expense of the small shops.

Woolworth's, for example, says that its "Crackdown" price-cutting campaign has helped it to increase sales by more than 10 per cent by value on the same period last year. It says such growth would have been unlikely without special promotions.

Tesco is also promoting non-foods such as gardening equipment and claimed yesterday that Berger's decision to cut off some paint supplies because of its discount prices had substantially boosted paint sales.

Some electrical goods chains, such as Rumbelows, report that television and video sales are higher than expected. But there is no general agreement on when any real upturn in consumer spending is likely to emerge.

## Another partner disappears from British Steel's Phoenix 2 project

Four private steelmakers were up against the wall

With BSC they talked and talked, and then there were two...

Alan Pike reports

WHEN THE British Steel Corporation began talks with the private sector on the rationalisation of engineering steels production there were four major companies involved—Dunfermline, Hadfield, GKN and Round Oak.

The talks on the Phoenix 2 project to reduce engineering steels capacity, and establish a new company jointly owned by BSC and the private sector, have yet to come to fruition. Meanwhile heavy losses have forced two of those four companies to close down production facilities and declare large numbers of workers redundant.

In February Dunfermline announced the closure of its modern Llanelli, South Wales, steelworks with the loss of more than 1,100 jobs and the temporary transfer of its steel processing activities to BSC.

This was followed yesterday by the announcement that Hadfield, part of Lomho, is to make 1,900 off its 2,600 workers in Sheffield redundant.

Mr. Derek Norton, Hadfield's chairman, at an emotional meeting of the workforce at the Hillsborough football stadium yesterday morning, left no doubt about where he believed the blame for the lost jobs should rest.

During the past four years, he said, Hadfield had done everything the present Government advocates for survival. Its labour force had dropped by 52 per cent from 5,400 to 2,600, productivity had increased and in June 1980 Hadfield was profitable.

"The point I wish to emphasise is that profitable, hard-working and loyal steelmakers

are to be sacrificed at the expense of the judge, jury and hangman attitude of the present Government and nationalised steel corporation."

Mr. Norton said that throughout the Phoenix 2 talks BSC had been interested only in the total closure of Hadfield, with all employees made redundant at the company's cost.

Hadfield was not prepared to accept this, but Lomho could not go on sustaining the present level of losses—£1m per month since last July—indefinitely.

Hadfield proposes to continue its Sheffield operation as an independent specialist steel

producer outside BSC control, but on a much-reduced scale. Its Leeds Road plant will close completely and its other location—East Heda—will continue with a reduced workforce.

The company is likely to try to develop markets which avoid direct competition with BSC and any private companies which eventually join it in the Phoenix 2 engineering steels project. Yesterday's announcement is a double blow to the Hadfield workers. Not only will most of them lose their jobs, but their redundancy payments are likely to be only a fraction of what many redun-

dant BSC workers have received during the closures of the past 18 months.

Mr. Norton—not alone among private steelmakers—alleges bitterly that since last winter's national steel strike BSC has used its heavily subsidised position to sell steel at prices which even the most efficient private companies have no chance of matching. This is emphatically denied by BSC.

BSC would have resisted any attempt to force it to keep Hadfield open as part of a new company—Hadfield's production facilities at Sheffield are not among the most modern in

the industry.

BSC would have been opposed to the idea on capacity grounds at least as much as on the nature of the equipment. The purpose of Phoenix 2 is to reduce capacity in engineering steels, which was around 3.4m tonnes a year before Dupont's Llanelli works closed, and this cannot be done without casualties.

Llanelli contained some of the newest electric-arc equipment in Britain, but it did not save the plant.

Agreement is close on the future of Round Oak's West Midlands works. This company is jointly owned by BSC and Tube Investments. Under the arrangements being discussed BSC would buy out TI's 50 per cent share and close part of the steelworks.

The real key to the rationalisation of engineering steels depends upon the outcome of negotiations between BSC and GKN.

Agreement was reached recently between the two on a less ambitious 50-50 joint project—Allied Steel and Wire, with a £200m turnover. If the Phoenix 2 negotiations are eventually successful it would produce a second joint venture with a turnover of around £500-£600m. GKN said yesterday only that talks were continuing.

After many months of hard negotiation there is still no guarantee that Phoenix 2 will succeed. The Government, however, has a political interest in a successful outcome, and would like to see the issue resolved before the end of the present Parliamentary session.

## Corruption claims at BL plants

By John Griffiths

Police are investigating allegations of corruption at BL plants at Bathgate, Scotland, and in the Midlands.

The investigation has arisen out of police inquiries involving a non-BL company at Llanelli, West Wales, where BL has two component plants.

Detectives led by Detective Chief Superintendent Roy Davies working from Llanelli are involved in the inquiries, which may last for several more weeks. A file is then expected to be sent to the Director of Public Prosecutions.

Police confirmed last night that a man had been charged in connection with the Llanelli investigation but would give no details.

A BL spokesman said: "We are aware that a police investigation is taking place but we can make no further comment at this stage."

However, it is understood that at least one BL employee has been suspended.

## London's housing 'heading for disaster'

LONDON'S HOUSING is heading for disaster, according to a report published today by the London Housing Aid Centre.

The report says that contrary to claims by the Greater London Council, the housing shortage will persist well into the middle of the decade and 1986 there could be a shortfall in homes of up to 223,000.

According to the report, about 635,000 London homes—one in four—are sub-standard and the number is growing.

## Further changes at Chloride group

THERE HAVE been further boardroom reshuffles at the Chloride group following the dismissal last month of Mr. John Ray, then chief executive.

Mr. Michael O'Loughlin takes over the chairmanship of the group's European operations from Mr. Ken Hodgson, the new chief executive. Mr. Alex Stitt will replace Mr. Jim Gilchrist as head of Chloride's U.S. operations.

## Asiatic art works sold at Christie's

AN ISLAMIC glass polychrome mosque lamp dating from the late 15th century sold for £17,000, plus the 11.5 per cent buyer's premium and VAT, at Christie's yesterday in an auction of Asiatic works of art.

Spink paid \$7,000 for a Swat Valley bronze figure of Padmasani of the 8th century and a Chloa bronze of Rukmini brought in £6,000. The sale totalled £187,288.

## Banker leaves £2.4m

BANKER Sir Cyril Kleinwort, former chairman of Kleinwort, Benson, who died at his home at Bourton-on-the-Water, Glos., aged 75, left an estate in the UK valued at £2.4m gross, £1.6m net, in his will published yesterday. He left his property to his wife and family.

## Machine plant cuts

FALLING demand for its specialist sugar cane crushing machinery has caused Fletcher and Stewart, a subsidiary of Booker McConnell, to make 150 workers redundant at its Derby factory. Voluntary redundancies are being called for.

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## UK NEWS

## Raleigh referred to Monopolies Commission over trading practices

David Churchill looks at the background to investigations under the Competition Act

THE RALEIGH Industries, the bicycle manufacturing subsidiary of Tube Investment, yesterday became the first company to be referred to the Monopolies and Mergers Commission under the Competition Act.

The formal referral to the commission was made by Mr. Gordon Borrie, director general of fair trading. It followed the OFT's six-month investigation into allegations that Raleigh had refused to supply cut-price multiple retailers with some of its main brands.

The OFT concluded, in a report published at the end of February, that Raleigh's refusal to supply some retailers was an anti-competitive practice under the terms of the 1980 Competition Act.

However, the OFT was unable to refer the case to the Monopolies Commission for a further

investigation to determine the public interest until Raleigh had been given time to make representations.

The OFT said yesterday it had "not received any acceptable undertaking from the Raleigh group."

Under the procedures laid down by the Competition Act, the investigation of anti-competitive practices by single companies has two stages.

The OFT first has to establish whether the anti-competitive practice exists and, if so, the Monopolies Commission then has to decide whether it is against the public interest.

The Raleigh investigation is an important test case not only of the Competition Act's procedures but also the long-

running issue of whether manufacturers have the right to refuse to supply cut-price retailers.

Raleigh says that if it supplied cut-price retailers this could force many small bicycle shops out of business. Small dealers, it argues, are important in servicing bicycles and thus improving road safety.

The OFT's terms of reference to the Monopolies Commission say the investigation should cover Raleigh's criteria for supplying retailers. These criteria include "geographical location, loss leading (other than in circumstances specified in section 13 of the Resale Prices Act 1973), non-availability of technical advice, servicing facilities, stocks of spare

parts or—when it is applied in a discriminatory fashion—commitment."

The commission has six months to complete its investigation, although this can be extended to nine if necessary. In the two public sector investigations carried out by the commission, one report was prepared within six months but the other was extended to nine.

The commission has to confirm the OFT's findings that an anti-competitive practice has occurred during the previous 12 months. This first stage of investigation is not just a formality, since the commission has to establish for its own purposes that the practice referred by the OFT is anti-competitive within the broad

definition laid down in the Competition Act.

It is unlikely that the commission would overturn the OFT's conclusions.

The main part of the commission's work is the complex question of determining public interest. The commission is guided in this by the criteria laid down in section 84 of the Fair Trading Act 1973 (which also governs monopoly and merger investigations).

These "public interest" criteria include:

● Maintaining and promoting effective competition in the supply of goods and services in the UK.

● Promoting the interests of consumers, purchasers, and users of goods and services in

the UK over prices, quality and variety.

● Promoting the reduction of costs, the development and use of new techniques and new products, and the entry of new competitors.

● Maintaining and promoting a balanced distribution of industry and employment in the UK.

● Maintaining and promoting competitive activity in markets outside the UK on the part of UK producers.

The commission has powers to make people attend its hearings and to produce documents, estimates, and other information. It can also take evidence on oath.

The commission produces its report for the Secretary of State for Trade and if it concludes

the practice is against the public interest, then it has to give reasons. The commission can also recommend the action to remedy anti-competitive behaviour.

The Trade Secretary will normally ask the OFT to seek undertakings from the company concerned to end the anti-competitive behaviour as outlined by the commission. If the company refuses, the Trade Secretary has powers to force the company to change its trading practices. These powers are specified in part one of the Fair Trading Act.

It is by no means certain the commission will conclude that Raleigh's refusal to supply some retailers is against the public interest. In a report published

in 1970 the commission ruled that refusal to supply retailers was not automatically against the public interest.

Raleigh said yesterday that "what is fundamentally at issue in the investigation is whether or not a dominant manufacturer is to be permitted to operate a selective distribution system."

Although the Raleigh case is at last making some progress, it was started last August—the OFT is having problems producing its preliminary report into the trading practices of Fetter Engineering.

This investigation was started at the same time as the Raleigh problem. An examination of Sanderson Wallcoverings' refusal to supply certain retailers was started last December, and in March the OFT began investigating alleged anti-competitive behaviour by the Sheffield Newspaper group.

## Loss-making Borthwick appoints chief executive

BY JOHN MOORE

THOMAS BORTHWICK and Sons, Britain's largest meat trader which plunged into losses of £10.5m in its last financial year, has appointed Mr. Dennis Carey as chief executive.

Mr. Carey, 49, was previously vice president for European affairs of Morton Chemical Company of Chicago.

Mr. Carey, headhunted by management consultants, will be paid £40,000 a year.

His previous career was with Costes Brothers as group managing director after a period as managing director of its Australian subsidiary. Before that

he was with Imperial Chemical Industries.

Mr. Richard Wheeler-Bennett, Borthwick chairman, said yesterday: "We wanted a good chief executive with a strong management expertise."

In January Borthwick disclosed pre-tax losses of £10.5m for its financial year ending September 1980 compared with pre-tax profits of £7.3m in the previous year.

The large loss led to Borthwick making new arrangements with its bankers in an effort to restructure the group's high borrowings.

## False alarms trouble police forces

BY JAMES McDONALD

ONE OF the greatest problems affecting British police forces was the "unacceptably high" rate of false alarms by intruder alarms, Mr. S. E. Bailey, Chief Constable of Northumbria Police, said in London yesterday.

Mr. Bailey, who has chaired a working party of the Association of Chief Police Officers which considered the problem, pointed out that recent statistics had revealed a false alarm rate in Britain of about 93 per cent.

"While there may be strong arguments against the accuracy of these figures, I think

everyone will agree that the false alarm rate is unacceptably high and needs to be urgently reviewed," he said in a paper at the International Fire, Security and Safety Exhibition and Conference at Olympia.

He recalled that the Romans kept geese to warn of visitors. "But, like some latter day systems, the benefits of protection were quite often exceeded by the inconvenience and uncertainty of geese being able to discriminate between friend and foe."

Mr. Bailey recognised the efforts made by trade associa-

tions within the security alarm industry—which has an annual turnover of between £50m and £60m—to introduce minimum standards, such as the BS 4737, but he pointed out that these standards could be applied only to members of the associations.

"There are no statutory requirements for the installers of intruder alarms to register or otherwise, and the opportunity for anyone to commence a business in this field is relatively simple. This is somewhat exacerbated by the ability of convicted criminals to gain employment

within the industry and even to set up alarm companies."

An investigation into false alarms in 1974, commissioned by the Home Office, found that alarm system design or layout, equipment failure and equipment "mismatch" with physical environment accounted for 75 per cent of the false alarms. Human error—subscribers' error—accounted for 25 per cent.

Interested parties—the police, alarm companies and the Post Office—took different views, however, of what constituted a false alarm, said Mr. Bailey.

## Queen will inaugurate Sullom Voe terminal

BY MAURICE SAMUELSON

EUROPE's largest oil and gas terminal, at Sullom Voe, will be inaugurated by the Queen on May 9 when she visits Shetland with Prince Philip and King Olav of Norway.

The terminal is designed to process and export the oil from the fields in the East Shetland basin.

Major additions have helped to raise the projected cost from the £650m forecast three years ago to £1.2bn. By the end of last month, total spending had reached £950m. It has now fallen to £18m a month from a peak of £24m a month.

British Petroleum, which is constructing and operating the terminal, said yesterday that 58m tonnes of crude had been exported by tanker from there since the first loading in November 1978. Sullom Voe is currently handling nearly half the country's oil production and this will reach two-thirds in the mid-1980s.

Crude and gas processing facilities are being brought on stream progressively and next year the terminal will be able to handle 1.4bn barrels of un-stabilised crude oil a day.

## Caithness launches drive to attract industries connected with Moray Firth oil

THE WINDSWEEP north-eastern tip of Scotland has launched a drive to attract oil related industries as new offshore production develops in the Moray Firth.

Authorities in Caithness County and the town of Wick—a few miles south of John O'Groats—are hoping to lure companies affiliated with 10 blocks allocated in the Firth recently or about to be granted production licences by the Department of Energy.

The blocks lie between 16 and 55 miles off the east coast of Caithness and the central block is only 20 miles from

Wick as opposed to 70 miles from Peterhead and 100 miles from Aberdeen. This proximity combined with good communications and room for growth make local authorities confident that the region will become increasingly linked with North Sea oil and provide an alternative to the established oil service centres in the region.

Wick, Scotland's fishing capital in the last century has, with two exceptions, been largely by-passed by the industrial spin-off from offshore production.

Fishing is not as it used to be and local politicians report a

general feeling that it is Wick's turn to benefit from new industrial development.

But this welcome is more guarded by residents afraid of the effect some of the close in-shore production could have on the beautifully desolate and unspoilt shoreline.

An information pack put together by local authorities and industries has been sent to operators planning to work in the Moray Firth. Several inquiries and visits by industrialists have already been lined up, according to Mr. David Jones, Area Development Officer and secretary of the Caith-

ness Joint Working Party.

The party is made up of members of the district council, the Highland regional council, the Highlands and Islands Development Board, the Civil Aviation Authority and two local industries already active in offshore work, Kestrel Marine and Osprey Electronics.

"We feel we can now get a slice of the North Sea business," said Mr. Jones. Mr. David Morrison, area officer with the Highlands and Islands Development Board said developing in Caithness will help spread the oil industry load. It will decentralise the industry from Aber-

deen and help spread the wealth.

Wick has no pretensions of becoming another bustling Aberdeen, but the town, with its 8,000 population, hopes to appeal to smaller companies which have not already established central bases in Scotland.

About 120 people from Caithness, which as a region has a population of 23,000, already work in petroleum related jobs. But many commute to the Shetlands to the north for their work.

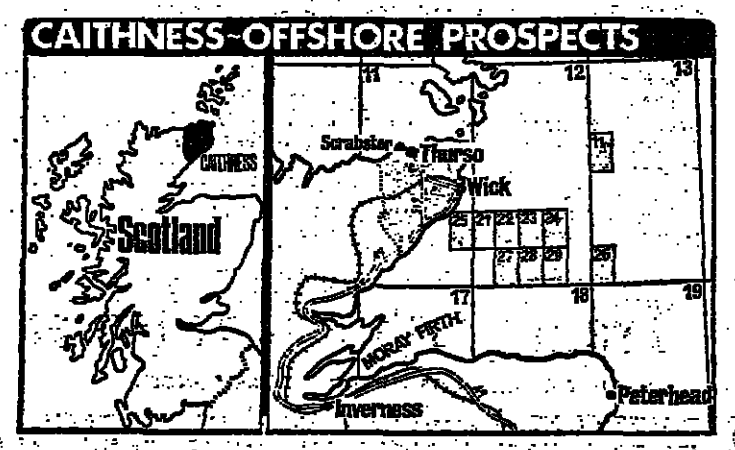
The Caithness working party feels that "skilled labour would be readily available or be

attracted back if the demand was there.

The river harbour has been dredged and quays built up by Kestrel Marine which already operate it as a service base. The company also builds pipelines a few miles up the coast.

In exceptionally bad weather, the small port of Scrabster on the north side of the peninsula in Turso Bay acts as a standby for Wick.

The airport is a former RAF wartime bomber base. It has a small reception lounge, control tower and two large weather-beaten but serviceable hangars.



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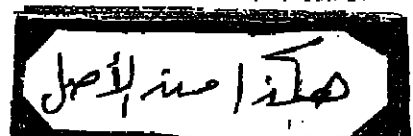
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## Government urged to tackle Wales' high unemployment

LOCAL AUTHORITY leaders in Wales want the Government to give priority attention to tackling the growing unemployment crisis in the Principality.

Wales will probably have the worst unemployment rate in Britain within a year with about 180,000 on the dole—double the figure of 12 months ago—a report by the Institute of Economic Research at Bangor University said yesterday.

The report was presented to a joint conference of the Welsh Counties Committee and the Council for the Principality, which together represent every county and district council in Wales.

The conference at Wrexham was called because of the continuing concern at the growing dole queues in Wales caused chiefly by the decline of the Principality's basic industries of coal and steel.

The conference decided to establish a standing committee to monitor the unemployment situation in Wales. Welsh MPs are being asked to maintain the pressure on the Government to intervene with aid.

The Government's economic policy was harshly criticised by delegates. But one of the guest speakers, Sir Anthony Meyer, the Conservative MP for West Flint, said that Britain needed to make its industries competitive. The Government's "extremely nasty medicine" was at last beginning to produce results.

The country was never going to return to the level of full employment in industry as known in the 1950s and 1960s, he said.

Enormously productive industries with very small workforces would produce wealth for the country, and enable public services to be improved.

The level of unemployment in the younger age group was emphasised at the conference. More than half of the 18-24 age group in the Rhondda area of South Wales are unemployed, it was pointed out.

There were calls for local authorities to be given more powers to regenerate industries in their areas.

## Shipping slump hits the Mersey

The extent of the shipping slump which has hit the Mersey in the world recession is shown in figures released by the Liverpool Steam Ship Owners' Association. The association describes the amount of business handled through the Port of Liverpool last year as "very disappointing".

All sections of the industry (deep-sea, coastal and container traffic) showed a marked decline. The foreign and coastal cargo which was handled dropped by 19 per cent and goods through the port were down to 12.45m tonnes, a drop of almost 3m tonnes.

The number of ships calling at the Port was down by 812, to 6,041. The Mersey lost 957 berthings over the past two years. A further 468 calls were lost on the coastal traffic.

The container trade, mainly through the showpiece £50m Royal Seaforth Dock complex, showed a further decline.

At its annual general meeting on June 25, Mersey Docks and Harbour Company will report for the year a trading loss of £3,889,000. Much of this is due to fallback pay to dockers.

## Vauxhall and Opel off to a flying start

John Griffiths examines General Motors' progress in seeking a larger share of the car market

WITHIN 10 days of the announcement from Vauxhall and Opel that their UK dealer and wholesale operations were to be combined about 350 applications for joint franchisees arrived at Vauxhall Motors' Luton headquarters.

More than half the 579 Vauxhall and 224 Opel dealers are accounted for and applications are still pouring in.

When the plan to merge the outlets was announced on March 31 dealers were told that the official starting date was January 1, 1982, but that they could apply for the additional franchise meanwhile.

### Veteran

His response is providing an "outstanding" start to the drive by General Motors' two European offshoots to capture the larger slice of the UK market which hitherto has eluded them, according to Mr. John Bagshaw, Vauxhall's new UK cars marketing director. He is charged with setting up the marketing organisation.

A GM veteran of 33 years Mr. Bagshaw held senior posts in Detroit and in his native Australia.

Vauxhall has a UK market share of about 7 per cent. Opel, which for some years has been entrusted with all European car development and whose models differ from Vauxhall's in little more than badging and trim, has under 2 per cent. Together they trail far behind

their multinational rival Ford, the UK market leader with a share of more than 30 per cent. There are differences in the size of the two UK operations. This partly explains the gap. Ford, for example, has a dealer network of 1,200 compared with Vauxhall-Opel's 800.

Yet the latter's model range is generally regarded as being competitive with Ford's while its J-car (successor to the Vauxhall Cavalier/Opel Ascona which has sought to rival UK market-leading Ford's Cortina) is due this autumn, a year ahead of Ford's own Corolla replacement.

Mr. Bagshaw points to two other main reasons for the gap. The first is the absence of a truly small car to compete in the Ford Fiesta/BL Metro/ Renault 5 bracket. "That's 25 per cent of the market we've not been able to scratch," he said. That will be remedied when GM's new S-car comes on stream at Zaragoza, Spain, in 1983.

The second, he said, relates to "a long history of broken promises by Vauxhall," particularly in regard to fleet markets—peculiarly important in Britain where almost 70 per cent of new cars are bought by businesses.

In the battle for fleet sales, "often we weren't competitive,

on our pricing or on our delivery promises. Our lead times have been bad and there have been shortages of supply where often there should not have been." In short, "most of our problem is that we've been our own worst enemy."

The two companies are out to redress the balance, helped by a recent marked improvement in Vauxhall's productivity and labour relations. The immediate goal for the combined franchisees is to provide extra selling strength for both ranges and to broaden service coverage for customers.

Later, provided GM's expectations of growth in the UK car market after the recession are fulfilled, it is expected to expand on the joint network to provide about 1,000 dealers by the mid-80s.

### Duplication

In a sense Vauxhall and Opel seek to apply to their UK marketing operations the economies of scale being achieved with the actual manufacture of cars. (The Vauxhall range is based entirely on Opel designs with many common components. Indeed about 40 per cent of Vauxhall's output is assembly of Opel-supplied kits.)

In the past the marketing machines of Vauxhall and Opel have competed with each other and the existence of two separate wholesaling networks has inevitably produced a huge amount of unnecessary paperwork duplication.

Over the next three months these systems, from ordering procedures to deployment of sales district managers, will be integrated.

But there remains considerable difficulty in deciding what sort of images the two marques should project.

Currently the image of neither is clear. "Both operations have been trying to be all things to all men," said Mr. Bagshaw. "And what the two marketing units were trying to put across was sometimes contradictory. We now have to take a rationalised approach to maximise on all the opportunities."

For example, for Opel there is a percentage in the snob appeal of a high-quality imported car. There is another percentage for Vauxhall in the perception of buying British—a factor which also tends to loom large in company-fleet purchase decisions.

The implications for the future of Vauxhall as a manufacturer equally remain unclear. Increasingly, Vauxhall unions have voiced fears that the company will wind up as only an

assembly operation for Opel-supplied components. They have been lobbying MPs to urge the Government to insist that Vauxhall cars should have a minimum content of UK components and manufacture.

However, Mr. James McDonald, GM's president, announcing earlier this year a further injection of £105m into Vauxhall (expected soon to report another substantial loss for last year) denied this would happen.

This year Vauxhall's Ellesmere Port plant is to start assembling the Vauxhall Astra hatchback, previously imported built-up from West Germany, and Luton the J-car. But initially at least the components for these will also be supplied by Opel.

There remains the intention to substitute UK parts as and when practicable but Mr. McDonald made clear that "future investment at Vauxhall must be based on the success of the UK operations and the support of all elements of the work force."

The net effect of all the changes, said Mr. Bagshaw, could be a greater not a diminished role for Vauxhall in producing cars.

"What is most likely to happen is that the UK will become another source of production availability. Our plant-relations are now good and there is no reason in the world why the UK shouldn't build Opels as well as Vauxhalls."

## Racism 'permeates health service' claims council

THE National Health Service "institutionalises and perpetuates" racism claims the community health council of the London Borough of Brent, which contains one of the country's biggest immigrant populations.

The council, in a report called Black People and the Health Service, alleges that "racism permeates every aspect of the NHS, from its recruitment policies to its assumption of the superiority of white diets, family systems, traditions of healing and approaches to child rearing."

Describing what it calls new forms of control, the report

sees sinister implications in the introduction into Britain of contraceptive injection banned in the U.S. but widely used in the third world.

It regards this as an attempt to control black fertility and claims that the contraceptive, Depo Provera, is administered primarily to poor working class women and that half the prescriptions are to blacks.

The health service is also accused of complicity in the surveillance of illegal immigrants and the council quotes black people who say they have been asked to produce their passport when seeking hospital treatment.

## Train crash report issued

BY LYNTON MCLEAM, TRANSPORT CORRESPONDENT

INSUFFICIENT supervision and quality control of welders used by British Rail contributed to the failure of a rail weld which caused an express train to crash at 96 mph on the West Coast main line at Bushey in February last year, according to a Government report published this week.

Of the 150 passengers on the train 48 were injured in the crash and 19 were detained in hospital.

The report was by the Railway Inspectorate of the Transport Department. It concluded that the welders probably had not created a sufficient gap in cutting the rails to make the weld.

As a result the moulds for the welding material were positioned incorrectly and the "design requirements for making a satisfactory weld between two rail ends could not be achieved," the inspectorate said.

The report says the BR board, which undertook a detailed investigation, proposed to increase the number of welding supervisors and the technical supervision and control on the regions, and to ensure uniformly high standard levels.

The inspectorate recommends that a permanent-way supervisor on-site should play some part in supervising welders.

## Boost for fire equipment

BY JAMES McDONALD

THE potential for growth in the fire protection equipment industry looks promising as companies become more security conscious, says an ICC Business Ratios report.

There will also be an increasing sophistication and wider application of electronic technology in the products. The report suggests that the larger companies, with their greater resources, seem well placed to introduce the new generation of products.

It analyses the financial performance of 60 fire protection equipment manufacturers over three years to March 1980 and

says that growth in the industry has been slow.

The average return on capital fell from 18.5 per cent to 9.5 per cent over the three years and the average margin on sales was halved from 7.4 per cent to 3.7 per cent.

The report is published as the International Fire, Security and Safety Exhibition and Conference is being held in London at Olympia, with about 500 exhibitors from 20 countries taking part.

"Fire protection Equipment Manufacturers," ICC Business Ratios, 81, City Road, London, EC1, £30.

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NOTICE IS HEREBY GIVEN pursuant to Section 229 of the Companies Act 1948 that a GENERAL MEETING of the MEMBERS of the above-named Company will be held at the offices of Lloyd's Bank, 218 Strand, W.C.2, in the City of Westminster, on Thursday the 14th day of May 1981 at 3.30 p.m. to be followed at 4.45 a.m. by a GENERAL MEETING of the CREDITORS for the purpose of receiving an account of the Liquidator's Assets and dealings and of the conduct of the Winding Up to date.

Dated this 21st day of April 1981. R. E. FLOYD and B. PHILLIPS, Joint Liquidators.

IN THE MATTER OF THE COMPANIES ACT 1948 AND IN THE MATTER OF W. J. MANION LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 229 of the Companies Act 1948 that a GENERAL MEETING of the MEMBERS of the above-named Company will be held at the offices of Lloyd's Bank, 218 Strand, W.C.2, in the City of Westminster, on Thursday the 14th day of May 1981 at 3.30 p.m. to be followed at 4.45 a.m. by a GENERAL MEETING of the CREDITORS for the purpose of receiving an account of the Liquidator's Assets and dealings and of the conduct of the Winding Up to date.

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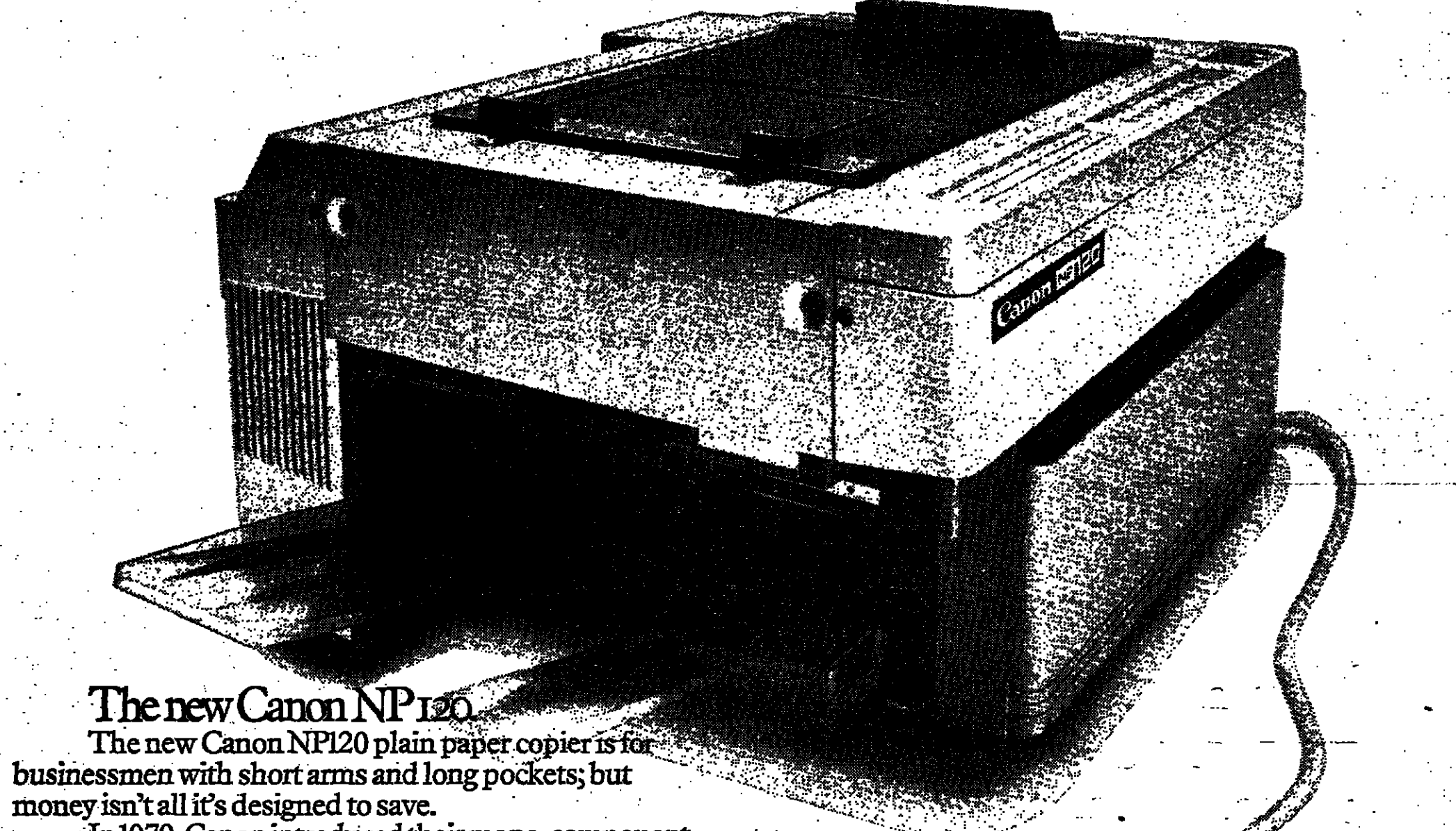
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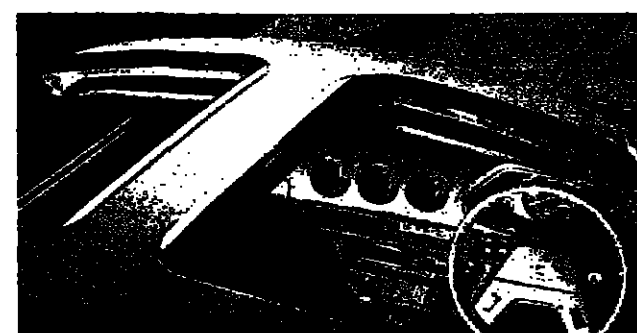
And there is a "flick" switch which opens and closes the driver's window completely at a touch.

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DATSUN



## THE MARKETING SCENE

EDITED BY MICHAEL THOMPSON-NOEL

## Store wars: the casualties to come

BY DAVID CHURCHILL

BRAND MANAGERS whose products are at present precariously placed at numbers three, four or five in their respective grocery markets—be it for tea-bags or breakfast cereals—should be getting worried.

For it is their brands that are under direct threat from changing trends at the retail end of the food business, and the repercussions could mean further rationalisation of an already hard-pressed food manufacturing sector. Increased power to the supermarket chains, and reduced choice for the consumer.

Tesco, the leading grocery multiple retailer, has already started to weed out the smaller manufacturers' brands from its 500 stores, and is instead mounting a major push for its own-label equivalents.

"We're staying with the top two manufacturers' brands in most markets," says Ian MacLaurin, Tesco's managing director, "but can't really see a future for the smaller brands in our stores."

The background to the pressure on major grocery brands was spelt out on this page two weeks ago by John Madell, research director at the Gouse Massimi Pollitt agency. He concluded that it was "no longer enough for the major food manufacturers to sit there, some of them with brands that are no better than own-label, and spending less than £500,000 on media advertising, to believe they are still in the branding game. They are not. The rules have changed."

The threat from retailers to the weaker grocery brands is at present coming from four main directions:

- A resurgence of own-label brands;
- The emergence of "no-frills" brands;
- The continued success of limited-range discount stores;
- The impact of precise marketing data gained from new laser-scanning electronic checkout systems.

The resurgence of own-label brands is probably the biggest immediate worry for most manufacturers. Own label brands rose to prominence in the early 1970s when retailers realised that packaged groceries produced to a slightly inferior product specification (though not always) and bearing the retailers' name, could be sold at a price significantly lower than that of main manufacturers' brands.



In some stores and product groups, Fine Fare's no-frills yellow packs outsell all other brands combined. The range will soon be 100-strong

The food makers' willingness to go along with this obviously self-defeating strategy owed much to the slow-down in growth in total food demand during the 1970s. As the market became static in terms of volume growth, so manufacturers felt obliged to keep their plant operating at optimum levels by taking on own-label production for supermarkets.

For the retailer, selling own label brands generally meant that a higher margin could be earned than from manufacturers' nationally-advertised brands. The drawback to own labels, however, is that consumers generally prefer to stay with the big-name brands that they know and recognise—largely the result of heavy brand advertising.

Even so, own label's share of the packaged grocery market, as measured by Audits of Great Britain, stood at 23.2 per cent in 1977. Following that peak, its share fell back to around 22 per cent in the first half of last year.

The slump was largely due to retailers using large discounts from manufacturers to fight their own price wars on main brands.

However, the latest figures from AGB suggest that the tide has turned, and that the own-label share of the market is on the increase again. By the end of 1980, own-label share had risen to 22.5 per cent.

One factor in the switch back to own-label is the fact that some major brand leaders are digging in their heels over further discounts to retailers. Tesco's MacLaurin also believes that with prices at

roughly the same level in the leading multiples, consumers are now looking for better quality products. Tesco is pushing its own-label range of about 500 lines further up-market so as to offer shoppers a real alternative to the major brands both on price and quality. Yesterday, for example, it launched a range of 30 different own-label pies and sausages.

The major grocery retailers—with the exception of Asda—now believe they have established such a strong market position that their name alone on own-labels is almost as strong a brand name as a Kellogg or Heinz.

Sainsbury's has pursued such a policy for the past 60 years, and now does approaching 80 per cent of its grocery business

## OWN-LABEL SHARE OF UK PACKAGED GROCERY MARKET

Year	%
1976	17.8
1977	23.2
1978	22.8
1979	22.1
1980	22.5

Source: AGB—TCA

through its own-label lines. It has consistently adopted the view that its own-label products are not cheap versions of established brands, but as good as, or better than, the major manufacturers' products.

Marks & Spencer has moved successfully into food retailing with only own-brand products, a ploy that means that shoppers

cannot compare prices immediately with other manufacturers' brands.

But if the resurgence of own brands is beginning to make manufacturers worry, the joker in the pack is the emergence of "no-frills" products.

The concept of no-frills packaging—a simple plain wrapper plus brief description of the product—originated in France in the mid-1970s with the Carrefour hypermarket group. Carrefour called them "products libres"—literally "free products." They now account for about 5 per cent of all grocery sales in France, and for an average of 40 per cent of volume in categories where they compete with branded goods.

The idea was picked up in the U.S. in 1977, and some market estimates indicate that "no-frills" operators have already cornered a 5 per cent niche in the \$200bn U.S. grocery market.

UK supermarkets have been slower to adopt the idea, mainly because of the price war being fought on branded products and the strength of own-labels. International Stores was the first to grasp the nettle with its "Plain and Simple" range covering some 120 product lines and accounting for about 10 per cent of its grocery turnover.

Fine Fare followed early last year with a test launch of about 30 popular lines packed in bright yellow packaging; last August it extended its "no-frills" range nationally on about 50 lines and has subsequently increased the number to 70. It says its yellow packs are

mainly positioned in the middle of the quality range, rather than at the bottom of the scale, and claims they sell at up to 15 per cent cheaper than the cheapest equivalent products in other multiples.

Already these no-frills packs have captured an estimated 5 per cent to 8 per cent of Fine Fare's grocery turnover, and this seems likely to rise when around 30 more lines are added shortly.

Other supermarket chains show little inclination to join the "no-frills" bandwagon. At Tesco, Mr. MacLaurin is quite adamant that "no frills" packaging in this country "has no future at all." He maintains that the lower quality of no-frills products would be damaging to a retailer's long-term credibility for food quality, whatever the short-term benefits gained from low prices.

Apart from own-label and "no-frills" products, the threat to weaker grocery brands comes from two other sources. First has been the success of limited range discount stores which sell only about 500 lines instead of the several thousand stocked by a typical supermarket.

The third major retail development threatening weaker brands is the introduction of laser-scanning electronic checkout systems, designed to provide comprehensive data on which brands sell and how fast it takes to move them. As Dr. John Beaumont of the Institute of Grocery Distribution points out, the new systems "will throw up those lines which are simply self-warmers."

A predictable result of all this is that the grocery market will polarise into different sectors.

Apart from the top few manufacturers' brands, retailers are likely increasingly to push brands sell and how fast it takes to move them. As Dr. John Beaumont of the Institute of Grocery Distribution points out, the new systems "will throw up those lines which are simply self-warmers."

The manufacturers' are already responding to this threat in several ways. For example, there has been a sharp increase in the use of special offer coupons over the past year. Manufacturers have also switched more effort and resources into below-the-line promotions, as opposed to media advertising.

In addition, some are concentrating on specific geographic areas or store groups where they are strongest, rather than attempting to hold their place in the national arena.

## ADVERTISING TRENDS

## An incomparable year

BY M. J. WATERSON

UK ADVERTISING EXPENDITURE BY SECTOR\*  
(Percentage Gains Year-on-Year and Quarter-on-Quarter)

Sector	Q1 '79	Q2 '79	Q3 '79	Q4 '79	1980/79
Retail	42	17	21	12	21
Industrial	36	59	27	3	39
Financial	21	21	34	21	24
Government	39	10	62	33	28
Services	63	16	71	20	38
Durables	41	27	69	19	32
Consumables	52	28	81	15	39
Total	47	25	61	17	34

\* Excludes classified, local weeklies and trade and technical.  
Source: AA Forecast/MEAL

that 1980 saw a volume fall in advertising.

A second conclusion to be drawn from the available figures is possibly more important than debating whether advertising revenue last year rose or fell marginally when deflated by this or that method.

It is clear that Press display advertising held up much better in the face of recession than did classified, which fell in cash terms from the second quarter through to the final quarter of 1980 compared with 1979, indicating a very considerable decline indeed in "real" or volume terms.

A third important conclusion is that both display and classified Press advertising expenditure performed progressively less well throughout the year.

The table shows total Press and TV expenditure broken down into the main commercial sectors. It is based on MEAL data and therefore excludes classified advertising and advertising in local weeklies and trade and technical publications.

The omission of classified advertising—the sector which felt the effect of recession most sharply, due mainly to the high proportion of classified advertising that is recruitment advertising—is the most important difference between the table shown here and the figures already quoted, and results in an overall apparent growth rate for total Press and TV display advertising last year of 34 per cent, instead of 20 per cent.

It must be remembered that the 34 per cent figure reflects the high apparent growth rate of TV advertising in 1980, following the strike the previous year, rather than any underlying growth for advertising generally.

Even the relative growth rates of the various sectors cannot be accurately determined from the table, since some categories (for example, consumables) are relatively heavy TV users, while others (for example, retail) are not.

The main conclusions to be drawn from all this are first that classified expenditure fell very substantially last year, as a result of the recession. Second, that display advertising in the Press also suffered from the effects of recession, but only to a limited extent (the evidence available for the first quarter of the current year suggests that these trends are continuing).

There are several reasons why Press display has held up so well. The most important is that consumers' expenditure, to which a large proportion of display advertising is closely linked, continued to rise throughout last year. Whether recent Government measures will change all that, one can't be sure, but it is clear that Press display expenditure has not yet collapsed and must stand a good chance of weathering the storm.

M. J. Waterson is director of research at the Advertising Association.

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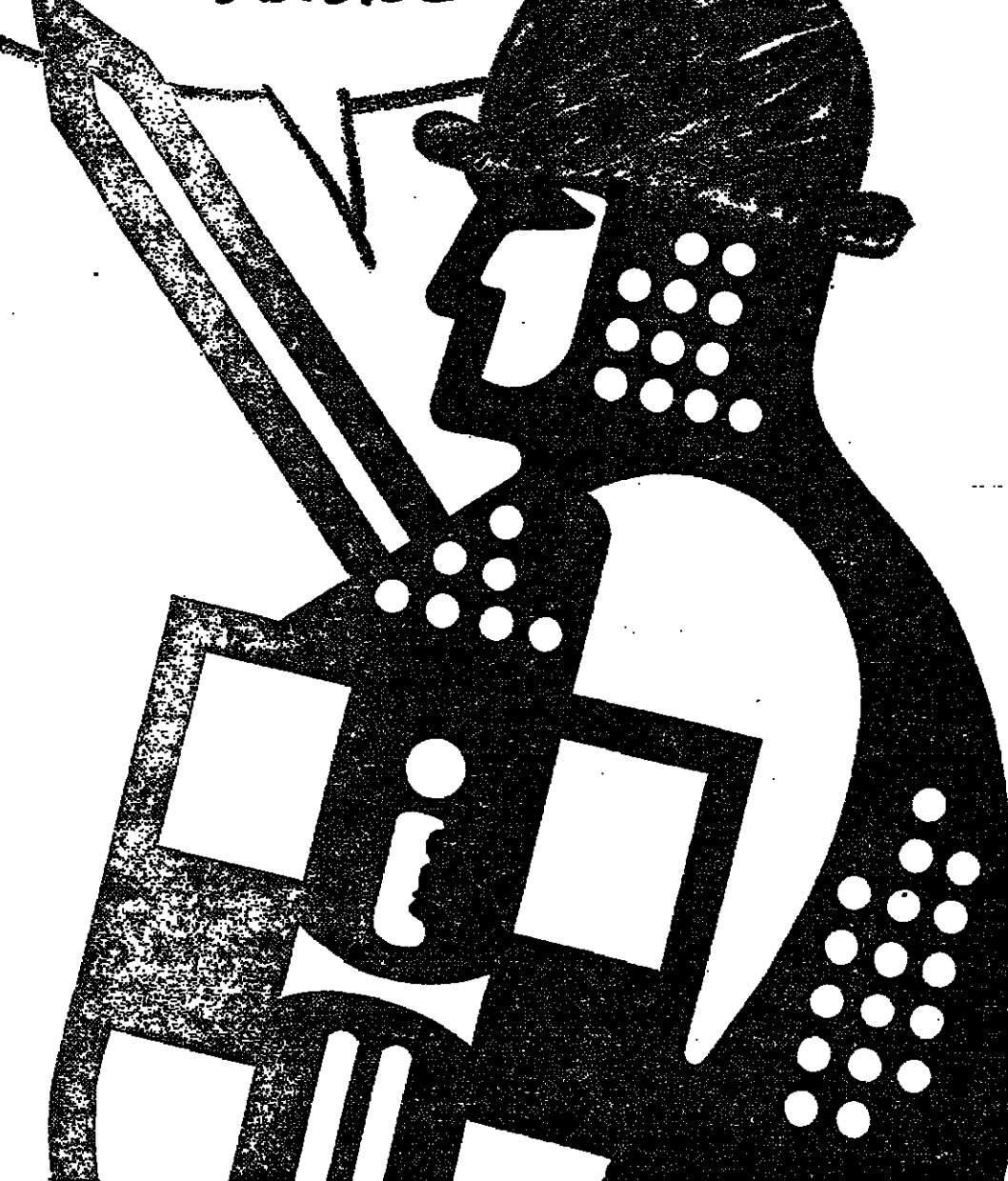
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Source: NIS, May 1981, 1500/1500/1500

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Source: NIS, May 1981, 1500/1500/1500

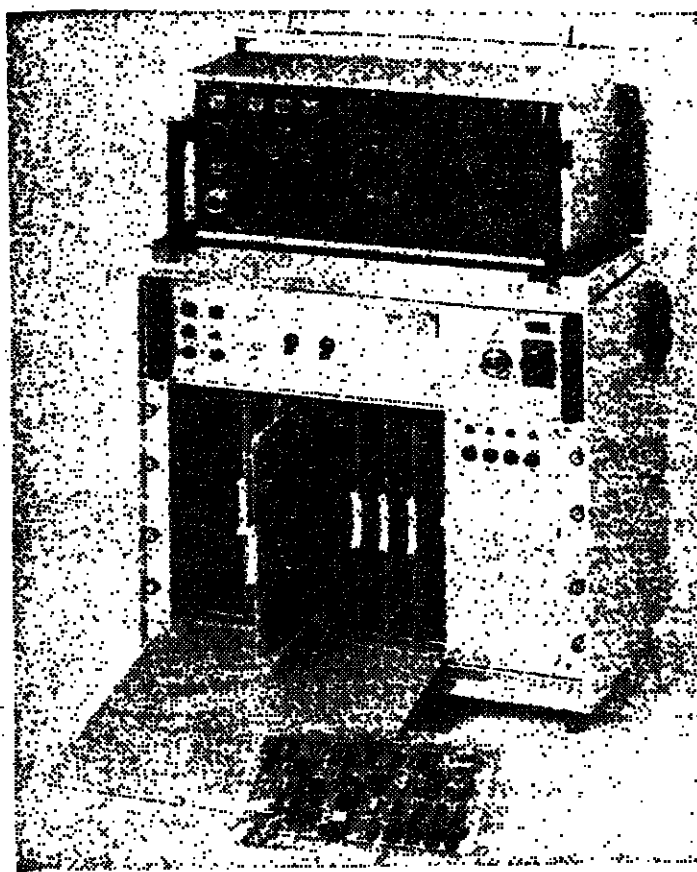
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# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Simulator to aid navigation training



A SHIP MOVEMENT simulator designed for the training of navigation officers and related research, introduced by Thorn Automation (085 94 5151), is based on a M6800 microprocessor. It can be pre-set to simulate the dynamics of different classes of ship and adapted for submarine use or as test equipment in shore stations.

Basically, the microprocessor accepts inputs of demanded helm, course and speed from the control panel and provides outputs of actual course and speed for injection into the log and gyro distribution systems and for display on dual-pointer indicators on the control panel.

Distance inputs are also provided, while equations relating demanded and actual parameters are solved by the microprocessor.

The equipment is housed in a control cabinet and a main cabinet, with two changeover devices for log and gyro interfaces. It can be operated on either a remote or a control configuration. Anti-condensation heating is fitted in the main cabinet, which is designed for bulkhead mounting.

## How to sort banknotes at a rate of 20 a second

A MACHINE for sorting used banknotes at the rate of 20 per second has been introduced by De La Rue Systems, Watford (0923 45931). Named Model 9400, it is a self-contained microprocessor-controlled unit designed to sort notes of any denomination, counting, classifying, and separating them into up to six output stackers according to their condition, authenticity, denomination and bank of issue.

A variety of sizes can be handled, and the detection of worn notes can be adjusted to a broad tolerance to meet seasonal demands. Security of handling and counting is claimed to be ensured by the use of De La Rue's vacuum transport techniques, so that old, worn and much-circulated notes are handled gently, separated and fed rapidly through the system without damage. Badly torn or defaced notes can be removed without delay.

Notes are fed synchronously, in batches or continuously, and the machine keeps a record of where each note is in the system at any one time. Interventions by the operator are logged automatically. Full control information is provided by the visual display unit and keyboard attachment, while the integral printer enables spot checks and auditing to be carried out at will.

The authenticity detection facility is claimed to ensure that no forgeries are included in a batch of sorted banknotes, while all notes are correctly oriented in the stackers so that they all face the same way, says De La Rue.

## Zip-On tubing addition

AFTER TESTS on the cabling of a mainframe computer installation, Cable Ancillary Products (04252 77702) has introduced an addition to its Caplock range of zip-on tubing for cable forms and harnesses designed to provide an efficient shielding against electrostatic and radio frequency interference.

Named Shield, it is made of a black vinyl-impregnated cloth with a spray coating of aluminium on the inside.

A tinned copper braid fixed to the aluminium is intended to provide a solderable connection for earthing purposes. A major advantage claimed for Shield is its flexibility, which makes it especially suitable for use with flat ribbon cables and on installations where vibration or continuous flexing may occur.

The material can be used in ambient temperatures ranging from minus 30 degrees C up to 105 degrees C without loss of performance, CAP claims.

In the event of fire it is self-extinguishing. A simple tool is available for zipping and unzipping the Shield tubing so that it can be fitted to cables

## Self-seal cling film

DESIGNED to dispense self-sealing cling film used for the protection of and stabilisation of pallet loads, a 3.25 kg hand-held device introduced by British Industrial Fastenings, Aylesbury (0296 81341) has a tubular steel frame and a twist-grip handle for the rapid adjustment of film tension.

The user loads a roll of cling film on to the dispenser and tightens it with the twist grip. After tying the film securely to a corner of the pallet he walks round while keeping the film pressed against the face of the load and maintaining a constant tension with the twist grip adjuster. The dispenser is claimed to be suitable for all sizes of pallet.

## Aston's book on books

FIRST THERE was microelectronics. Then there were books about microelectronics. And now a book about books about the impact of microelectronics.

This latest volume, "The Impact of Microelectronics: a review of the literature," is from the Frances Pinter stable, a small publisher which has cornered a useful market in bibliographic reviews of the pace-setting technologies. (Its review of the biotechnology literature was published on this page on February 26.)

Like the biotechnology volume, Microelectronics, published today, comes from the Technology Policy Unit at Aston University, Birmingham. The foreword is by Professor Ernest Braun, head of the unit and an author in microelectronics.

He notes: "Two clear needs emerge from the debate about

microelectronics. One is for a clear and balanced understanding of the facts involved and opinions expressed; the second for an understanding of what options for action we have and how such actions are likely to affect the future."

The book looks at the literature on the impact of microelectronics in a number of relevant areas - manufacturing industry, the office, the telephone network and society.

The list of references is substantial, although with such a broad-based subject, hardly complete. Nevertheless, a good primer for anybody coming to the subject for the first time, or anxious to fit the pieces of the microelectronics jigsaw into place.

\* Frances Pinter (Publishers) £13.75.

ALAN CANE

## Scott of the Moon brings brain-power to Earth

BY ELAINE WILLIAMS

SPACE TECHNOLOGY spin-offs from miniaturisation to solar powered batteries have taken a new turn with a company which is harnessing space brain power.

The man behind a four-year-old growing company is Dr. David Scott. Ten years ago he was commander of the Apollo 15 Moon shot.

After flights on Gemini 8 and Apollo 9 and 13 he became a director of NASA's Dryden Flight Centre in California.

Later he formed Scott Science and Technology, and, instead of thinking about products and processes, started to think about the years of NASA's accumulated expertise and brain power.

He believed that people who had worked with NASA on the space programme had acquired unique skills. "NASA has trained a lot of people, many of whom are leading experts in their field," says Dr. Scott.

Similar expertise was needed in many areas of industry so Dr. Scott sought out scientists willing to apply their practical knowledge for a wide variety of industries.

Scott Science and Technology is not yet a giant in the aerospace field. First year turnover was \$250,000. This year it should be \$3m - nearly double last year's.

Dr. Scott has recruited "brains" to carry out research and to develop new products and improve existing ones. His company is able to take a

product to prototype stage before handing over the final design to the manufacturer.

Basically, he is looking for a profitable return on public money spent on space research. He says that to date only 5 per cent of NASA's technology has been profitably exploited by industry.

The fact that the information is freely available to the public, he believes, is a deterrent to private industry.

"If we develop a product, a company has exclusive rights to

it. If a company uses NASA technology, there is a risk that a rival will have the same information," says Dr. Scott.

But NASA does provide a technology transfer programme to advise companies on how to use its information.

One problem for Dr. Scott's company is the recruitment of experts. Their particular knowledge might be relevant to a specific project but not needed afterwards.

"We try to ensure that the skills of the people we choose can be applied to other projects," says Dr. Scott.

So far so good on the fringes of the atmosphere, but what about down to earth reasons for the company's existence?

It is developing systems for monitoring the stress of structures. Applications cover aircraft frames and offshore oil platforms.

The company is involved in new techniques for weighing and balancing and is presently working on a new type of burglar alarm to detect a burglar by vibration. This work is being carried out for Group 4, the security company.

The technique, it is claimed, can detect the difference between the company cat and a human prowler.

The alarm is intended for all types of premises and should improve the reputation of security devices. In Britain, it is estimated that something like 80 per cent of intruder alarms prove to be false. It



David Scott, the astronaut, drives his Moon buggy in the Apollo 15 mission. Now, he drives a company devoted to the benefits of space technology

is a problem which has bedevilled security companies for a long time.

Many of Scott Science and Technology products are concerned with safety. Dr. Scott says: "Society has a great need for safety research."

NASA learnt this quickly after the Apollo 13 launch-pad explosion which killed three astronauts.

Dr. Scott, with partner, Mr. Peter Bloomfield, has formed a UK company to sell space acquired expertise. Development contracts exist with Group 4, Plessey and Normair Garrett.

West End burglars and the office cat may seem light years away from the nearest satellite but it's all part of the down to earth Space Spin Off.

## Container loading technique

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Most financial controllers who consider working in the Middle East expect there to be restrictions on their lifestyle: most would say it's the price they pay for the chance to serve a high proportion of their salary. You could be pleasantly surprised at Al Zahra Hospital in Sharjah, the first private hospital in the United Arab Emirates. Located in the centre of the town of Sharjah and within five minutes of the beach, part of one of the world's most beautiful coastlines, Al Zahra Hospital offers a congenial atmosphere to work in—equipped with apparatus to an internationally high standard. The Hospital is owned by Gulf Medical Projects and is managed by Hospital Affiliates International S.A., on British lines. You will find Sharjah an exciting and rewarding place to live and work; less restrictions apply than you might expect—and there's a large expatriate community in this part of the Gulf—some of them having spent many years there. You will find the climate pleasant, and the way of life intriguing and colourful. The inhabitants are warm, friendly and have a high regard for Western administrative ability. The first class package offered includes an excellent tax-free salary and bonus; car, free, fully-furnished and equipped apartment; married status—with educational allowances of up to £2400 for each of three children; 42 days UK leave plus 10 days' local public holidays, p.a. If you're a graduate Accountant (ACA/ACCA/ACMA/ACIS/Degree or equivalent) with relevant experience and you feel you could put up with this kind of treatment, write today with full details to O.R.S. Ltd Overseas Recruitment Services—who are assisting the Hospital with recruiting for this key post.

**O.R.S. Limited**

Director of Medical Services  
O.R.S. Ltd. Overseas Recruitment Services  
37 Golden Square, London W1X 8LH  
or Telephone 01-438 9451 Day or Night

## EUROBOND DEALER PARIS

One of the first french banking group looks for a Eurobond Dealer with good experience. Working knowledge of french and english required.

Salary : 110,000 french francs +

Write under ref. PF 475 AK

4 rue Massenet 75016 Paris





## ACCOUNTANTS

### Solving other people's problems...

In your career, you've reached the stage where you're rightly considering a future in senior management. You know you have the ability and imagination; what you need now is that breadth of experience to equip you for the move.

Consultancy can provide you with just that experience. The work offers involvement in identifying and solving management problems across a wide range of industry and commerce. Assignments are varied, the envi-

ronment stimulating and the tasks intellectually challenging. Your skills will be stretched to the full and, what's more, may be used within multi-disciplinary teams.

You'll find the firm young, dedicated and totally committed to applying the most advanced techniques. It is proud of its reputation as one of the leading and most highly regarded organisations in its field. Based in London, it operates internationally as well as throughout the U.K.

### ...may solve your own

To persuade them you're the best, you'll need a good degree, an accountancy qualification and a record of achievement and success. In addition, you must have outstanding personal qualities, including tact, imagination and the ability to communicate fluently. Experience needs to include several years in industry and so you're likely to be in the 26-32 age range, seeking a commencing salary up to £16,000.

Please send full career details to Ian Lovatt, Royds Personnel Services London Limited,

Royds House, Mandeville Place, London W1M 6AE, quoting reference RPS/16. Your covering letter should include names of companies to whom we should not forward your application.

**RPS**

Royds Personnel Services London Limited

## VICE PRESIDENT-ADMINISTRATION

Bermuda

Our client is a subsidiary of a company quoted on the American Stock Exchange. Its substantial and expanding Bermuda-based operations are primarily related to international trading and shipping.

This is a new appointment of a coordinating nature and requires a qualified professional with a strong background in business administration and the ability to keep up with and enhance the company's growth. It is unlikely that anyone under 30 will have obtained the necessary experience.

There are opportunities for advancement within the group internationally and salary and benefits will be competitive.

Written applications, which will be opened and forwarded to our client, should include all relevant personal and career details and be sent to Douglas G Mizon (Ref FT 301/M) at the address below. Interviews will be held in London at the end of May.

**E&W**

Ernst & Whinney Management Consultants  
57 Chiswell Street, London EC1Y 4SY.

## Chief Accountant

Croydon

c. £12,500 + car

This profitable private British manufacturing company with a turnover of c. £5m has a firm commercial philosophy of looking to the future. The person appointed will report to the Managing Director and be fully responsible to the Board for continual review of all financial operations. Key tasks include management of the accounts and computer departments, preparation of monthly accounts, budgets and forecasts, ensuring maximum use of resources regarding tax and treasury matters and overseeing the pension scheme and insurance provisions. Candidates must be qualified, ideally chartered, accountants, with in-depth

experience of computerised financial and management accounting, job and batch costing, in a manufacturing environment. The preferred age range is 35 to 50. In addition to the salary indicated, benefits include profit-related bonus and BUPA.

Write for an application form or send brief CV to the address below, quoting ref. AA58/7640/FT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission. Initial interviews will be conducted by PA Consultants.

### PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International

## Economics Analyst

An international oil company, operating worldwide in exploration and production activities has an interesting opportunity for an Economics Analyst.

Reporting to the Director of Finance key tasks will be to assist in the preparation of UK long, medium and short term planning, assess the financial validity of new and existing exploration and development projects and to advise senior management on appropriate action.

Candidates, probably late 20's, must have several years' economics experience in an oil or oil-related industry and be conversant with the computer models used in planning and economic evaluations. An appreciation of the techniques of investment appraisal, oil and company taxation laws and risk analysis is essential.

Salary is high. Excellent benefits package.

Please telephone (01-629 1844 at any time) or write - in confidence - in the first instance for a personal history form. M. Hordern ref. B.1851.

This appointment is open to men and women.

**MSL**

Management Selection Limited  
International Management Consultants  
17 Stratton Street London W1X 6DB

United Kingdom Australasia Benelux  
Canada France Germany Ireland  
Italy Scandinavia South Africa  
Switzerland U.S.A.

## Young Accountant Corporate Operations

£11,000 + Car

### High Overseas Travel

Our client is one of America's fastest-growing multinational marketing groups.

They seek a young ACA (not necessarily a graduate) to join their London based corporate operations team undertaking a wide range of operational reviews, acquisition studies, corporate audits, etc., within an aggressive and stimulating marketing environment. A high element of travel is necessary, mainly European and secondment to the U.S.A. is a feature of the training programme. Particular personal qualities required include self-confidence, ambition, the desire to become fluent in a 2nd and 3rd language (training provided), resilience and proven communication ability.

The company offer, in return for these qualities, an excellent remuneration package and the opportunity to progress an international career. Interested applicants should contact John Sheldrake.

Please write or ring Michael Page Partnership, 18/19 Sandland Street, London, WC1R 4PZ, Tel. 01-242 0965/8.

**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester

## SENIOR CONSULTANT

A person of outstanding ability is sought to strengthen the consultancy team of a well established personal financial planning operation within one of the leading UK based international broking organisations.

This is decidedly not a "run of the mill" appointment, but a key position at senior level demanding the services of a first-class professional. The job offers unusually good promotion prospects.

The ideal candidate will be a skilled communicator of mature personality with a sound knowledge of financial planning techniques and independence of outlook allied to an appreciation of the value of teamwork.

The level of remuneration will reflect the importance we attach to this position. In addition a company car will be provided and the successful applicant will participate in the Group's non-contributory pension scheme and employee share scheme.

Please apply in confidence with a curriculum vitae to:

Mike Harrison, Personnel Manager,  
Stewart Wrightson, Kingston Bridge House, Church Grove,  
Kingston-upon-Thames, Surrey KT1 4AG



**Stewart Wrightson**  
International Insurance Brokers

## CITY OF LONDON POLYTECHNIC

### Research Assistantships

Department of Economics & Banking (quote ref 81/19)

A research assistant is required to investigate the nature and extent of economies of scale in general insurance. It is envisaged that the research will be undertaken in two main parts. The first will be concerned with the nature of economies of scale in economic theory and the applicability of economic theory to a study of economies of scale in general insurance. The second part will be concerned with a statistical estimation of the extent of economies of scale in insurance. The successful candidate will have a good honours degree in economics or business studies, have competence with statistical and econometric techniques, and ideally have some familiarity with the financial system or financial institutions generally. The research assistant will join a group of teachers who are knowledgeable and enthusiastic about research into the behaviour of financial institutions and who have published widely in international journals. The research project is expected to last for two years and lead to an MPhil (CNAIA) degree.

Department of Politics and Government (quote ref 81/23)

Applications are invited from suitably qualified candidates to work on a comparative analysis of government-industry relations in Great Britain, West Germany, France and Italy within the framework of the EEC. The successful candidate will collaborate with Dr. Diana Green on data collection and analysis in an agreed work programme. Applicants without a higher degree will be expected to register for a CNAIA degree. Preference will be given to graduates of Politics, Economics or an appropriate field of Law.

Research Assistantships are paid £4,467 per annum in the first year of appointment, rising to £4,602 in the second year, and to £4,737 in the third year, including London Allowance.

Please apply in writing giving full curriculum vitae and the names and addresses of two referees, to the Staff Records Officer, City of London Polytechnic, 117 Houndsditch, London EC3A 7BU. Please quote the appropriate reference number.

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## MERCHANT BANKING

ACA, 25-28

THE BANK is a member of the Accepting Houses Committee and enjoys an outstanding reputation in the City. Its activities incorporate the full range of Merchant Banking services.

AN OPPORTUNITY has arisen for a young accountant to embark upon a career within the bank, the entry point lying within a very small but influential audit department. The initial role will involve a variety of systems, operational and internal audit assignments, and candidates should have the creativity to contribute positively and constructively to a dynamic and rapidly changing environment. Familiarity with EDP systems is essential.

REMUNERATION is negotiable around £10,000-£10,500 plus normal banking benefits, with some flexibility for candidates at the upper end of the age scale. THERE WILL BE EVERY ENCOURAGEMENT TO MOVE INTO AN EXECUTIVE OR OPERATIONS MANAGEMENT ROLE WITHIN TWO YEARS.

Please apply in confidence to Nigel Halsey,

Chichester House, Chichester Rents, **Career plan** London WC2A 1EG. Tel: 01-242 5775

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LIMITED  
PERSONNEL CONSULTANTS

**SCOPE**  
executive

## COMPANY SECRETARY

PUBLIC COMPANY

SURREY

c.£13,000 + car

Our client is a fast-growing diverse group, operating in mechanical engineering and construction, both in the U.K. and abroad. Recently announced results show turnover at over £40m which is in line with the group's plans for growth.

They now seek a new Company Secretary for their group management company, reporting to the Group Managing Director, to take responsibility for all major subsidiaries. In addition to normal secretarial duties, there will be heavy involvement in the areas of property management, insurance and pensions, with the opportunity to contribute to the formulation of group policy as a member of a young senior management team.

The successful candidate will be aged 30-45, and will currently hold the position of Assistant Company Secretary with a public company or Company Secretary with a private group. Ideal academic background will be graduate A.C.I.S. and/or qualification in law with practical experience in the areas mentioned, but it is more important that candidates can demonstrate effective communication skills and the ability to progress further with the group.

For further details please write to or preferably telephone:

**GERRY PEARSON**  
01-402 7162

10a London Mews, London Street, London W2. 01-402 7162

**SCOPE**  
executive

## Secretary

up to £25,000 + car

Price Waterhouse International wish to recruit a Secretary for their multinational partnership which provides the mechanism for coordinating the work and development of the Price Waterhouse practices throughout the world. The position is London based but involves some overseas travel each year.

The Secretary reports to a Vice Chairman in London and will be responsible for:

- Secretarial services
- Implementation of financial policies
- Preparation of budgets and accounts
- Insurance arrangements

Candidates are likely to be qualified accountants who have at least 3 years' experience at a senior level of responsibility for the secretarial and accounting functions in a sizeable international organisation. Age is not a critical factor, although the appointment will call for considerable maturity with the personal qualities and dedication essential to the maintenance of a high level of service in a firm employing experienced professional management.

The commencing remuneration will be negotiated within the range of £20,000 to £25,000 pa plus car. The firm would contribute to the cost of removal expenses if the successful candidate had to move home to take up the appointment.

Candidates, male or female, should apply by quoting reference MCS/213 and requesting a personal history form from Ashley S Phoenix, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

**Price Waterhouse**  
Associates

## Jonathan Wren - Banking Appointments

The personnel consultancy dealing exclusively with the banking profession

**U.K. LENDING OFFICER**  
£10-15,000

For a leading French bank. Aged 26-35, with a strong credit background and several years' experience in marketing the credit/lending services of an international bank to multinationals and major corporations in the U.K. Knowledge of French a decided advantage.

**CORPORATE FINANCE**  
£8-10,000  
**LOAN ADMIN/ DOCUMENTATION**  
c. £11,000

Career opening in the Corporate Finance Department of a leading Accepting House, for a graduate Chartered Accountant or Solicitor, aged 25-28.

Prominent Far Eastern bank requires a seasoned banker, aged 26-38, with significant experience in the documentation and administration of syndicated Eurocurrency loans (including the agency function), for supervisory role.

**F.X. DEALER**  
£10-15,000

Two leading European banks each seek a Foreign Exchange Dealer with approx. 4 years' well-rounded experience (spot/forward/deposits). Age preferred 25-27; knowledge of French useful, although not essential.

**QUALIFIED ACCOUNTANT**  
£9-11,000

An A.C.A. or A.C.C.A. in his/her late 20s, with approximately 2 years' post-qualifying experience in a financial environment, is sought by a progressive American bank as Assistant Manager of a 10-strong Financial Accounting Department.

**PERSONNEL OFFICER**  
£11-12,000

Well-established, expanding London Branch of Far Eastern bank requires a senior personnel officer to take full responsibility for all personnel and administrative matters. Candidates, ideally aged in their 30s, should have broadly-based banking backgrounds coupled with relevant personnel experience.

For further details, please telephone Brian Gooch or Paul Trumble.

First floor - entrance New Street  
170 Bishopsgate London EC2M 4LX 01-623 1266



## Senior Commercial Banker

A leading wholesale bank is seeking a seasoned banker who has developed an outstanding reputation through marketing banking services to Corporations in the U.K. Strong credit and marketing skills will be combined with an entrepreneurial and imaginative approach to business origination and execution.

Responsibilities will include the negotiation, evaluation, pricing and monitoring of transactions, but emphasis will be placed on the ability to close deals.

Leadership potential, and the enthusiasm to provide clients with a comprehensive service, will ensure rapid progression within the bank. An attractive, competitive compensation package is offered which includes a generous subsidised mortgage scheme.

Please reply with full career details in strict confidence to:-  
Box FT/672.

St. James's Corporate Communications Ltd.,  
4/7 Red Lion Court, Fleet St., London EC4A 3EB.

## INTERNATIONAL BANKING

### Syndications

OUR CLIENT is the Merchant Banking arm of a major American bank in London. The London unit covers Europe, the Middle East and Africa and is committed to a policy of further significant expansion.

THIS EXPANSION has created an opportunity for an additional executive to join the small merchant banking team. The primary involvement will lie in the field of loans syndications, but the role also requires the intellectual flexibility to structure a variety of packages to meet the specific needs of clients and to investigate new products and markets. A certain amount of overseas travel will be involved.

APPLICATIONS are invited from candidates with marketing and analytical experience who are now seeking an increase in responsibility in a growth environment.

SALARY is negotiable and WILL NOT PROVE A PROBLEM TO THE RIGHT CANDIDATE. Future career prospects are outstanding and will depend entirely on merit.

Please apply in confidence to Nigel Halsey.

Chichester House, Chichester Rents.

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London WC2A 1EG. Tel: 01-242 5775

PERSONNEL CONSULTANTS

## COMMERCIAL LAWYER

Davy McKee is a world leader in international process plant engineering and construction. From its base in Stockton-on-Tees, the Company is currently involved in many exciting projects in the ferrous and non-ferrous metals and minerals, coal and energy industries worldwide.

A vacancy now exists in the Company Legal and Commercial department. The work will involve a broad range of commercial matters but particularly contract drafting and negotiation; the financing of major capital projects; advice during contract administration; technology transfer and other agreements and general day-to-day legal advice to

### Company Management.

The job provides an excellent opportunity for a self-motivating lawyer with at least 2 years' experience to develop his/her career, and we can offer the salary and benefits of a major international organisation together with the prospect of progression to a senior management position with Davy McKee. The job will involve some travelling. Generous relocation expenses will be paid where appropriate.

Please telephone the Personnel Department, 0642 602221 extn. 3584 for a job description and application form.

Davy McKee (Minerals & Metals) Ltd.

Ashmore House, Bowesfield Lane,  
Stockton-on-Tees, Cleveland TS18 3LT.  
A Davy Corporation company



## Financial director

The Clothing Division of Tootal Ltd. embraces several leading companies in this major operating area of the Group. Its brand names include Tootal, Pyramid, Slimma, Trutex, Rael Brook and Raysil. Sales total around £25M.

Following an internal promotion the Division now has an opening for a Financial Director, who will be directly responsible to the Chairman for financial control, planning, computer operations and the general financial supervision of its subsidiary companies and branches.

Applicants must have a strong management accounting background in a marketing oriented manufacturing industry, together with experience of data processing. Experience of overseas operations would also be an advantage in view of the Division's developing worldwide interests.

The job will be well paid, with benefits applicable to the TOOTAL group, including the use of a Company car. There is help towards any necessary housing move.

If you are in the age group 35 to 50, professionally qualified, and feel you meet the job requirements, please write in confidence with brief details of qualifications, work and salary record to:-

Chairman,  
**TOOTAL LIMITED**  
Clothing Division

56 Oxford Street, Manchester M60 1HJ.

## Sales and Marketing

A leading Commodity Broker, specialising in the Futures Markets, is creating a new and challenging salaried position. The successful applicant must have knowledge, though not necessarily practical experience of the Commodity Markets.

Must have had proven sales experience in the financial world with accent on overseas markets; be prepared to travel extensively. Languages would be an advantage.

Above all must be a good administrator capable of putting ideas and words into action.

Age: 30 plus although maturity and experience are important — not years.

Apply to: The Managing Director,  
Box A7494, Financial Times, 10 Cannon Street, EC4P 4BY

## SENIOR FINANCE ROLES — INSURANCE MANAGEMENT

The Group enjoys an enviable reputation for excellent service together with a performance record identifying significant profitable growth through careful expansion and acquisition within the U.K. and Europe. To ensure continued successful development, the Group has restructured into four Operating Divisions and is now seeking additional suitably qualified and experienced accountants for the financial management team.

### MANAGEMENT ACCOUNTANT

£11,500 plus Company Car and Profit Share

A key role to determine the further development of Group accounting systems and procedures with emphasis to computerisation and divisional accounting and taxation needs. The role will expand to provide a regular interface with Finance Management of the Divisions and Operating Companies for the improvement of operational review reporting for Group Management. Career development as a line Finance Manager is envisaged and preference established for an accountant under age 30. Industry experience is not essential but computer familiarity within multi-national operations a real advantage.

In the first instance, please call or write to Robert Miles on 01-248 6321

### DIVISIONAL ACCOUNTANT

£13,000 plus Company Car and Profit Share

A development role to create the financial and management information services required to aid the Managing Directors of three principal operating companies embracing International Operations providing multi-currency complexity, Marine Reinsurance and the rapidly developing Professional Services. The initial tasks relate to an appraisal of system requirements, development of computer usage and the training and motivation of the established accounting staff. Insurance accounting experience is essential and application invited from proven managers to age 40.

**Personnel Resources Limited**

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Merchant Banking  
**S. G. Warburg & Co. Ltd.**

### International Capital Markets

We are seeking an executive to assist in the continuing expansion of our Eurobond business. He or she will be responsible for maintaining and developing relationships with institutional investors in the capital and money market sectors of the euromarkets.

The successful applicant is likely to be aged between 25 and 35 with at least three years' experience in the Eurobond market. He or she should have a good knowledge of Eurobond issuing and placing procedures and a familiarity with international capital and foreign exchange markets. Fluency in foreign languages would be an advantage.

Applications, enclosing a concise curriculum vitae, should be sent in confidence to:

G. E. J. Wood, Executive Director,  
S. G. Warburg & Co. Ltd.,  
30 Gresham Street, London EC2P 2EB.

## Manager— Leasing and Finance Company

Hewlett-Packard Finance Limited, a separate leasing company within the multinational Hewlett-Packard corporation, was formed 2 years ago with the aim of providing leasing finance to UK customers as a sales aid. 1980 volume was substantial, and a rapid growth rate in line with the computer industry over the next few years is confidently envisaged.

A manager is now required to co-ordinate and develop the company's business in line with agreed objectives. Reporting operationally to the Sales Region Business Manager and functionally to the UK Treasurer, the successful candidate will progressively assume responsibility for all areas of overall company management over an initial period of some 9 months.

The position represents an outstanding opportunity for an entrepreneur with a strong accounting background to build up a reputation in this promising field. Experience in a treasury function is desirable, as is proven ability in the marketing of financial products. Leasing experience, while an advantage, is not essential. The remuneration package is designed to attract the highest-quality applicants, and includes substantial large-company benefits.

To apply, please send full personal and career details to Maureen Rowley, Hewlett-Packard Limited, King Street Lane, Winnersh, Wokingham, Berkshire RG1 5AR.



**HEWLETT  
PACKARD**

## OPERATIONS AUDIT SUPERVISOR

London EC2 c £15,000

Responsible for the review and recommendation of new accounting and management information procedures, the Supervisor will be a member of a small team involved in the instigation of projects, operational audit of transactions and procedures, and the presentation of proposals to senior management. Reporting to New York, there will be worldwide involvement requiring up to 50% travel. Promotion prospects exist in line management.

The principal division of a US based major international group trading in high value commodities, our client is highly profitable with European "turnover" in excess of \$10 billion. Applicants (male or female) should ideally be manager level accountants in the profession. Commercial awareness is essential, as is the ability to further promote the department's role. Please telephone or write to David Hogg FCA quoting reference I/2089.

EMA Management Personnel Ltd.  
Burne House, 88/89 High Holborn, London WC1V 6LR  
Telephone: 01-242 7773 (24 hour).

## Scrimgeour, Kemp-Gee & Co.

Members of The Stock Exchange



### are seeking AN INSTITUTIONAL EQUITY SALES EXECUTIVE

Some specialist knowledge of any of the Pharmaceutical, Chemical, Food Manufacturing, Brewery or Banking Sectors could be a distinct advantage, but the most important qualifications are enthusiasm, awareness of the Market, an interest in fundamental research and the ability to develop relationships with people. The successful applicant must have had some experience as either a fund manager, analyst or sales executive and will be joining an existing sales team. Initial remuneration will be fully competitive and will reflect the combination of age and experience.

Please write, in confidence, to:  
Ben Fisher, Scrimgeour, Kemp-Gee & Co.,  
20, Gopthall Avenue, London EC2R 7JS

## WINE Financial Controller

Rare opportunity for a professional accountant to head up finance function in rapidly expanding shipping, mail order and retail operation. Turnover £1m+, salary negotiable.

Reply in confidence to:  
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EXPERIENCED BROKERS  
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Applications in writing please to:  
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10 Cannon Street, EC4P 4BY

## ECONOMIC DEVELOPMENT c. £14,000 p.a.

In pursuit of its top priority of economic development the County Council is establishing a new unit responsible to the Chief Executive to:

- promote the assets of the county
- market the industrial and commercial services available in the area
- provide advice and enquiry services
- develop employment creation initiatives

The Authority is seeking a person with proven abilities in these activities to head the Unit. Further details of this challenging role within one of the country's major local authorities are available from the Chief Executive and County Clerk (Ref: EDU/1).

Closing date for applications: 22nd May, 1981.

**TYNE AND WEAR  
COUNTY COUNCIL**

Sandyford House, Newcastle upon Tyne, NE2 1ED.  
Tel: Newcastle (0632) 816144. Extension 256.  
Telex 537564.

مكتبة من الأصول



## FINANCIAL ANALYST

c. £10,500 p.a.

Milton Bradley, one of the most successful and fastest growing companies in the quality games and toys market, needs an experienced man or woman to strengthen the financial function initially in their small European Headquarters in West London. The European part of this US based multinational company has operations in all the major West European countries and covers all stages from development through production to marketing and sales; the person appointed will be capable of working on their own initiative, able to bring an analytical approach to business problems and of sufficient quality to transfer to other senior management accounting responsibilities within the finance function.

Applicants should possess a business degree or professional qualification together with several years experience gained in a fast moving environment.

A salary of around £10,500 p.a. is offered together with the normal benefits associated with a multinational company.

Please apply with full c.v. to:  
S. Epps, Personnel Director,  
Milton Bradley Europe  
St. Martin's House,  
1 Hammersmith Grove,  
London W6.



## Banking Personnel

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### Age: 25-30 CREDIT ANALYSTS £7,500-10,000

Good credit analysts are always at a premium, and never more so than at present! We have a wide selection of vacancies to fill ranging from a junior analyst for a small continental bank, to a team leader for a major bank of American origin. Salaries are geared to individual levels of responsibility, and benefits are excellent in all cases.

Please contact Miriam Chance or Piers Storie-Pugh on 01-588 0781.

Mid 20's

### FX. DEALER

c. £12,500

Our client, a leading European bank, seeks someone with at least 2 years experience of spot and forward dealing in all major currencies, to fill the No. 3 position in their expanding dealing room. Excellent benefits and prospects for advancement.

Please contact Mark Stevens or Trevor Williams on 01-588 0781.

OUR NAME IS YOUR GUARANTEE OF CONFIDENTIALITY.

41/42 London Wall, London EC2. Telephone: 01-588 0781

## SHIPPING FINANCE

Our client, a major international banking group, seeks an experienced executive for their Shipping Finance Division.

The main responsibilities will be to market, negotiate and manage shipping related loans, predominantly in the Northern European area and particularly Scandinavia.

Experience of evaluating shipping projects, ideally in a banking environment, is essential and an understanding of corporate and project finance would be an advantage.

A five figure salary will be negotiated together with a substantial benefits package.

Please write or telephone:

Patrick Allen, Managing Director,  
BERESFORD ASSOCIATES LIMITED,  
Cross Keys House, 56 Moorgate, London EC2R 6EL  
Telephone: 01-628 7546/7

## High technology company in Constable Country need a... FINANCE MANAGER

Senior Management responsibility with a small successful company. The chance to set up home in the superb Suffolk countryside.

These are just two of the attractions of this important position with Simon-Croftshaw.

Part of the Simon Engineering Group, the company manufactures high technology plant and equipment and has an excellent export record - particularly to the USA.

Playing a key role in the management and further development of the company, you will have overall responsibility for all matters related to finance paying particular attention to the estimating procedures and cost controls appropriate to a small manufacturing/contracting

Applications are invited from either sex.

**SIMON-CROFTSHAW**

operation. Occasional overseas travel will be involved.

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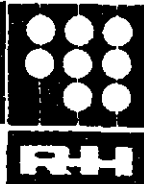
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# Comparing the alternatives

BY PETER RIDDELL

HOW CAN a rational economic person (if such exists outside a textbook) compare the merits of the various economic strategies on offer? It is a measure of the disarray of the economics profession that any Which? report on the pros and cons of the alternatives would probably never get off the ground because of methodological disputes.

## Simulations

An attempt has, however, been made to compare the impact of the TUC and CBI packages on the basis of simulations on the Treasury's model of the economy. These have been made available to MPs through the House of Commons Library's membership of the James's Group, managed by the Economist Intelligence Unit. Such simulations have to be interpreted very carefully (of which more later).

The exercise starts from a base run assuming the continuation of present policies. This is compared with simulations in "the spirit" of the CBI and TUC pre-Budget submissions.

The base run is at the pessimistic end of the forecasting range—projecting a 31 per cent decline in Gross Domestic Product this year followed by growth of only 1 and 14 per cent respectively in 1982 and 1983. Total unemployment is expected to rise to 3.2m by 1983 and the inflation rate is projected to be in single figures from next year onwards.

The TUC package assumes £41bn of additional public spending, job support measures, a cut in the employee national insurance contributions and in the employers' surcharge plus selective import controls. The reflation drives down the exchange rate (101 per cent below the base level by 1983) and reduces unemployment by over 600,000 below the base level. GDP is initially about 21 per cent higher than otherwise but there is no self-sustaining increase in growth. And the inflation rate is much higher—roughly 21 per cent a year—so that by 1983 the level of retail prices is 74 per cent above the base run.

The CBI package is assumed

to involve the abolition of the national insurance surcharge, a cut in Government spending of £2.9bn and a 10 per cent sterling devaluation. There is smaller initial impact on GDP than under the TUC proposals but a roughly similar effect by the end of 1983. Unemployment would be nearly 300,000 below the base level by the end of 1983. The improvement in activity actually reduces public sector borrowing and the cut in the surcharge means that the inflation rate is only fractionally higher than under the base run.

The whole exercise can, of course, be dismissed as merely showing how the Treasury model works rather than how the economy might respond to either of these packages. The devaluationists argue, for example, that the Treasury model has a faulty relationship between world and UK prices and thus has a bias against the favourable impact of a lower exchange rate. Monetarists maintain that conventional models ignore the importance of expectations and markets. Reflationary measures might therefore do little for output while seriously aggravating inflation, largely through the impact on sterling.

## Impact

Yet, despite all these reservations, the simulations are revealing, and hardly cause for euphoria. The base run is initially so pessimistic that both the reflationary packages imply negligible output growth for the next three years as a whole with unemployment higher than now. The CBI's proposals do, however, have a much smaller impact on the inflation rate than the TUC's.

After these simulations were prepared, the CBI produced its own estimates of the impact of its strategy. These aspire to show that output would grow strongly, unemployment would fall to below current levels and that the inflation rate would be less than under present policies. Miracles are seldom so easy. The snag is that neither the Government nor any of the alternative strategies convincingly explain how the inflation rate can be reduced from 10 per cent to, say, 5 per cent.

Ensemble Pitstop, 4.40 Heidi, 5.00 John Craven's Newsround, 5.10 Blue Peter, 5.35 Fred Basset.

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ARBITRATION SHOULD be a simple, speedy, and inexpensive way of resolving business disputes in accordance with the customs and standards of fairness accepted in the trade. Alas, it rarely meets all these requirements and quite often does not meet any of them. Frequently the opening moves made by the claimant are not followed by an efficient prosecution: a sword of Damocles is kept dangling over the respondent's head for years. The cause may be a lack of expedition on the part of the claimant, his solicitor or counsel; but sometimes it smells of blackmail: the interminable uncertainty may drive the other party to pay something even when there is a very weak claim.

In the now famous case of Bremer Vulkan an attempt was made in the Commercial Court by Mr. Justice Donaldson, as he then was, to establish that courts had an inherent power to stop such harassment by arbitration, if it could be shown that the delays on the part of the claimant were so inordinate and inexcusable that a fair trial was no longer possible. However, the London arbitration tribunal ruling was overturned by the House of Lords.

The court had no such inherent power, said Lord Diplock. The respondent could not rely on the claimant's inactivity if he, himself, did nothing to

stimulate the prosecution of the claims against him and preferred to let sleeping dogs lie. The obligation to get on with the case was, in Lord Diplock's view, mutual. Each party was obliged to co-operate with the other to keep the arbitration moving.

It was feared at first that Lord Diplock's judgment was a rock which barred the entrance to a safe harbour. However, a unanimous decision by the Court of Appeal earlier this month suggests that things are not all that bad.

Lord Denning would not accept Lord Diplock's reasoning as correct. "To my way of thinking the implication is neither obvious, nor reasonable nor necessary. Nor does it accord with reality. If the claimant does not pursue his claim . . . it is said that the respondent is bound himself to do so. Who ever heard of a respondent doing any such thing? But he had to admit that it was too late for any words of his to make any difference.

Fortunately, the rock did not bar the harbour entrance completely. It was possible to get round it. There was a narrow passage left by Lord Diplock when he said that, like in other contracts, the obligations of the parties under an arbitration agreement may be brought to an end by frustration or by a repudiatory breach of the agreement by one party if the

other party elects to draw such a consequence from it.

Lord Denning and Lord Justice Eveleigh agreed that this entrance opened up a way to stopping an arbitration, reactivated after a break of 84 years, when a fair trial was no longer possible.

But Lord Justice Fox felt unable to follow them. In his view the mutuality of the obli-

gation to keep the arbitration moving, pronounced by Lord Diplock, ruled out any contention that the arbitration agreement could be brought to an end either by frustration or in consequence of repudiation merely because the parties had been so dilatory that a fair trial was prejudiced. He did agree, however, that the facts of the case were different from Bremer Vulkan and allowed a different solution.

In Bremer Vulkan the dispute concerning the construction of five ships started in 1966. The arbitrator was appointed in 1972. In that year, and again in 1975, the parties agreed that the arbitration should also deal with additional

only a delay but a complete silence. The dispute concerned the Splendid Sun, let by her owners on a voyage charter in 1968. In May that year the vessel arrived off Puerto Cabello in Mexico. She was ordered by the consignee of the cargo to proceed to berth number 10. As she was getting near, she grounded, and her rudder was damaged. The cost of the repairs was \$221,733.

The owners blamed the charterers, claiming that the berth was not safe as required under the terms of the charter party. The charterers put the responsibility on the owners claiming that it was the captain's duty to bring his vessel to the berth customarily used by other ves-

sels of a similar size. Each side appointed an arbitrator. Nothing more happened for over eight years. The arbitrator appointed by the charterers died in 1975 and was not replaced. Then, out of the blue, on September 29, 1979, 10 years after the accident, the owners wrote to the charterers, and to Mr. Cedric Barclay, the arbitrator appointed by the owners, asking for the arbitration to go ahead.

The charterers went off to Puerto Cabello to look for evidence. They found none. At their request, Mr. Justice Lloyd decided that the delay frustrated the arbitration agreement. The Court of Appeal confirmed his decision to stop the arbitration, though with somewhat different reasoning. The three Appeal Court judges agreed that the arbitration was abandoned by both sides long ago. They sailed past Lord Diplock's rock, but the rock remained where it was.

There seems to be a clear case for legislation. English law is much too patchy with dilatory claims and slow-moving lawyers. In the old times delays could be excused by the time needed to get information from distant ports. Now, a letter from any port in the world can reach London within a few days. If lawyers are over-worked they should not make it so difficult for the young ones to join their ranks. Other arbitration centres

have successfully imposed time limits. In Paris it is six months; Moscow and Gdynia have a three-month limit on the terms of reference and six months thereafter for the award. The International Chamber of Commerce requires terms of reference to be stated within two months of dues being paid and an award to follow in another six months.

London arbitrators do not seem to be ready for such fast work, but some at least are in favour of the adoption of reasonable time limits for the claimants. If they do not prosecute their case in time, it should be thrown out. It has been suggested that notice of claim should be given within 18 months of the incident and that the defence should be submitted not later than four months after the points of claim. An award should follow within 12 months of submitting the defence.

This seems to be a very generous proposal, particularly if one assumes that an extension of time could be obtained in the case of real hardship.

Financial Times readers have written to criticise the inordinate delays; perhaps they will now give some thought to a remedy.

House of Lords, Bremer Vulkan v. South India Shipping Corporation, 1981, 2 WLR 141 (Spindell Sun) and v. Co. of Marine Transocean Arbitration, April 8, 1981. ©Chambers Arbitration.

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## Today's programme offers variety

THIS AFTERNOON'S schedule will provide a varied midweek programme. ITV and BBC cameras will be at Epsom and Cheltenham. The West and North will have racing at Taunton and Pontefract. Although the Group Three Princess Elizabeth Stakes is on the Epsom schedule, the most valuable event of the day is

the Cheltenham's Three Fives Golden Miller Chase which boasts £17,500 in added prize money.

Many National Hunt enthusiasts will be hoping that the Golden Miller Chase will bring another major success for Winter and Francombe through the former Gold Cup winner

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## THE ARTS

## Record Review

## Memories of Falla

by RONALD CRICHTON

Falla: El retablo de Maese Pedro (Master Peter's Puppet Show). Psyche. Harpsichord. Concerto. Suite. Oliver Knapp/Concilio/London/Sinfonietta/Rite. Argo ZMC 821.

Mozart: La finta giardiniera. Concerto. Suite. Oliver Knapp/Concilio/London/Sinfonietta/Rite. Argo ZMC 821.

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chord and a distinguished team of instrumentalists, including the celebrated flautist Marcel Moyse and an evidently splendid cellist, Auguste Crueque.

The Sinfonietta's soloist is John Constable, who plays the harpsichord part with a sharp accuracy at its best in the finale. The remarkable slow movement, however, just won't work with a weeny-sounding instrument trying in vain to roll and crash out those great, spread, dissonant chords.

On the old recording, though, Falla and his big, Landowska-size Pleyel sound at moments like a grand piano or an organ, the mystical force of the music, the concentrated intensity of his playing, are still detectable through the haze. The finale is a bit hectic. In those days of long takes and no re-working the Sinfonietta's near-perfection was impossible. Even so, the Sinfonietta's cello is too far back. In this work correct balance is always elusive.

When they turn commemorative, the French do so in style. The album issued for the 50th anniversary of Falla's death is full of buried treasure. So is this Falla "friends and interpreters" well produced with an exemplary essay (French and English) by Jean-Michel Nectoux and a Rusthof painting on the cover to make up for the absence of *Nights in the Gardens of Spain*. Except for *Aldemoro* and the *Four Spanish Pieces* all the rest is new.

To judge from this evidence Falla as a pianist was not unlike Fauré—timid, with any amount of drive and no inhibitions about "bringing out the tune." We also hear one of the leading players of the time, Ricardo Vines, champion of Debussy and Ravel and teacher of Falla's own arrangements from *El amor Brujo* with fingers like Goya's etching needle. *Psyche* turns up again in a recording made in Paris during the war by the Opéra-Comique soprano Leïla Ben

Sedra—very good too. And as well as an ancient but still lively second suite from the *Three-Cornered Hat* conducted by Arbós, there is a comparatively recent (1953) *Puppet Show* made in Paris under the direction of Ernesto Halffter, conductor of the first concert performance, at Seville in 1923.

The soloists Blanca Seoane as the Boy, Chano Gonzalo as Quixote, Francisco Navarro, as Master Peter, though not better singers than their Argo counterparts, bring a wider variety of timbre and expression.

The Salzburg Mozarteum under Leopold Hager ploughs virtuously on through early Mozart with respectably spruce performances excellently recorded by Deutsche Grammophon, and careful attention to musicalological proprieties and recent scholarship the autograph of the first act is lost, but an early manuscript copy, including Mozart's missing recitatives, was recently found in Moravia and used here. DG prefers an interesting, not always successful, mixture of experienced and young soloists. One feels one should admire yet that uneven but most endearing, dotty opera *La finta giardiniera* shows the young Mozart all starved and ironed when he ought surely to appear flushed and dishevelled. The marvellous accompanied recitative that leads into the big love scene towards the end (a page worthy of *Idomeneo*) sounds positively prim.

On such a night as this does Shylock emerge as a man of deep religious conviction whose stubborn adherence to the letter of the law subdues his wrath on hearing Portia's verdict. David Suchet, in a marvellous performance, is a true Jew, unpatriotically conceived, operating within a Gentle system. Edgy but good humoured with Antonio's friends, we see the sharp edge of his discontent most vividly as he relaxes in a cloud of cigar smoke with his partner Tubal.

It becomes harder to see how Jessica could take so violently against him, but Judy Buxton's spitfire gypsy is more motivated by her love for Lorenzo than by filial loathing.

The action is brought into the audience's lap on Christopher Morley's plain, sloping stage and concentrated there on a circular, raised dais. A vicker backdrop reveals a suggestion of Venetian poles and, in the reconciliatory Belmont finale, the moon shining through a leafy, musical wonderland.

Taking their cue from Mr. Suchet, the company performs without trace of affectation or mannerism. Receiving her suitors almost in a melancholic trance, Sinead Cusack invests Portia with translucent intelligence. The caskets are simple boxes thrown vigorously aside as Bassanio picks the right one. At last this Portia comes alive, dropping her inhibitions, with her grey cloak and turning on Bassanio, blossoming as an ecstatic vision in primrose yellow.

The liberation of Portia continues through the court scene, where Miss Cusack's lawyer is less an impersonation than a revelation of her true crocheted self. In the exchanging of rings she asserts her independence, for Bassanio now

sees he is married to a woman of wit, steadfastness and resource.

Jonathan Hyde registers this point by diluting his admirably confident romantic of the earlier scenes in an expression of wonder and appreciation. Mr. Hyde is the best young Shakespearean lead in the company for some years. The manner in which he deals with Gratiano's (Arthur Kohn) garrulity and Antonio's (Tom Wilkinson) devotion, is both expressive and disarming. With his high profile and splendid voice he cuts what used to be called a dashing figure.

The Gobbo is done as a soft-spoken bumbling double act and, even if Rob Edwards as the younger misjudges much of his comedy, his presence is at least pleasantly ingratiating. The soft lighting of Brian Harris and the gentle music of James Walker contribute much to an evening of muted good spirits.

Mr. Suchet, condemned to Christianity, retreats with a slow removing of his skull cap and a plaintive unhysterical admission to a feeling of ill health.



Tom Wilkinson, David Suchet and Sinead Cusack

Royal Shakespeare Theatre

## The Merchant of Venice

by MICHAEL COVENEY

The new Royal Shakespeare Company season at Stratford-upon-Avon opens with a staging of luminous clarity by John Barton of this allegedly difficult play. Difficult is normally, in this context, a synonym for unpalatable. But as even Jewish critics are divided on this question (the programme usefully documents the arguments) the theatre is frequently liable to throw up a version that does full justice to the dignity of both Antonio and Shylock.

On such a night as this does Shylock emerge as a man of deep religious conviction whose stubborn adherence to the letter of the law subdues his wrath on hearing Portia's verdict. David Suchet, in a marvellous performance, is a true Jew, unpatriotically conceived, operating within a Gentle system. Edgy but good humoured with Antonio's friends, we see the sharp edge of his discontent most vividly as he relaxes in a cloud of cigar smoke with his partner Tubal.

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## Sadler's Wells

## Cantata

As part of the final programme of their visit, the Tanz-Forum, Cologne company mounted a new work by Christopher Bruce on Tuesday. The score was Stravinsky's *Cantata* of 1951-52, a setting of late mediaeval religious texts, and the choreographic manner recalls something of Bruce's *Dancing Day*—made for the Rambert School students and seen earlier this year—which, coincidentally, used Holst's realisation of some of the same verse.

*Cantata*, like *Dancing Day*, appears a simple, peasantish contemplation of a religious theme, but it is richer and more extended in its writing. Beneath Nadine Baylis' décor, an arching fragment from a mediaeval church mural, seven couples dance out incidents from the Christ story, the choreography stressing choric celebration from which single figures merge to highlight the most significant moments. There is a sense of simple piety, with restrained, frieze-like group dances using the venerable linked-chain form (as in a hole, or *hora*), contrasted with more emotionally forceful solos and duets.

The apparent innocence of means is effective; the dancers are gravely concentrated; the account of the score under Nicholas Carr excellent.

The evening had earlier brought a strongly played performance of Hans van Manen's *Situation*. We know this piece from Nederlands Dans Theater seasons: in a box-set made of giant graph-paper, a digital clock marking the passage of a sequence of sound effects, a group of dancers act out aggressive encounters, more emotional than choreography in their tension.

The Tanz-Forum artists are at their best in this: they extract every ounce of drama from the sexual provocations, the images of domination and victimisation in both homosexual and heterosexual liaisons.

The evening had begun with Jochen Uttrich's *Out of Doors*, which takes Bartók's tremulous piano duets — plus the early *Elegy* — as pretext for some all-too-predictable dances. The music was well played, the setting, by John F. MacFarlane, of fields and clouds, was excellent.

CLEMENT CRISP

## A FINANCIAL TIMES SURVEY

## CHANNEL ISLANDS

26TH JUNE 1981

The Financial Times is planning to publish a Survey on the Channel Islands. The provisional editorial synopsis and date are set out below.

**INTRODUCTION** The economies of the islands remain buoyant, due in considerable part to the importance of the financial sector. But there have been warnings that maintaining their position will not be painless. So the governments have tried to hold public expenditure in check in order to release resources for more productive purposes. This has not been easy in prosperous communities and there has been some criticism that the authorities might have been rather more vigorous in pursuing their aims.

## FINANCE

## EMPLOYMENT

## ENERGY

## TRANSPORT

## RECLAMATION

## WATER

## TOURISM

## LANGUAGE

## ALDERNEY

## PROFILES

## PROPERTY

Copy date will be on June 16.

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## FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

## Lyceum

## John Cale by KEITH SHADWICK

John Cale's night at London's Lyceum on Easter Sunday was his first show on these shores for some years. Cale, one of the survivors, long with Van Reed, of Andy Warhol's Velvet Underground, and a leading light in English progressive rock up to the mid-70s, disappeared from the scene at much the same time as John Lennon, before punk got a chance to supersede him. It turned out to be good move, judging by the large and extremely varied audience he attracted.

When he came it on stage, dressed entirely in black, with an SAS-type black balaclava over his face, it was to a hero's welcome. He id his hand responded with a vision of the old blues warhorses "Walkin' the dog" which we downright threatening. Cale himself taking an extraordinary solo on bass guitar, of 1 things, to wrap it up.

With a strong bat from the generally excellent bassist and drummer, and indie textures from the back-up guitarist and keyboard, Cale wittiched between guitar at keyboards and himself the bat bludgeoned their way through the next four numbers. Cale was evidently in fine vice, his rich tone laced with a customary

biting cynicism, but it wasn't until the next song, which Cale started with only his own keyboard for accompaniment, that the crowd were able to hear clearly and decipher the lyrics. From that point of view, things were only to deteriorate as the set wore on, and while both the singer and most of the crowd seemed happy with it that way, it became increasingly clear that the backing players seemed intent on exhibiting musical malevolence rather than real interpretation.

Whether this was by Cale's request or not was impossible to surmise, but it was clear that a song such as "Pablo Picasso" was sheared of a great deal of

its musical and verbal subtlety through the crushing weight of sound.

This was a shame, because from an artist like Cale you expect extraordinary things, unpredictable things, live or on record, and while it was undeniable that the set had impact, it was gained at the expense of any real sense of dynamics, either in the musical arrangements or from song to song. By the time Cale reached his encore, "Ready for War," it was hard to escape the feeling that the bombardment had already reached saturation point, and there was one listener at least who was ready to give up without a fight.

bury, not to say plump, Texan, with a whiskey fringe and seedy clothes. His voice is high, rather like Jackson Browne's, and his songs have a kind of Barry Manilow nothingness to them. For half an hour he seems like the prototype Radio Two record of the week, swimming in molasses but with enough muscle to provide just a glimpse of real life.

But gradually you begin to realise what some of the fuss is about. In no way is Christopher Cross a likely pop idol, nor is he immediately plausible, but his niceness and commitment leave you respecting the man if not loving his music. This is especially true when he arms himself with a 12-string guitar and belts out the chords. For although the songs are musak the presentation is quite heavy rock. This is the secret of his success.

His award-winning U.S. single "Seeling" is pure middle America—the joy of getting the dingy out at the week-end and bobbing into temporary escapism. It might not have much connection with the reality of sailing, at least in the UK, but it is the kind of fantasy which appeals.

His hope of a British success "Ride Like the Wind" is a much ruder like the wind, bearing the Cross hallmark, a melodic and rhythmic lift in the middle which gives it an obvious impact, but here again, it is all pretty meaningless. But when punched out by an excellent set of musicians, imported from the album, Christopher Cross is effective enough to warrant at least a second hearing. Fortunately he kept the chat to a minimum, with a tiny bass player in Andy Salmon, attempts at deep south bonhomie was too reminiscent of a Two Ronnies send-up to be taken seriously.

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Robert Powell and Pauline Moran

## Festival Hall

## London Philharmonic

by DAVID MURRAY

Having devised a very odd French programme for Tuesday's concert Riccardo Chailly became indisposed, and his place on the podium was taken—very creditably — by an emigre Russian, Woldegar Nelsou. He brought piercingly sweet tone to Chailly's, and suitable intensity; he allowed himself looser rhythm — especially in the famous double-stop passage — than it was a performance of unmistakable distinction.

His other offering was Milhaud's "cinéma-fantaisie" on

stylish, with the melodic line kept almost seamless.

The soloist in Chailly's *Poème* was Gidon Kremer. Not having seen him before, I was not expecting a Russian hippy violinist—a straggling mane, sublimely discreetly for evoked old caricatures of Paganini. He brought piercingly sweet tone to Chailly's, and suitable intensity; he allowed himself looser rhythm — especially in the famous double-stop passage — than it was a performance of unmistakable distinction.

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## BLESMA



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Thursday April 23 1981

## The cutbacks in steel

THE FATE of Hadfields, the private steelmaking company which yesterday announced redundancies for 1,900 out of its 2,600 workers, has been determined more by the state of the steel market than by the policies of the Government. There is certainly inequity in the treatment of the private sector of the steel industry, but in the end Hadfields' fate was inevitable. It is hard to see how anybody involved in the whole painful saga of rationalising Britain's steel industry could have behaved differently in order to avert the major closures which are now taking place.

## Subsidies

Mr. Derek Norton, Hadfields' chairman, puts most of the blame for the closures on what he calls "the judge, jury and hangman attitude of the present Government and the nationalised steel corporation." In particular, he believes that Hadfields' losses of £1m per month since last summer are due largely to BSC's price cutting, which, in turn, is only made possible by the vast subsidies which BSC has been granted by Sir Keith Joseph's Industry Department.

However, the fundamental problem is not the pricing policy of BSC, but the uncompetitive pricing of steel in the European market generally. This, in turn, is a consequence of overcapacity in the world and especially the European steel industry. While it may be true that, since the adoption of Mr. Ian MacGregor's new corporate plan, BSC has been undercutting private steelmakers more aggressively than in the past, foreign competitors would have prevented private steelmakers such as Hadfields from maintaining the price level which they need for profitability. But even without foreign competition, Britain's domestic steel-making capacity far exceeds the requirements of Britain's manufacturing industry. BSC has already imposed large cuts in output and unpreceded reductions in manning. But further cuts are still required both in the public and the private sectors before Britain's steelmaking capacity is reduced to a sustainable level.

## Manning

From the national point of view, it is important that as much as possible of the plant that is left after the shakeout should be modern, efficiently manned and suited to the requirements of the market. In

the case of the engineering steel sector in which Hadfields operates, these criteria pointed to the closure of Hadfields, rather than of BSC's or GKN's engineering steel plants. Even after the retrenchment announced by Hadfields and after closure of Duport's more modern steelworks at Llanelli in February, there will be substantial overcapacity in this sector. It is therefore understandable that BSC should have been seeking the complete closure of Hadfields as a condition for taking over part of its liabilities under the so-called Phoenix Two rationalisation programme.

But it is also possible to sympathise with the anger felt by Hadfields' management and workforce. The workers who have done a great deal to increase the company's productivity, but who Hadfields is making redundant, will receive only a fraction of the redundancy payments enjoyed by their counterparts in BSC. The private sector, already penalised because of its state-subsidised competitor, cannot afford to be remotely as generous as the Government in the redundancy terms it offers.

## Dominance

The management of Hadfields and other private steelmakers which have been involved in restructuring talks with BSC deal in the large disparity in bargaining power between their own struggling companies and the BSC. There are understandable misgivings about whether BSC's dominant role in the negotiations means that efficient private steelmakers may be sacrificed not in the interests of the industry as a whole but in the interests of the state corporation.

Given the huge surplus of capacity, the scope for genuine rationalisation between public and private sectors is limited. The danger is that any joint ventures which are formed will increase, rather than diminish, BSC dominance in the steel market. Whether the rationalisation programmes eventually result in a financially viable BSC which can then be hived off to the private sector is still very much open to question. But for the moment, there is little that the Government can do to ease the pain in the private sector. The only alternative to further closures would be pumping even more public money into an industry that is already imposing excessive burdens on the taxpayer.

## Gibraltar: no easy answers

GIBRALTAR, the last remaining colony in Europe, can observe two politically charged anniversaries this spring. On June 8, 1969, General Franco cut off the Rock's land communications with Spain. On April 9 of last year Lord Carrington, British foreign secretary, and the then Spanish foreign minister agreed in principle that officials should work out terms for re-opening the iron gates.

The gates are still shut. Next Tuesday a party from the select committee on foreign affairs of the House of Commons will go to Madrid to see what has gone wrong. The Spaniards plead administrative difficulties—a phrase that probably covers the Madrid Government's reluctance to upset the armed forces.

**Campaign**

To them, Gibraltar's colonial status is an insult to national pride. General Franco's blockade was part of a long campaign to regain Gibraltar, though in practice it proved to be self-defeating. It merely intensified the traditional dislike of the Gibraltarians for Spain.

The colony has contrived to live quite comfortably behind the locked gates. The 4,800 Spanish workers who used to cross the border daily have been replaced with Moroccans. General Franco's endeavour to provide alternative jobs by building up industries near the border has proved a flop.

In a succession of elections Gibraltarians have, in effect, voted for the status quo. A party advocating joining the UK is in opposition, and a pro-Spanish group is not even represented in the House of Assembly. Incorporating Gibraltar in the UK is out of keeping with the temper of the times and would needlessly upset Spain. Yet in its present condition Gibraltar is wholly dependent upon Britain. It receives a subsidy from the Treasury and derives its main income from the British naval base. To this day the Rock is a strategic position for anyone who wants to gain—or prevent—passage through the Straits. The military case for maintaining the status quo could

therefore be reconsidered once Spain has gained admission to Nato.

But Britain must also consider that by tradition and descent the 30,000 Gibraltarians are only partly Spanish. They also have Maltese, Genoese, North African and British strains. Technically they are members of the EEC, though they are subject neither to the Community's external tariff, nor to its farm policy. Re-opening the gates would help the tourist trade and bring relief in some other areas; but the pressures are not overwhelming.

Once Spain is in the EEC all that would change. The gates would have to open and the controls imposed in the past on Spanish labour could not be re-imposed. Spanish businesses could move in. That is why a *modus vivendi* must be found in the interests of Gibraltarians themselves.

The suggestion has been made that Britain should exert pressure for Spanish membership in the EEC. Doing so could severely embarrass the democratic regime in Madrid, and the idea has been rejected as not helpful by Sir Ian Gilmour, the Lord Privy Seal.

**Value**

Unhappily there is no easy way out. The end of the Franco dictatorship has removed one obstacle but the economic arguments against joining up with a backward area of Spain remain strong. Last, not least, Britain is pledged to honour the wishes of the Gibraltarians themselves. Given good will on all sides an arrangement for the future of Gibraltar should not prove beyond the wit of man to devise: Spain already is host to U.S. military bases of all but extraterritorial status. But the symbolic value of Gibraltar is immense, and the Spanish Government, having barely survived a coup, can ill afford to flout nationalist feeling. All that seems to remain for the moment is Lord Carrington's wish that Spain and Gibraltar will in time learn to live together, and his hope that patience will eventually be rewarded.

"We engineered the glut, and we want to see it in order to stabilise the price of oil."

With these words Sheikh Ahmed Zaki Yamani this week described Saudi Arabia's oil pricing strategy, one which has already angered some other members of OPEC and could lead to acrimonious exchanges when the oil producers meet in Geneva on May 25.

Against a historical background of Saudi caution and inhibitions, Sheikh Yamani's words were almost breathtaking in their boldness. Traditionally Saudi leaders and spokesmen choose their words with deliberation, to the point of ambivalence, to avoid causing offence.

This time, however, it appears to be different. The Saudis are pressing hard for the restoration of a coherent price structure for oil as part of the long term strategy which they believe is vital for OPEC and which they nearly persuaded the organisation to adopt last year.

To achieve this they are prepared to keep their oil output at 10-10.5m barrels a day despite the current world surplus on the market which is generally reckoned to be 2-3m b/d.

But behind this new found assertiveness there are believed to be divisions within the ruling House of Saudi and the technocrats who advise them. Some of them argue that the Kingdom, which is already worried that its vast financial surpluses are depreciating by an estimated 5 per cent a year, should be producing much less oil.

Sheikh Yamani, of course, is not the ultimate arbiter of the Kingdom's oil policy, but he exercises great influence through his advice and is unlikely to have talked out of turn. And, as far as some members of OPEC are concerned, his remarks are clearly confrontational.

The Saudi regime's concern with the economic health of the West and consciousness of its

## Why the Saudis want an oil glut

Sheikh Ahmed Zaki Yamani (right) is the key figure in Saudi Arabia's resolve to keep oil production at a level which stabilises prices and gives it back control over OPEC's pricing policy, Richard Johns reports. Below Ray Dafter says that the world oil market has softened faster than predicted. But as one senior oil executive says: "A revolution here, a gun shot there, could change the situation overnight."

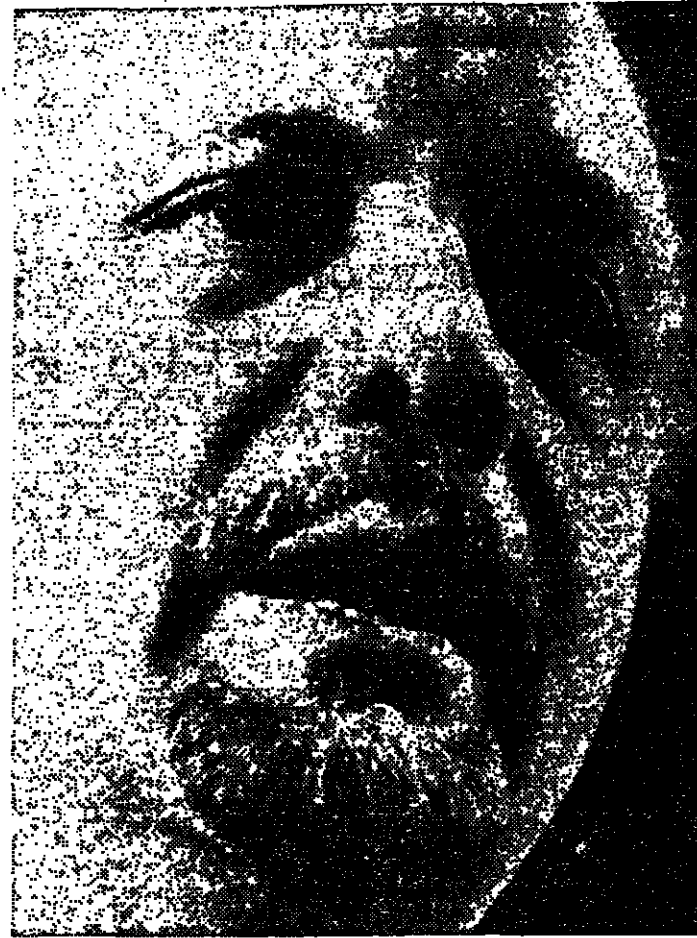
interdependence with it are well known. So, too, is its wish to bring about a realignment of the basic reference price for oil set by the Gulf producers who account for the greater part of the world's exports.

The Saudis see the restoration of a coherent structure as a precondition for adoption and implementation of OPEC's recommendations on Long-Term Strategy, which was chaired by Sheikh Yamani. These include the proposal for indexing prices to take account of inflation in the industrialised countries, currency fluctuations, and the real growth rates of members of the Organisation for Economic Co-

operation and Development.

The report could be seen as a responsible attempt to restore a measure of order and coherence to the market, and the mechanism would still guarantee regular price increases. But it has met with varying degrees of outright opposition from Iran, Libya and Algeria. And it is doubtful whether other members of OPEC like Kuwait, would abide by a system designed in part to contain wild price escalations, even if they had formally agreed to it.

So, in relentlessly pursuing its goal Saudi Arabia is risking bitter opposition within OPEC



questioning within the Kingdom of some leading senior technocrats—terms that includes ministers—and indeed some leading princes over the depletion of an irreplaceable resource at a rate not justified by the state's financial requirements.

In the Kingdom's current fiscal year, which is about to expire, the Government could have accumulated a surplus of up to \$400m. The indications are that the foreign assets at the command of the Saudi Arabian Monetary Agency could rise to over \$150bn by the end of 1981.

Saudi Arabia is determined to assert itself and achieve victory by imposing some kind of order over OPEC's price structure. It also wants to take a decisive lead advancing the claims of the developing countries in the forthcoming North-South dialogue, which issue of the basic pre-occupation of the Ministerial Committee of Long-term Strategy.

Beyond that, one can only speculate as to what the House of Saud is looking for in return. What, by any objective analysis, looks like a show of spectacular gallantry, enhanced by its very nature be disassociated with the Saudi Government's operative request—priced as it is less than a test of friendship—for advanced airborne warning control systems (AWACS), as well as improvements in the F-15 aircraft that it has on order.

A more flexible or pliable approach to the Palestinian problem might also be part of such an equation.

Those leading spokesmen, not least Crown Prince Fahd, have carefully avoided responding to ticklish, embarrassing questions about the "Arab oil weapon." Only a diffident and polite, inscrutable Saudi have in the past tried to link such crucial issues explicitly—and still do so. But that issue in particular is so very much involved in the obscure decision-making process of the House of Saud.

## How a surplus created a 'critical' situation

THE GLUT of world oil supplies which is now eroding some of the more extravagant prices has arisen far more quickly and emphatically than the Organisation of Petroleum Exporting Countries expected.

Dr. Humberto Calderon Berti, Venezuela's Energy Minister and a leading OPEC figure, said on Tuesday that the supply surplus had created a "critical" situation within the organisation. Four months earlier at OPEC's ministerial meeting in Bali, Indonesia, Dr. Calderon Berti had emerged into the sunlight on several occasions to tell the Press that the unity of the organisation was more important than the quest by some members for big price increases.

In the event political unity was maintained and official prices were forced up to a slightly higher-than-expected level, to \$41 a barrel in some cases. Premium surcharges of \$5.50 a barrel in the case of Kuwait—accelerated the pricing spiral.

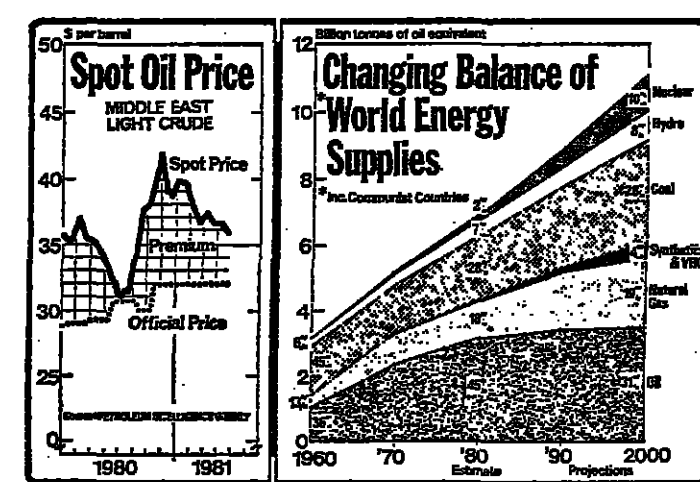
The increases, coinciding with a recession-led weakening in the market, were more than the industry would bear. Hence Western oil companies—among them British Petroleum, Royal Dutch/Shell, and Gulf Oil—have recently been resisting Kuwaiti

demands for premium payments. Atlantic Richfield has ended two secure but high-priced Nigerian contracts involving 60,000 barrels a day. And Ashland Oil has suspended purchases of expensive crude from Mexico and Cameroon.

In many markets, especially in Western Europe, companies have been unable to recover the full cost of crude in their depressed sales of products like petrol and heating oils. Companies without access to large quantities of relatively cheap Saudi crude have complained that they have been trading at a particular disadvantage.

Even the industry's big profits belie the fact that many large companies are being forced to return to the debt market because their future capital expenditure programmes are growing at an increasingly faster rate than their earnings. Exxon, for instance, reported 1980 earnings of \$5,680m, but then announced it was planning to spend as much as \$11bn this year on capital investment and exploration.

As a good barometer of the softening market spot cargoes of Middle East light crude can now be bought for around \$35.50-\$35.75 a barrel as against \$41-\$42 towards the end of last year. It is possible to buy spot cargoes of some North Sea



crudes for \$3 a barrel less than the contract rate.

Certainly the chances of any significant price increase being agreed at the next OPEC meeting in Geneva on May 25 must now be extremely remote. The economic recession and Saudi Arabia's decision to maintain its very high output have seen to that.

The Saudi production, at between 10m and 10.5m b/d, now accounts for over 40 per cent of OPEC output. The membership of the organisation as a whole has already been

forced to pare its production down to 24m-25m b/d in an attempt to maintain some semblance of supply and demand balance. Several more million barrels a day may have to be cut given the way that non-OPEC oil production is increasing and worldwide demand for oil is falling away. Iran's plans to double oil exports to an average level of 2.5m b/d for the next year—as revealed yesterday—can only aggravate the supply and demand imbalance.

In December OPEC was

working on the basis that 1981 oil demand in the non-Communist world would be between 47.5m and 48.5m b/d. A few months ago international oil companies were also forecasting that this year's demand would be around 48m b/d.

A straw poll of similar companies yesterday suggested that demand could be between 46.5m and 47.5m b/d. At the moment demand is down to around 45m b/d—an sharp contrast to the 49.5m b/d average in 1980 and the 62m b/d demand in 1979.

Mr. Wallace Hopkins, deputy director of the International Energy Agency, told a conference in Rome earlier this month that the rise in oil prices was the largest single factor behind the drop in demand. The increases, he said, had led to a "psychological appreciation among consumers that there is indeed an energy crisis," he said.

People were using less electricity and conserving fuels; motorists were driving less, often in smaller cars. Electricity utilities around the world were switching from oil to coal or natural gas; and the use of improved insulation in homes, commercial buildings and factories was saving fuel generally, and oil in particular.

One major company which

was forecasting only two or three years ago that non-Communist oil demand would reach 60m b/d by 1990 now doubts whether demand will ever again rise above 50m b/d. Exxon, the biggest energy company of all, has produced estimates showing how, during the next two decades, the oil will account for a smaller percentage of world energy growth than any of the other fuels—coal, gas, nuclear, hydro-electricity or even synthetic and very heavy oils. In the 1960s and 1970s crude oil accounted for 63 and 44 per cent respectively of energy growth.

Yet in spite of all the encouraging signals this is no time for complacency. Dr. Ulf Lampe, executive director of the International Energy Agency, has warned that the mistakes of the 1970s, when oil prices fell in real terms and gave rise to the "dangerous illusion" of return to the age of cheap oil, must not be repeated.

Oil still remains the major energy source and even in the current market OPEC continues to dominate the scene, providing half of the non-Communist world's supplies. As a senior executive in one of the major oil companies commented last night: "A revolution here, a gun shot there, could change the situation overnight."

## MEN AND MATTERS

## Boots boss steps out

Boots chairman Sir Gordon Hobday, "not an avid television watcher, but an average one"—is the choice of ATV Midlands to head the Board which takes over the dual Midlands independent television franchise from next year.

The appointment takes ATV, a subsidiary of Lord Grade's Associated Communications Corporation, a step closer to fulfilling the demands made by the Independent Broadcasting Authority when the new franchise was granted last Christmas. The IBA has already approved ACC's scheme to sell off 49 per cent of shares in the television operating company; the final hurdle is a change of name to reflect the spread of ATV's constituency.

Hobday joins the ATV Board next month. On his election to its non-executive chairmanship, Lord Windlesham renounces that title while remaining managing director. Hobday's appointment is particularly felicitous in view of ACC's cam-

paign pledge to build new studios in Nottingham. Not only is Boots headquartered in that city, but Hobday's own roots are firmly grounded in the region. He was educated at Long Eaton Grammar School and Nottingham University, and two years ago was installed as that University's Chancellor.

Hobday's other main extra-mural appointment of recent years was as a deputy chairman of the Price Commission, which he left in 1978 because it consumed too much of his time. "Very much in excess of the one day a week which I expected," he explains.

He is coy on the subject of whether the ATV appointment presages his departure from Boots. While readily admitting that, at 65, he will be retiring "before very long," as far as the precise timing is concerned, "I wish you to draw your own conclusion."

The choice of a new name will be one of the Board's immediate preoccupations. The elimination process is still at the long rather than short-list stage, but champagne-thirsty readers of this column who offered their own suggestions will be glad to know that they are well represented among the contenders.

## Topped out

Advertising agency Leo Burnett makes a humorously pointed rejoinder this week to Rupert Murdoch's decision to end its £500,000-a-year job of selling The Times.

The agency reproduces several of its successful "Have you ever wished you were better informed?" ads in the trade magazines Marketing Week and Campaign—and adds: "One day Rupert Murdoch may wish he had been better informed."

Dennis Barham, the agency's chairman, wishes The Times "all possible success" but admits to being a little put-out by the brusque way in which Leo Burnett was dismissed along with most of the newspaper's marketing department.

"After all, we have been running campaigns for The Times for 20 years," he says. "We had a lot of experience to offer. But they wouldn't even talk to us."

Barham decided on the agency's response to "show how proud we are of the work we have done." The Times' circulation may have fallen from 360,000 when it reappeared after the year's stoppage to 275,000 now, Barham says, "but that's got nothing to do with its advertising."

"The paper is basically too stuffy . . . too heavy-going for new and younger readers," he says. "Changes will be needed . . . but I'm sure Murdoch is informed about that."

## St. Piran's Day

Not before time are matters moving apace at the small but noisy Saint Piran, whose shares have been suspended since last May with former chairman Jim Raper at odds with the Take-over Panel over who owns how much of the mining and property company.

Raper's Gasco bowled a gooly with its 50p bid, under the 85p threshold set by the Panel. But eyes are turned for the moment towards Burma Mines, whose chairman, Tom Scrase, is senior partner of stockbroker Gittins and Company. Burma has been limbering up with its advisers for a bid to top Gasco's, and that, I gather, could come as early as tomorrow, or perhaps shortly after the weekend.

The Burma bid looks effectively like a rights issue for the company, which has investment trust status. Though Burma's plans would be to sell off Saint Piran's assets, the money would go for reinvestment by Burma rather than in special distributions to shareholders.

Burma has been scouting potential buyers, should its bid go the course, and Scrase holds out the possibility that Saint Piran's assets could be worth as much as £1 per share.

It remains to be seen whether the surge of activity will tempt any further bids out into the light. There is, however, little point in looking to Dundonian, says chairman Max Lewinson, despite the similarity of its interests with Saint Piran's, and his own participation in a board-party two years ago. It is possible, however, that Dundonian might be interested in picking up some pieces. "We are sitting and watching developments with interest," says Lewinson.

## Deputies dogged

Like politicians everywhere, Portugal's 250 parliamentary deputies find it difficult to stop talking. Ministers especially tend to stretch a speech to the limits of human endurance. One memorable night in 1977 Socialist Prime Minister Mario Soares kept going until 5 am despite the weary protests of the Speaker.

All that has now changed. Deputies returned for the post-Easter session to find the Speaker equipped with a set of "traffic lights" to control the flow of verbiage. A deputy gets the green light for nine minutes, an amber warning for a further minute, and then the red light. If he does not stop within 30 seconds, the microphone goes dead.

The new system has worked wonders. No deputy has overrun his time, disciplined as much as anything no doubt by the thought that without a microphone, the chamber's dreadful acoustics would merely ensure he was talking to himself. A fate no politician cares to conceive.

## Past a joke

Heard at a careers conference: "I'd like to do history, but Dad says 'Where's the future in that?'"

Observer

## Capital Transfer Tax is here to stay

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Observer



# The real arguments about interest rates

THE SECRET has now dribbled out. The mystery surrounding the meeting of central bankers in London a little before Easter, rumoured to be concerned with interest rate disbursement, is simply that there was no mystery. The participants had nothing to say afterwards simply because there was nothing to talk about: nothing was achieved and nothing agreed.

Why not say so, then? The central bankers may simply have been indulging in a little natural self-importance, or they may have felt that the markets would react badly to an open confession. Either way, it seems rather a pity, for the

value of the D-mark. However, it takes two to make an interest rate war, and while German policy may be dominated by international considerations, U.S. policy is not. The Fed is simply trying to achieve its monetary objectives, complaining vocally that the Administration has not provided enough fiscal support in the struggle. In reply, such Administration spokesmen as Mr. Beryl Sprinkel tell the Fed to stop worrying about interest rates, and get on with controlling the money supply.

Anyone in London, from the Chancellor downwards, must be tempted to shake his head sadly when senior officials in other countries talk about interest rates in this carefree way. Is it not possible for other countries to learn the bitter lessons of our own experience without going through the same sufferings? If Mr. Sprinkel and other hard-liners were simply displaying their monetarist virility, the old-fashioned Friedmanite belief that only cissies worry about interest rates — such a reproach would be merited. Certainly the French and Germans know better; they protest about high rates because they regard them as a menace.

Most American monetarists, however, are arguing from a totally different set of assumptions. They are not insouciant about interest rates, but sincerely believe that a determined monetary squeeze is the best way to get rates down. If you go to the St. Louis Fed, for example, you will be told that rates are high only because excessive monetary growth has aroused expectations of rising inflation; an effective squeeze will raise rates in the short run, but get them down in the quite near future.

This is part of the rational



Four views of high interest rates (from left to right): Karl Otto Poehl deplores them, Raymond Barre denounces them, Paul Volcker regrets them, Beryl Sprinkel says they don't matter

## The old-fashioned Friedmanite belief: only cissies worry about interest rates

present exchange of discourses about interest rates between Paris, Bonn and Washington, whether it is based on honest misunderstanding or, more likely, on electioneering, is simply distracting attention from the real issues raised by high interest rates. This is not a matter of international rate disbursement, for there is no international interest rate war. The question is one of domestic policies, in the U.S., and also in Germany; and at a deeper level, of the appropriate way to handle the problems of oil surpluses and recycling.

This may seem rather a bald statement; after all, recent increases in German interest rates are explicitly intended to counter the pull of dollar rates, and protect the international

expectations hypothesis, first developed by Mr. Thomas Sargent at St. Louis, and sustained in this country by Professor Patrick Minford at Liverpool. It may sound unduly optimistic, like Professor Minford's recent economic forecasts for the UK, but it is at least intellectually consistent; if everyone was a convinced monetarist, the world would surely work like this.

In the real world, however, many of those who set the tone in the markets are only half-convinced monetarists — or indeed wholly unconvinced. For those whose faith is shaky, the idea that we can break through into a world of non-inflationary growth by facing up to the brief discomfort of a short bout of dear credit seems questionable. When the idea that you can get interest rates down through a purely monetary squeeze is combined with the Lafferite belief that you can reduce Government borrowing by

cutting taxes, ordinary mortals become downright alarmed.

On this test Mr. Paul Volcker, the chairman of the Fed, is not a monetarist, but an ordinary mortal. Yet the American New Right holds these beliefs. They criticise Mrs. Thatcher not because she practised contradictory fiscal and monetary policies until March 10, but because they were not contradictory enough. She should have squeezed money harder and cut taxes much more sharply.

For the moment, in short, the ups and downs of U.S. interest rates are simply waves on the surface of the deep waters of American policy. These waves may well be threatening to swamp much of the rest of the free market world, as the Germans and the French believe; but before there can be any useful international discussions, someone must convince President Reagan and his Cabinet that they cannot make

economic policy in isolation. This is the agenda for a political summit, not for a meeting of central bankers; Mr. Volcker needs no telling.

What arguments might prove persuasive? Complaints of domestic discomfort from Herr Schmidt or M. Barre are not likely to melt a President who is struggling to get a really painful and radical budget through Congress. However, there are more fundamental considerations which might well strike home.

On the domestic front, there are two quite inconsistent lines of thought in the Reagan Administration: the Lafferite New Right and the older balanced-budget school of thought which seems to include both the President and Mr. Donald Regan, the Treasury Secretary. There is a perfectly respectable monetarist case for fiscal austerity; Professor Minford is a leading fiscal hard-liner, for example.

The underlying thought is simply that in the long run excessive printing of Government bonds is just as inflationary as excessive printing of banknotes. Mrs. Thatcher would have no difficulty at all in arguing this brief, and nor would M. Barre. Herr Poehl of the Bundesbank would not doubt be delighted if the German Federal Government could be persuaded of the same doctrine; the huge federal deficit has a good deal to do with the equally yawning deficit on the German current account, and the weakness of the D-mark.

Of course, the suggestion that tighter fiscal policies would be appropriate in the world at large is bound to be controversial: the Cambridge 384 would find many international sympathisers. Indeed, after the first oil shock in 1973 the argument for opposing recession with higher borrowing was preached by the OECD on behalf of all Western governments, and

found little dissent. I believe that the reasoning was as misguided internationally as it seems to have proved domestically, and it needs to be exposed.

The argument for accommodating the expected OPEC surplus through larger Government deficits in consuming countries was impeccable in purely demand terms. The huge OPEC surplus was a large rise in savings, in international terms. This, other things being equal, threatened to provoke a slump, so the savings had to be offset.

However, if the same problem is viewed from the supply side, it is immediately apparent that other things were not equal. The rise in oil prices and oil surpluses was not simply an isolated change in behaviour — an exogenous shock. It was the first, convulsive response to a profoundly changed energy situation which required many other responses.

The sudden realisation that the cheap oil which had fuelled the expansion of the 1960s was exhaustible and insecure was a challenge to the whole industrial structure built on cheap oil. It required a vast investment in energy saving, new sources of fuel, and radical change in such industries as the motor industry. This was and is largely "non-productive" investment, because it does not add to output, but is necessary simply to maintain previous levels of output. It is like the kind of investment which follows wars and natural disasters.

We have, unhappily, enough experience of such disasters to understand the economics of reconstruction pretty well. Recovery is attained not by encouraging consumption, but by restraining it to make room for investment — a regime of tight budgets and cheap capital.

If the capital is to be supplied from overseas, these arguments are redoubled. High interest rates may be regarded as desirable if a low level of domestic saving is regarded as a problem (another reason, unfortunately, why the Reagan Administration can live happily with high rates). The same high rates are hardly desirable if the result is simply to compound the accumulated OPEC surplus which demand-managers regard as the source of the recession. The fact is that the threatened slump in activity was a myth: there was always an ample investment shopping-list

## The OECD does not convey messages in the persuasive prose of Churchill or Lincoln

as long as capital was cheaply available. Post-1973 policies simply postponed the uncomfortable need to cut consumption.

These are not novel arguments. The OECD had second thoughts long ago, and has preached the need to restrain consumption. In its last Outlook in December it warned members against reliance on high interest rates and consequent exchange rate increases as a weapon against inflation. Unfortunately, the OECD does not convey its messages in the persuasive prose of a Churchill or a Lincoln; yet restraining consumption is a harsh political challenge. Our present troubles with interest rates are just one symptom of the fact that we have not yet faced it.

Anthony Harris

## Letters to the Editor

### Going, going ... gone?

From Mr. D. Henderson.

Sir, — We have just seen the announcement of the demise of the only remaining major builder of heavy machine tools in this country in the closure by Staveley Industries of its Asquith division in Halifax.

Staveley's Asquith division was originally the old and highly respected firm of William Asquith, born out of the Industrial Revolution, and which has supplied many of this country's more important tools in peace and war since then.

Asquith made horizontal floor boring machines, today generally known as ram borers. The ram borer is the maid of all work in heavy and medium engineering almost everywhere. They are used in making steam, water and gas turbines, large generators, ships' engines, nuclear reactors, giant presses, steelworks plant, armaments, and much more. Without machine tools, civilisation as we know it today would not exist.

My company is an importer of large machine tools similar to those made by Asquith, but though Asquith has been a competitor, and a worthy one, and is now bowing out, it is cold comfort — for not only is Asquith's closure not in the nation's interest, it has ominous overtones as well. The ram borer in one or other of its variations, as well as the vertical lathe and the planing machine, are all machine tools essential to the maintenance of a heavy engineering presence in the UK, and in the ultimate they are vital to the economy and to the productive effort in time of war, if that effort is to be sustained over any period of time.

It is significant that the Soviet Union has been importing large ram borers at the rate of 15 to 20 units each year from the foremost builder of these machines in the West, but mainly from Germany, Italy and Japan. Not more than three or four such machines, perhaps fewer, are installed in the UK in the same period.

The import of large sophisticated machine tools by the Soviet Union in recent years has indeed been phenomenal, and it signifies the building-up of industrial muscle on an unprecedented scale. Ostensibly, and probably in reality, this build-up is in order to develop the Soviet economy, particularly in the field of energy and steel products, but the machines that are being imported are capable of being turned over in a few moments to the production of armaments, for the modern machine tool, of whatever type, is nothing if not versatile.

This country pioneered the heavy machine tool industry at the time of the Industrial Revolution, but firms like Craven, Kendal and Gent, Shanks, Urquhart Lindsay and Robertson Orchards etc., great in their day and known for craftsmanship and quality, are now joined by Asquith whose closure signals more than the end of an era — for it signifies also the end of our ability as a country to beat our ploughshares into swords in time of need, and to continue to be able to do so for as long as is required.

### Peaks and troughs

From Professor D. Myddelton.

Sir, — In my being the FT Industrial Ordinary share index jump last week to an "all-time peak" of 568.5 is somewhat tempered by a calculation allowing for currency debasement which shows that in real terms the "all-time peak" is actually about 20 per cent lower than the "all-time low" reported as being 49.4 in June, 1940.

D. R. Myddelton, Cranfield School of Management, Cranfield, Bedford.

### Continuity of service

From Mr. G. Hunter Catherley.

Sir, — The Hongkong and Shanghai Bank has been referred to as a foreign bank several times.

This bank is a British bank established in the colony of Hong Kong, as Michael Sandberg has indicated to the Bank of England, by Thomas Sutherland, a Scotsman, of the Peninsular and Oriental Steam Navigation Company in Hong Kong who drew up the prospectus entirely by himself and presented it to a provisional committee of 15 on August 6, 1864.

Ten of these were British subjects, the bank was eventually established on March 3, 1865 under Thomas Sutherland as chairman.

A foreign bank in my opinion is one that is established in a country other than in the UK or British colonies.

Perhaps the name Shanghai may have indicated that it was a foreign bank. The first manager of the Shanghai branch was David Maclean, also a Scotsman, and the bank there was referred to by A. J. Baxter in the history of the bank as "the first British exchange bank in China." In fact many of the prominent members of the bank came from "across the border" and as far as EFC countries mentioned in the Articles the bank has had branches in them for many years.

While writing on this matter, and purely as a side-line which can have no possible effect on the ultimate decision about the merger, my family history reveals that 16 of my relatives have been associated with or on the staff of both bidders for the merger.

In the case of the Hongkong and Shanghai Bank three relatives were members of either the provisional committee or the board of directors under Thomas Sutherland one of whom was a chairman at one time. On the staff of the bank there has been an uninterrupted flow of nine of my relatives, including myself, the ninth being still on the staff. James Greig, my cousin and a Scotsman, was chief manager 1870-75 and H. E. R. Hunter, my uncle, was acting chief manager about 1910-13 and after retire-

ment was a well-known personality in the City on the Board of two other banks and business houses.

On the opposite side of the merger one relative was chief accountant of the Standard Bank of South Africa in London and three other relatives were on the Far Eastern staff of the Chartered Bank of India, Australia and China.

Other chief managers of the Hongkong and Shanghai Bank may have had some experience of City finance after retirement and one should not forget the late chief manager, Sir Michael Turner, who apart from being on our London Committee was also on the Board of the Westminster Bank and other firms or business houses.

G. Hunter Catherley, Applegarth, Newmarket Road, Royston, Herts.

### Civil Service pay

From the Branch Secretary, Ordnance Survey, Civil and Public Services Association.

Sir, — Over the past six weeks, members of civil service trade unions have been involved in a pay dispute with their employer. When one strips away the hysteria and emotion that has been generated in the Press then two facts remain: the employer's offer, if accepted, will mean that pay packets will, in effect, be reduced, not increased. This is due in part to the hidden cut in the offer, and the effects of recent changes made by the Government; and no proper negotiations are forthcoming either on this year's, or any future years' pay deals.

These points, must in any reasonable person's mind, be grounds for some kind of action to be taken. The action so far has been ignored by the great employer despite the great effects it has had. It seems as if our employer is totally prepared to ignore its own employees, in the same fashion as you or I would ignore an ant!

Ian White, Ordnance Survey Branch, Map Publishing N278, Ordnance Survey, Romsey Road, Romsey, Southampton.

### Use sliding scales

From Mr. O. Laband.

Sir, — A 7 per cent increase in salaries has been offered to the civil service unions. This has been rejected and a claim for 15 per cent submitted. In addition there is a dispute over pay claim procedure.

At some stage or other the deadlock will have to be broken. A basis for discussion will have to be found. The sooner this can be found before either side is at breaking point, the better.

Flat increases of percentages over a whole range of salaries from say £3,500 to £30,000 will widen the real incomes gap between the higher paid and the lower paid and are bound to cause further high percentage increase demands from the lower end in future years.

I would suggest that the total bill of 7 per cent should be offered to the unions with sliding scale increases using for arguments sake the figure of

7 per cent at £8,000 (£500 increase) and a 7.5 per cent increase at £3,500 (£225 increase) and 4 per cent at £18,000 (£720 increase).

Sliding scale increases are used in various countries I have worked in. The scales can be adjusted at every negotiation. Scales avoid widening the real incomes gap between the higher paid and the lower paid. Higher pay attracts higher taxation, lower pay means difficulties in making ends meet. The employer has only a certain amount of cash available for salaries. The scale is the compromise.

The second point of issue is the pay comparison. Comparisons yes—but with what, with whom, and what is included? This has to be defined. A new dispute procedure should be part of this and include the right to strike as a final action but uncompromising penalties for those participating in actions which inconvenience the public and threaten defence.

For concessions here by the unions the Government should be willing to concede a further small percentage increase of the total.

Not so long ago civil service letters were signed "I remain, Sir, your obedient servant." Out of date perhaps in phrasing but surely not in spirit. An employer, private or public, must always be prepared to consult and negotiate.

Finally the public which is the employer is entitled to know the rates of pay and conditions of service of its employees. A little publicity here would help to arouse sympathy or otherwise.

O. E. K. Laband, Earlsferry-Elle, Fife

### Britain and India

From Sir Jan Lewando

Sir, — We should applaud Mrs. Thatcher's wisdom in rejecting Mrs. Gandhi's request that Britain should further ease immigration controls.

We should also applaud her for reminding Indian journalists that Britain is India's largest donor of aid, having contributed £140m last year.

Indeed, with India's own recent record of hostility to Pakistan, close links with the Soviet Union, acquiescence in the invasion of Afghanistan, and resistance to the idea of a rapid deployment force, it is appropriate to query whether the present level of aid should be continued, unless it is firmly tied to reciprocal contracts for the purchase of British capital goods of at least the same total sum.

With Mrs. Gandhi's personal history of suppression of her opponents, and the repressive measures for which she was criticised at the time, it is not only impertinent but also hypocritical that she should seek to criticise our Prime Minister, while she is a guest, and therefore entitled to courtesy.

If Mrs. Gandhi or any of her citizens do not like our immigration laws, let them stay away, and put their own house in order.

(Sir) Jan Lewando, Davidge House, Knotty Green, Nr. Beaconsfield, Bucks.

## Today's Events

**GENERAL**  
UK: Sir Terence Beckett, Confederation of British Industry director general, addresses senior Scottish industrialists, Glasgow.  
Mr. Raymond Waldmann, U.S. Economic Policy Assistant Secretary, speaks at British Institute of Management lunch, Savoy Hotel.  
Ford Motor Company unions meet to discuss job prospects.  
Banking, Insurance and Finance Union members take disruptive action at Joint Credit Card Company (Access operations), Southend, in pay claim dispute.  
Tan Sri Ghazali Shafie, Malaysian Minister of Home Affairs, speaks in Malaysia, South East Asia and the future, Royal Commonwealth Institute, WC2.

British Artists Show opens, Chelsea Old Town Hall, SW3 (to April 25).  
St. George's Day commemorative service for William Shakespeare, Southwark Cathedral, 3 pm.  
Overseas: Mrs. Margaret Thatcher visits Oman.  
Lord Carrington, Foreign Secretary, starts three-day meeting with Herr Hans-Dietrich Genscher, West German Foreign Minister, Bonn.  
Sig. Emilio Colombo, Italian Foreign Minister, concludes visit to Ethiopia.  
Sr. Leopoldo Calvo Sotelo, Spanish Prime Minister, meets senior West German officials, Bonn.  
Italian air-traffic controllers stop work for four hours.

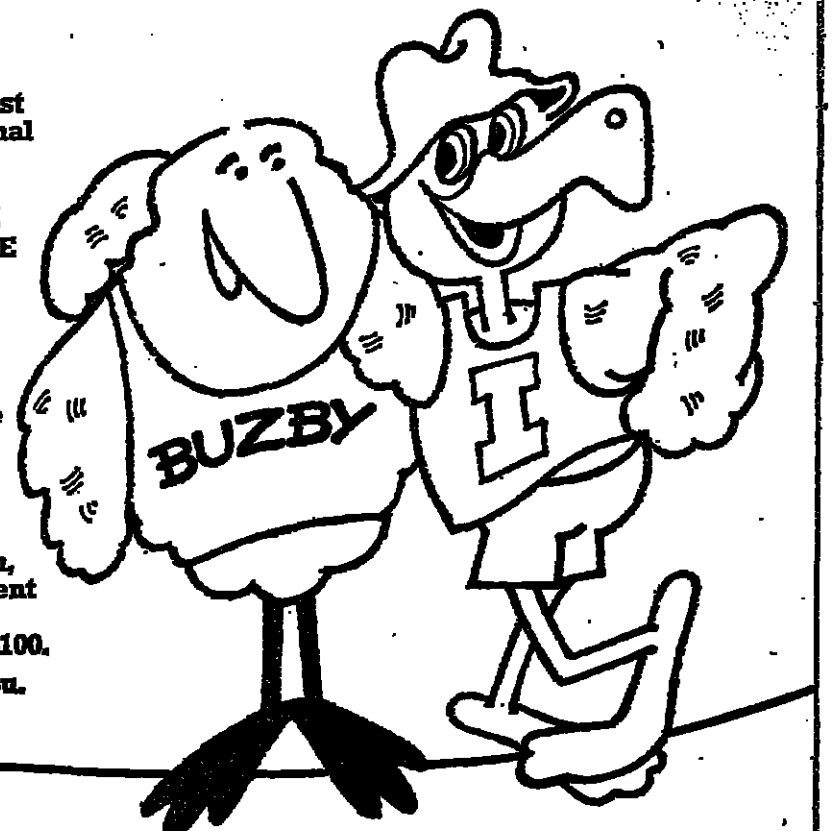
**OFFICIAL STATISTICS**  
Department of Employment publishes April provisional figures for unemployment and unfilled vacancies. Institutional investment figures for the fourth quarter from the Central Statistical Office.  
**COMPANY MEETINGS**  
AC Cars, Summer Road, Thames Ditton, Surrey.  
Alan Aluminium (UK), Clacton, Essex.  
230. Blagden and Noakes, Connaught Rooms, Great Queen Street, WC. 12. T. F. and J. H. Braime, Ingham Street, Hunslet, Leeds, 3.15. British Aluminium, Portman Hotel, Portman Square, W. 12. Crosby House Group, 29 Martin Lane, EC. 10. Hall Engineering, Metropole Hotel, NEC, Birmingham, 10.15. Lloyds Bank, 71 Lombard Street, EC. 3. Mixconcrete, Little Billing, Northampton, 10.30. National Westminster Bank, Winchester House, Old Broad Street, EC. 12. W. N. Sharpe, Bingley Road, Heston, Bradford, 12. Steeley, Abercorn Rooms, Great Eastern Hotel, Bishopsgate, EC. 11.30. Turner and Newall, National Computing Centre, Oxford Road, Manchester, 12.

# Irvine's got some great new International connections.

British Telecom International have selected Irvine on Scotland's West Coast as the location for their new International Directory Enquiry Centre to handle all enquiries outside London. To quote British Telecom International: "IRVINE IN SCOTLAND WAS CHOSEN BECAUSE IT HAS A SUITABLE BUILDING REQUIRING MINIMUM ALTERATION AND A POTENTIAL WORK FORCE WITHIN REASONABLE TRAVELLING DISTANCE".

The Irvine Centre is planned to come into service in June 1983 and will eventually employ nearly 200 International Operators.

If you are looking for expansion, use your telephone — contact Mike Thomson, Commercial Director, Irvine Development Corporation, Perceton House, Irvine, Ayrshire KA11 2AL. Telephone: 0294-214100. Tell him two little 'Boids' told you.



## Irvine

Settle on Irvine by the sea.



## Companies and Markets

## UK COMPANY NEWS

## Delta hit by recession and high interest rates

THE SEVERE UK recession and high interest rates combined to cut pre-tax profits of Delta Group by 36 per cent to £19.58m for the year ended January 3, 1981, compared with £30.43m previously. On a current cost basis, the taxable figure slumped from £19.08m to £2.37m.

With a good first quarter, the main impact of the recession was felt in the second half and profits for this period showed a sharp reduction to £6.14m, against £16.35m last time. At the interim stage the group had warned of a lower full year result.

On prospects, Lord Caldecote, the chairman, says that during the first quarter of 1981 demand in the UK has been very low and there is strong competition for available orders, both at home and in export markets.

With no signs of any upturn in the UK economy, he warns that profit in the first half of this year will be lower than in the corresponding period of 1980, which was less affected by the recession.

There is continuing uncertainty as to when demand for the group's products will improve in the UK but satisfactory results are expected from overseas activities.

Although the interim dividend was maintained, the final payment is being reduced from 4.15p to 3.84p (6p). After tax of £9.69m (£10.95m), historic earnings tumbled from 12.9p to 8.2p per 25p share, while there was a current cost loss of 4.2p (4.6p).

Spain	Price	%	1980	1979
April 22				
Banco Bilbao	304			
Banco Central	340			
Banco Exterior	269			
Banco Hispano	301	+5		
Banco Ind. Cat.	124			
Banco Santander	335	-3		
Banco Urquijo	178	-3		
Banco Vizcaya	319	-3		
Banco Zaragoza	214			
Disagrup	140	+2		
Espanola Zinc	75			
Fecsa	59.7	+0.2		
Gal. Precados	59.7	+0.2		
Hidrola	65	-0.2		
Iberdrola	57.7	+0.7		
Petrolbar	56.7	+1		
Sogefia	85			
Telefonos	61	+0.3		
Union Elect.	54.2	-0.5		

## HIGHLIGHTS

Lex looks briefly at the latest market rise yesterday fuelled by a cautiously optimistic statement from ICI at its annual meeting. S. and W. Berisford has revealed its long awaited bid for British Sugar Corporation though at a level which disappointed punters in the market. There was also confusion over statements regarding Rothmans International where news of the termination of talks with Reynolds was swiftly followed by an announcement of a deal with Philip Morris. Finally Lex looks at the position of Delta Group after its profit decline and cut dividend. On the inside pages the expected setback at Harris Queensway was reported though the company remains optimistic about the current year.

Full year sales increased from £512.7m to £531.3m and despite the strong pound and severe competition, exports from the UK rose to £79.2m (£68.1m) with volume up slightly. Profits from overseas operations also showed an increase.

A divisional breakdown of sales and pre-interest profits shows: electrical equipment £226.21m (£232.53m) and £17.5m (£12.44m); plumbing products £52.64m (£59.48m) and £0.27m (£0.24m); gas controls and components £104.73m (£101.95m) and £5.37m (£7.63m); metals £192.6m (£195m) and £8.82m (£10.65m); and services and distribution £96.79m (£79.52m) and £3.5m (£5.45m).

Intensive efforts have continued to reduce costs and improve efficiency. As a result of these measures, together with closures and contractions at other sites due to the recession, the group's UK workforce fell by more than 20 per cent since the beginning of 1980.

However, the action taken to cut costs, to streamline the group and to change the balance of activities towards products with higher added value, will give much better opportunities for profitable expansion in future, the chairman says.

Rationalisation and redundancy costs related to continuing businesses amounted to £3.1m (£1.7m) and these were charged before arriving at the pre-tax

result. Profits were also struck after currency losses up from £0.17m to £1.09m and interest charges of £17.33m (£13.96m), but included higher associates' contribution of £7.4m (£5.98m).

A fall in the price of copper during the year gave rise to a metal account loss of £4.07m (£7.65m profit) which after tax relief, was charged to the metal price contingency reserve in line with Delta's usual practice. The reserve is sufficient to write down the value of the group's unsold copper stocks to below £500 per tonne.

After all charges, including extraordinary debits of £9.53m (£5.47m) reflecting the major rationalisation measures costing £4.34m (£9.2m), an amount of £5.81m was brought from reserves (£4.4m to reserves).

Total borrowings at the year end were up marginally from £89.53m to £91.24m and the debt/equity ratio stood at 0.58:1 (0.54:1). Capital investment totalled £19.3m (£23.3m).

A surplus of £10.0m arising from the revaluation of a property has been transferred to general capital reserve.

See Lex, Back Page

G. P. SCAFFOLDING  
A compulsory winding up order made by Mr. Justice Nourse against GP Scaffolding company on April 13 was ordered to be rescinded in the High Court yesterday by Mr. Justice Anthony Lincoln.

## Wadkin losses dive to £0.48m at year end

FOR THE YEAR to January 3, 1981, Wadkin, woodworking machinery manufacturer, plunged from a pre-tax profit of £367,000 to a loss of £477,000, on turnover up from £25.23m to £27.18m.

At the half year stage Wadkin made a loss before tax of £119,000 (£620,000 profit) and turnover stood at £24.2m (£3.23m).

A final dividend of 1.75p (4.25p) net per 50p share is to be paid making a total of 3.25p (6.47p).

Mr. M. H. Goddard, chairman, says the immediate outlook for 1981 remains difficult with the first quarter order intake continuing the downward trend in the industry.

Overseas a number of important marketing initiatives are being taken which, with the impact of new products and the benefits of modernisation of the company's manufacturing base, should have an impact during the second half.

Commenting on the 1980 results he says trading conditions deteriorated progressively through the year and although a small increase in sales was achieved, margins came under severe pressure.

Three major factors account for this. First, the strength of sterling coupled with higher inflation in the UK caused a sharp erosion of the company's competitive base.

Second, he says, although the high technology products of the machine tool division have been only slightly affected by the recession in the UK the sawmilling, furniture and joinery industries have suffered acutely and have reduced investment by

Wadkin's customers to very low levels. This trend, although less severe has spread to many export markets during the year.

The third factor, is the company's programme of product and manufacturing development which has continued unabated.

Many highly competitive new models have been introduced, some incorporating much new technology. Manufacturing efficiency and product rationalisation have been strongly emphasised and capital spending at a record £595,000 has been devoted almost entirely to computer controlled machine tools.

This programme is the only way the company can regain and improve its competitive edge, but must be carried through at the expense of short term profitability.

During 1980 the workforce was reduced by 15 per cent and a further 5 per cent reduction is being made in the early part of this year. The company's productive potential however, has increased and it is well placed to capitalise on any increase in orders generated through new products, marketing and brand improvement.

The company's balance sheet remains strong. Mr. Goddard says with short term borrowing much the same as last year—some 7.6 per cent of share-holders funds.

There is an increase in borrowings on leased assets of £476,000 due to Wadkin's capital re-equipment programme, he adds.

The pre-tax loss was struck after interest charges of £335,000 (£175,000) and redundancy costs of £85,000 (nil). Last year there were also stock rationalisation

costs of £392,000.

There was a tax credit of £625,000 (£186,000 charge), and the amount attributable emerged at £148,000 (£285,000) after an extraordinary credit of £104,000.

Stated earnings per share emerged at 3.08p (3.77p). The pre-tax loss on a CCA basis came out at £1.83m (£1.16m).

comment  
Wadkin is now entering what is probably the most crucial phase of a three year slimming by sharpening programme. The payroll has been trimmed by 15 per cent and will drop another 5 per cent this year. Working capital has already been pruned although the real benefits are not expected before next year, and leasing is playing a large part in the product modernisation and concurrent re-tooling which is set to cost over £2m during the three-year cycle.

Overseas distribution is also under reorganisation with many agents being replaced by Wadkin's own production and marketing effort. So the short term, as the group readily admits, is being mortgaged for the longer future.

The big wood working machinery fair in Hannover next month will, however, determine how bright the mid-horizon is going to become. The home market remains obstinately flat—for all the pent up optimism among customers—and exchange fluctuations have played havoc with export volume and margins.

The yield on a halved dividend is just under 6 per cent at 80p, down 7p in a thin market yesterday, which is probably taking the view that demand will indeed come up to the group's far-reaching expectations.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Current dividend	Total last year
Wm. Baird	7.35	July 7	7.35	12.85	12.25
Biddle	6.6	June 12	6.2	9	8.6
Gen. M. Callender	1.55	—	1.05	2.25	1.65
Danish Bacon	3.5	—	3.5	3.5	7.5
Delta Group	3.52	July 1	4.15	3.64	4.02
E. Fogarty	2.42	—	2.41	4.02	4.02
J. Halstead	0.8	June 4	0.8	—	2.4
Harris Queensway	4	May 29	4	6	6
Lillieshall	2.5	June 5	2.5	3.5	3.5
MDW Holdings	3.25	—	2.5	4.5	3.75
John Moxley	5	—	4	7.5	6
Nth. British Props.	1.1	July 3	1	—	2.8
Richards Westgarth	1.05	July 1	2.45	2.1	3.5
Websters Group	1.75	May 23	4.22	3.25	6.47
Wilson (Connolly)	1.6	—	1.4	2.3	2.1
Wilson (Connolly)	2.5	July 4	1.85	4.5	3.63

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

## Richardsons Westgarth profits slump to £0.8m

DESPITE a state first half, Richardson's Westgarth, engineering and stockholder, finished 1980 with taxable profits well behind at £746,457, compared with £1,371m. Turnover rose £4.6m to £49.6m.

The dividend is cut from 3.5p to 2.1p net per share with a reduction of 1.05p.

At halfway with profits at £412,000 against £410,000, the directors said that the surplus for the second six months should approach that of the first period.

They explain that the severe economic downturn adversely affected most substantial for the year, particularly in stockholding and merchandising, but there was some improvement in some of the engineering services and manufacturing companies.

Pre-tax figure—reduced to £127,000 on a CCA basis—was struck after depreciation amounting to £608,908 (£478,548) and interest up from £141,675 to £227,310.

After a tax charge of £393,374, against a £43,527 credit—reflecting the £754,100 inclusion of deferred tax release in 1979—earnings are shown as 2.2p (10.3p) per 50p share. After minorities of £55,293 (£98,904) and dividends of £267,364 (£446,440), the amount carried forward was £29,956 compared with £367,572.

comment  
Since it operates in a span of activities which includes both ship-repair and steel stockholding, it is no surprise that Richardson's Westgarth should have to report a 45 per cent pre-tax drop. The result may seem merely to exhibit the effects of depressed demand, and it is true that the two profitable divisions of 1979 performed much less well. Stockholding could generate only a quarter of the previous year's profit; steel stocks have come down to acceptable levels, at a price. Engineering services—a grouping which continued to bear the losses of the dry dock—fell nearly two-thirds after a surplus at Grayson Firth turned into a very unattractive loss.

Yet there was the compensation of a return to profit of RW's manufacturing/engineering, aided by a large gear-box order (subcontracting to Babcock's major Chinese project). After a cut in the final dividend, the shares had slipped 4p to 97p, where they yield 8.3 per cent. A fully-taxed p/e of 15 is presumably looking to a second phase of recovery.

## CRA Mines back in profit

As a result of a major programme of asset disposals, the Belgian Compagnie Royale Asturienne des Mines, in which Union Minière has a significant stake, returned a net profit of BFR 743m (£9.3m) in 1980, compared with a loss of BFR 2.6m in the previous year. As before, no dividend is to be paid.

The profit arose from the sale of a stake in Sweden's Boliden, the company's Paris offices, its Spanish assets and its holding in Norlinc. Asturienne's profits in France from metal processing and dealing were not sufficient to offset large losses on zinc production.

Hunting Geology and Geophysics of the UK is to prepare a mineral survey covering four provinces of Mozambique. The Export Credits Guarantee Department has guaranteed a loan from Lloyds Bank International to fund part of the project, estimated to take three years.

## WILLIAM BAIRD

## Summary of Results

Year ended 31st December

	1980 £'000	1979 £'000
Turnover	147,789	136,990
Operating Profit		
Textiles : Baird Textile Holdings	6,136	5,454
Industrial : Darchem	2,855	2,464
Investments	1,596	1,506
	10,587	9,424
Interest payable and Central Administration	(2,484)	(1,735)
	8,103	7,689
Services (sold late 1979)	—	123
Profit before Taxation	8,103	7,812
Profit after Taxation	5,995	5,496
Per £1 Stock Unit Earnings	36.3p	33.3p
Dividends (net)	12.95p	12.25p
Net Asset Value	273p	225p

## Points from Mr. Stanley Field's preliminary statement

Group: Modest increase in profit achieved and further significant strengthening of the Balance Sheet.

Textiles: Despite increasingly difficult conditions the majority of the operating companies traded satisfactorily, some doing outstandingly well.

Industrial: The results reflect an impressive growth in the technical capability of Darchem companies in their specific fields of thermal insulation and associated engineering.

Outlook: 1981 will be a difficult year. However, both operating divisions have in recent years undertaken substantial investment programmes which provide a solid base for confidence in the future growth and prosperity of the Group.

The 1980 Annual Report and Accounts will be posted to stockholders on Friday, 1st May 1981. The Annual General Meeting will be held in Glasgow on Thursday, 28th May 1981.

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## MDW advances and pays more

PRE-TAX profits of MDW Holdings for 1980 improved from £1.26m to £1.63m, following a £55,000 advance mid-year to £487,000, and the total dividend is being stepped up by 0.75p to 4.5p net with an increased final of 3.25p.

The results include for the first time John Lawlor, acquired in January last year. The directors say this company has proved to be a successful addition to the group's general construction and property development division, and its Manchester-based business has been complementary to the existing construction activity in Scotland.

The dividend is shown to be covered five times by historical cost earnings (before prior year tax adjustments) and 3.8 times on a CCA basis.

CCA pre-tax profits were £1.17m (£863,000).

## Second-half fall leaves G. Callender at £1.2m

SECOND-HALF taxable profits of George M. Callender and Co. fell back to £583,402, against £680,237 last time, but the company, which makes bitumen dam-proof courses, ended 1980 ahead from £27,753 to £1,201,728.

At the interim stage, the board had warned that economic conditions might have an adverse effect on the second six months.

Tax charge for the year was lower at £278,217 (£445,421) which reflected the release of £192,825 deferred tax on stock relief. After minorities, the attributable balance emerged

well ahead at £817,995, compared with £421,087.

Current cost attributable profits were ahead from £186,000 to £506,000.

Historic earnings per 10p share jumped from 6.2p to 12p and the 1980 dividend is lifted 0.65p to 2.25p net, with a final of 1.55p.

Turnover for the year increased from £8.33m to £10.18m.

Yesterday, the company's share price moved back 10p to 58p, following the previous day's collapse when trading in the shares was resumed after suspension.

## RESULTS AND ACCOUNTS IN BRIEF

AIRSPRING GROUP (bed maker)—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£3.91m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

ASH AND LACY (metal stockholder and perforator)—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.77m). Bank overdraft £342,000 (£1.77m). Meeting, Birmingham, May 14, noon.

ATLANTA BALTIMORE AND CHICAGO RICHMOND TRUST—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.8m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

W. H. BRASPEAR AND SONS (brewery)—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.8m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

CEMENT-ROADSTONE HOLDINGS (building materials producer)—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.8m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

English and Scottish Investors—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.8m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

WINSTON ESTATES (property)—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.8m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

WILLIAM JACKS AND COMPANY (overseas trading, metal distribution and retailing)—Results for 1980 and prospects reported April 22. Shareholders' funds £1.8m (£1.8m). Bank overdraft £77,064 (£57,119). Bank balances and cash £181,177 (£10,758). CCA pre-tax profit £161,966. Meeting, Trowbridge, May 8, 2.30 pm.

## DELTA GROUP

public limited company

## 1980 Results in brief

	1980	1979
Sales	£531.3m	£512.7m
Profit before tax	£19.6m	£30.4m
Profit attributable to ordinary shareholders	£8.9m	£18.4m
Earnings per ordinary share	6.2p	12.9p
Ordinary dividends:		
per share	3.64p	6.0p
times covered	1.7	2.2
Return on capital	13.1%	15.3%

## Extracts from the Chairman's Statement

- \* Profit reduction mainly due to severe U.K. recession.
- \* Profit before interest £36.9 million compared to £44.4 million in 1979.
- \* Higher profits from overseas operations.
- \* Borrowings were virtually unchanged.

## I.G. Index

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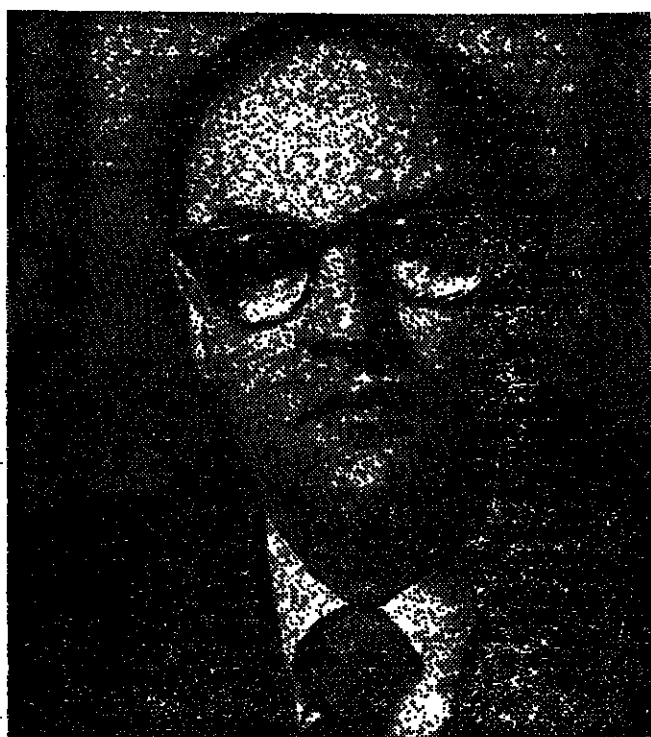
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1980-81				Gross	Yield	
High	Low	Company	Price	Change	Div (p.)	P/E
75	80	Airsprung	50	+1	4.7	6.3
81	21	Armitege and Rhodes	50	-1	4.7	6.3
192	82	Bardon Hill	151	-1	8.7	5.1
99	88	Deborah Services	99	+1	5.5	5.0
100	86	Deborah Services	99	+1	5.5	5.0
110	38	Frederick Parke	103	-1	8.4	8.2
110	38	Frederick Parke	93	-1	8.4	8.2
110	86	George Blair	98	-1	3.1	4.7
119	58	Jackson Group	105	-1	7.9	6.6
134	59	James Barr	117	-1	6.8	6.6
234	244	Robert Jenkins	315	-2	9.1	9.8
256	50	Suttons "A"	202	-2	5.3	10.2
224	25	Torrey	258	-2	5.3	2.8
23	11	Union City	22	-1	5.3	3.5
90	68	Unitec Holdings, ULS	72	-13	20.8	-
96	35	Unitec Holdings	45	-	3.0	4.6
101	81	Walter Alexander	101	-	7.1	5.6
263	181	W. S. Yates	257	-	13.7	5.7



# ICI IN 1980

"...an unprecedented combination of adverse factors"



Addressing stockholders at the 54th Annual General Meeting of Imperial Chemical Industries Limited, held in London on Wednesday 22nd April 1981, the Chairman, Sir Maurice Hodgson, said:

May I first of all refer to a number of Board changes. Sir Terence Beckett resigned from the Board in September 1980 following his appointment as Director-General of the Confederation of British Industry. He was a Non-Executive Director for four years and we greatly benefitted from his wealth of experience and knowledge. We are also losing Lord Polwarth, who is not offering himself for re-election today. Lord Polwarth has been a Non-Executive Director for ten years and his knowledge of financial and banking matters has made him a most valuable member of the Board. I am sure that you would like to join me in wishing Lord Polwarth and Sir Terence Beckett well. One new Director has been appointed: Sir Patrick Meaney, Managing Director of Thomas Tilling Limited, has joined the Board as a Non-Executive Director. Unfortunately, Sir Patrick is unable to be with us today.

I would also like to mention at this stage that, as you will probably have already seen from yesterday's announcement, ICI has this year again received the Queen's Award to Industry - on this occasion for the export achievements of the Mond and Petrochemicals Divisions. The Company, or one of its subsidiaries, has won an award either for export achievement or technological innovation, sometimes for both, in all but one of the sixteen years since the Scheme's inauguration and in doing so has received forty one citations in all.

In looking back on 1980 and in considering the present situation, I want to keep clear of macro-economic theory and catch phrases. I am sure in the forefront of your minds will be the question why we had to reduce the Dividend to Ordinary Shareholders for the first time since 1938. This must also raise other questions: What happened to ICI in 1980? What did we do about it? How does the Board see the future? I should like to answer these questions as simply and factually as I can.

## 1980 Results

The story of 1980 is seen in stark outline in the quarter by quarter profit figures and the speed of the change from profit to loss - first quarter £162 million profit, second quarter £80 million profit, third quarter £10 million loss, fourth quarter £6 million loss. For more than six months the Company ran at a loss.

First of all, I want to say what these figures are not.

They are not the result of failure to invest. We have been investing at a higher rate than nearly all our competitors, especially in the second half of the last decade. Our plants are generally as modern as any in our industry, world-wide.

They are not the result of a failure in business strategy. Our world-wide spread of businesses, the build up of our position in the EEC, and our wide portfolio of products are still sources of great strength which saved us from an even worse result in 1980. A UK export business supported by North Sea Oil and based on modern large scale plants ought to be a sound recipe for success for both ICI and the UK.

They are not the result of failure to improve productivity. We have not waited for crisis to push us into productivity improvement. We have been improving productivity at a rate of 7% per annum compounded during the last decade and that about doubles productivity in the ten year period - not good enough in absolute terms but certainly good by comparison with our competitors.

They are not the result of a failure of financial management. I think you will agree that our balance sheet is strong and our capital gearing conservative. Loans in 1980 were lower in real terms than in 1970.

They are not a result of a sudden failure of our people to produce and sell our products. The same people responsible for our past success are now battling with adversity. In the disastrous market conditions of 1980 we fought for and held our market share. Our industrial relations continued to be good.

This is not to say that we could not or, indeed, should not have done better. With hindsight, some of our investment decisions could have been better, our build-up overseas should have been faster, and we might have speeded up our productivity improvement with more organisational changes. Even so, none of the clichés concerning the problems of British industry - lack of investment, poor productivity, bad industrial relations, weak business strategy - lies behind the disappointing fall in our profits.

What therefore did happen in 1980? The fact is we encountered an unprecedented combination of adverse factors which came together with the greatest intensity in the UK. I should like to describe these factors and give you a measure of their impact on our profitability.

## Effects of recession

First were the effects of severe economic recession. This began in the United States in the spring and by the summer had spread throughout OECD. The chemical industry was more severely affected than industry generally because of its dependence on oil and because of sudden and drastic de-stocking by its customers.

In the UK, where we sell almost 40% of our output, the recession was deepest and demand collapsed. ICI's sales and margins deteriorated every month until October when sales flattened out, but without any improvement in margins. We reckon that the effect of the recession on sales volume reduced our profit in 1980 by approximately £150 million.

Second were the effects of cost increases, especially of oil and hydrocarbon raw materials but also of electricity, rates, transport and employee costs. These costs could not be fully recovered; prices were being forced down by the pressure of falling demand, excess capacity and cheap imports. The approximate effect of uncovered costs on our profit in 1980 was a further £150 million.

In both these areas the increasing strength of sterling was a major factor. In particular, it held down our export realisations and it also held down UK prices by improving the competitiveness of imports into the UK. Although it has fallen somewhat in recent weeks, sterling has been appreciating since 1977 under the growing influence of North Sea Oil. It has appreciated in spite of relatively high UK inflation rates and has steadily moved away from reflecting our real industrial competitiveness. From the average rates of 1979 to February 1981 the £ appreciated by about 26% on average against the other European currencies. This is a direct measure of the loss of profitability of exports and of the kind of cost reduction which must be achieved merely to stand still. In the last quarter of 1980 the Company was making a substantial loss on exports, which are over a £1 billion a year, losing money at a rate of about £200 million on an annual basis. In 1979 exports earned profits of about £80 million.

Looking at the impact of the increasing value of sterling in all its ramifications on both volume and prices, we reckon that about half the total fall in profit could be attributed to its effect.

I have set out to give you not excuses but a summary and explanation of what happened. The figures I have given you provide an approximate apportionment of our loss of profit in 1980.

This leads me to the second question. What have we done?

In deciding what to do we needed to differentiate short-term, and therefore probably temporary factors, from longer-term and probably permanent changes in our markets. We have had to steer a middle course between leaping to sudden and extravagant conclusions that the world will never be the same again and the alternative view that if we sit tight for another few months it will be a case of "business as usual". We must neither over-react to the short-term nor under-react to the long-term.

The short-term problems required immediate and energetic action to conserve cash through careful management of fixed capital expenditure and working capital. In 1980, working capital employed in trading was reduced by £50 million despite an increase in sales value of £350 million.

In parallel, we have intensified all the cost reduction and profit improvement programmes which I told you about last year. In particular, between the beginning and end of 1980, numbers employed were reduced by more than 6,000.

For the medium term, the task is to differentiate businesses depressed by recession, which will recover, from those in which permanent structural changes are taking place. In Fibres and Organics Divisions we have embarked on major re-structuring, aimed at radical alterations in marketing approach as well as in cost and product structures. A somewhat different case is the bringing together of the Petrochemicals and Plastics Divisions to form a single new Division which we expect to be commercially stronger, more efficient and less costly in overheads than its constituent parts. In Petrochemicals Division some production capacity is being temporarily moth-balled. Recession means the market is not there, but we have no intention of abandoning potentially profitable production capacity which can be used again when demand is stronger.

## Lower growth expectations

Our approach to capital investment has had to reflect expectations of lower growth ahead. We completed most of the projects previously authorised for 1980; to do otherwise would have been unduly costly and would have carried penalties for the future when the upturn comes. However, further substantial authorisation of new investment cannot be justified at the present time and we do not have a single major UK production plant scheduled for authorisation this year. We can no longer think in terms of steady growth rates - at least we should not plan on that basis. The implication is that the size, timing and location of each major new investment will have to be considered even more carefully, each major decision being even more critical to the health of the Company than in the past.

In the depth of recession, and with hindsight, our capital expenditure of the last few years might seem to have been over-ambitious. I do not think it was. Although increasing in £s of the year, it would, if considered in real terms, be better described as "steady". Much of it in recent years has been for replacement and modernisation. It was our aim and objective to continue to invest steadily across the economic cycle on a seven to ten year view and, equally

importantly, to keep our plant and technology up to date. On this occasion, the cycle is too deep, and the forward situation too uncertain, for continued investment at such a level to be realistic. Nevertheless, when we come out of recession, we shall benefit from our past consistency.

The future of the economy of the UK itself is of great importance to us. 60% of our assets are located here, and about a third of our UK production goes for export. The rate of inflation and the strength of sterling are both critical to the viability of our business. A combination of strong sterling and a relatively high rate of inflation is at the core of the current problems of all exporters, not just ICI. We have been proud over the years to be the UK's number one or number two exporter. Our export business supports many jobs. In 1980 we held on to our export markets in spite of vanishing margins. We are reluctant to give up these hard-won markets but an export business cannot be sustained for very long on non-existent margins. Equally, it cannot be right for a world trading nation like the UK to suffer a significant decline in its export capability.

So far I have concentrated on the facts and on what we have been doing about factors within our own control. I deliberately did not begin this morning with speculation about what should or could be done to alter the circumstances in which we are operating. My intention has been to explain what happened in 1980, not to allocate blame. We have to restore our profitability in the circumstances in which we find ourselves and we cannot look to anybody else to do that. Nor can we wait for things to change of their own accord, although it is obvious that some external factors must improve before our profitability can recover in the short-term.

The Company stands to benefit greatly from success in the Government's efforts to reduce inflation, and a key question is whether this can be done quickly enough to enable us to counter the difficulty of a severely uncompetitive currency. The speed of our recovery, and hence our ability to hold on to our markets, would be greatly helped by a rapid reduction in Government-induced inflation, especially in relation to energy costs, and by further reductions in the interest rate burden our UK customers have to bear. We have lost no opportunity to express these anxieties to the Government which alone can deal with inflation in the public sector. The current inflation rate in the country is really an average of two widely disparate numbers. Between January 1980 and January 1981, the prices of nationalised industries' goods and services increased by 27%, whereas manufacturing industry prices as a whole increased by only 11%. In all honesty I must state that the recent Budget did not do much to help us. It is not for ICI to presume to know what is best for the UK, but we have a duty to say how we are affected by Government policies.

## Human factors

Notwithstanding the bleak and difficult environment, we must not forget the importance of the human factors which have always been prominent in ICI's thinking from the earliest days of the Company.

As far as we possibly can, working to our Security of Employment Policy, we do our utmost to achieve essential reductions in manpower through voluntary severance by early retirement, so that those who leave qualify for pension as well as severance terms. We are also energetically pursuing all opportunities for re-training and re-deployment into other jobs; and even in these hard times jobs can still be found. In this way, we continue to limit as far as possible the effects on individuals of the actions we have to take. The closure of a whole factory poses special problems but we believe that as far as possible we should keep our policy that enforced redundancy is a last resort. Nevertheless, current circumstances are a blow to the hopes of our employees. Manpower was reduced very substantially in 1980 and there will be further reductions in 1981. The seriousness of the trading position also obliged the Board to exercise its discretion not to declare any Profit Sharing Bonus for the first year since the scheme began, and at a time when employees were playing a full and constructive part in meeting current difficulties.

## Dividend

May I now, ladies and gentlemen, turn to the final questions. Why did we reduce the Dividend? How do we see the future?

When we announced the results for the third quarter in October 1980, the Board stated "The decision on the final Dividend will be made in February 1981 in the light of the results for the full year 1980 and of the outlook for 1981 as seen at that time, but it is the Board's present intention to maintain the level of the 1979 Dividend for the year 1980".

Thus we were at the time taking the view that, although the business was coming under severe pressure, one or even two weak trading periods would not necessarily require us to reduce the Dividend. Only if the prospects for 1981 also became significantly worse would such a course have to be considered. At the time, that is in October, it seemed as though the recession might be bottoming out and it was

possible to contemplate some improvement in early 1981. In the event, the remainder of 1980 was bad. By February of this year, the outlook for the rest of 1981 had become even more uncertain. There had been a further deflationary mini-Budget in November, and a sudden weakening of the Deutschmark had put a further squeeze on export realisations and added to our vulnerability to import competition in the UK. So, in February when we had to make a judgement about the future, we came to the conclusion that conditions would remain very tough for UK manufacturers and exporters for longer than we had expected last October. There was a clear risk that recovery would be delayed and sluggish when it arrived. In such circumstances, overall 1981 results would be poor. Our first priority had, therefore, to be to maintain the Company's ability to finance its response to economic recovery when it does take place. Although it came after the event, the March Budget re-inforced our judgement.

I am sure you can imagine how reluctantly we made the decision that it would not be prudent to maintain the second Interim Dividend at the level of the previous year. The Board, as you know, declared a second Interim Dividend of five pence, compared with eleven pence last year. This, together with the first Interim Dividend of twelve pence, makes a total Ordinary Dividend of seventeen pence compared with twenty-three pence last year. It was as long ago as 1938 when we last cut the Dividend, but to do so this year was one of a number of painful decisions we had to make in the interests of the Company as a whole in our determination to do everything we reasonably can to conserve Company resources and so safeguard for the longer term the income and livelihoods of so many people and communities which will continue to depend on us. Against that background, I sincerely hope that I have the support and understanding of all shareholders here today.

## Prospects for 1981

Let me now report briefly on the first quarter of 1981. Sales volume in January and February showed no significant improvement over the levels for the previous six months and selling price increases were not sufficient to give any real recovery in margins. However, March sales volume was encouragingly higher and this, together with some benefit from lower costs, should result in our being able to report an improvement in profits for the first quarter. It is too early yet to say whether this amounts to a sustained recovery or not.

I do not want to get further into the forecasting game; indeed, it would be foolhardy to do so. However, the longer current conditions in the UK continue, the greater the likelihood there will be further changes in our customer base at home and in the nature of our export business. What we invest in and where we invest has to be governed by what we can sell and where. This is not a new principle but current circumstances require us to be particularly alert to ensuring that the future shape of the business continues to relate closely to the shape of the likely customer base.

Ladies and Gentlemen, there has been much that is problematical in the scene I have surveyed today. Not surprisingly I have felt it necessary to focus on our affairs in the UK and on the problems of some major parts of the business. But that is not the total message I wish to leave you with this morning. Several classes of business - fertilisers, general chemicals, industrial explosives, paints, pharmaceuticals and oil - all made profits despite the difficulties. All our overseas operations - in Canada, the Americas, Australasia and the Far East, Africa and the Indian Sub-continent - made profits. We broke even in Continental Western Europe. We held our market share world-wide. Your Company is one of the best chemical companies in the world. Its territorial spread and the breadth of its product portfolio are unrivalled. The resource and resilience of its people are immense. This is the basis and measure of our confidence for the future. Furthermore, I am convinced that, because of the decisive actions we have taken over the past twelve months, the Company, its shareholders and employees will stand to benefit from economic recovery far sooner than would otherwise have been the case.



Imperial  
Chemical  
Industries  
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## UK COMPANY NEWS

## Second-half increase for Harris Queensway

AS PREDICTED, profits of Harris Queensway Group improved substantially in the second six months, the pre-tax figure emerging at £5.23m, compared with £4.74m. However, for the year as a whole in December 23, 1980, taxable profits fell from £8.32m to £6.44m after interest charges £2.46m higher at £2.54m.

The surplus included profit on property transactions of £1.19m (£616,000). Turnover of the group, a retailer of carpets and household furniture, rose from £78.96m to £116.96m, but trading profits declined from £8.28m to £7.79m. Although the total dividend is being held at 6p net with a same-again final of 4p the directors are proposing a scrip issue on a one-for-two basis.

The results, described by the directors as satisfactory in the light of the generally depressed economy, were adversely affected by very difficult trading conditions in the first half. However, in the second six months there was an upturn in trade and trading profits for the period were a record for the group.

The current year has started well with sales to date

significantly higher than in the corresponding months of 1980. The Board believes 1981 will be a year of progress for the group.

The 1980 tax charge was lower at £2.41m (£3.01m), leaving a net balance of £4.03m (£5.8m), equal to earnings per 20p share of 10.91p (£17.82p).

After dividend payments, which will absorb £2.24m (£2.18m) retained profits were down from £3.68m to £1.79m.

On a CCA basis the taxable surplus is reduced to £5.33m (£8.01m).

The acquisition of Henderson-Kenton became effective on April 23, 1980 and its results are included from that date. This business has now been rationalised and integrated into Harris Furnishings and is currently trading satisfactorily in the light of the present economic climate.

During 1980 the group opened 10 new Queensway stores, and refurbished a number of its high street carpet and furniture shops. These changes caused disruption to trade and added to costs. Progress in diy was disappointing and the number of shops trading has been reduced.

At year end the group had net bank overdrafts of £3.14m

and long-term loans and debentures of £12.37m.

### comment

Harris Queensway may have turned in record second half trading profits but the full year outcome is still at the bottom end of market expectations. The year has not been without its problems. The Henderson-Kenton acquisition was not the good buy Harris may have thought and after financing charges it added little to profits.

The disastrous move into diy knocked off losses of £2m. To top it all borrowings peaked at £27m before Harris could dispose of H-K's hire purchase debts. Largely these problems are one-offs. The staff at H-K and Hardy (bought in 1979) have been cut right back, and the diy management has been replaced and the stores cut from 29 to 6. With a significant expansion plan at Queensway this year—19 new sites—the new discount clothing business and a recovery elsewhere, predictions of £11m pre-tax (ex-property) or more can be dreamed up for 1981. But analysts were talking of figures like that a year ago for 1980. Nevertheless a prospective p/e of 16.5 at 242p is not outlandish for the sector and Harris has built up quite a market following.

On a current cost basis the attributable surplus was up at £5.46m (£2.54m) and earnings per share down at 28.43p (£6.5p), after a depreciation adjustment of £1.37m (£1.2m) and £2.25m (£1.94m) for extra cost of sales.

Dividends absorb £1.23m (£1.04m).

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## Menzies rises 10% to £7.4m

A 10.4 per cent advance in pre-tax profits is reported by John Menzies (Holdings) for 1980/81. Though difficult trading conditions are expected to persist into 1982, this newspaper, stationer and bookseller is budgeting for the progress seen in the past few years, to continue in the current 12 months.

The growth in profit for the year to January 31, 1981, was from £6.68m to £7.35m after meeting a first time charge of £265,000 for the share participation scheme.

Midway, when the taxable surplus fell to £611,000 (£1.7m), the company was predicting at least a maintained full-time result.

Stated earnings per 25p share slipped to 41.41p (£6.15p) for the year after a sharp jump in taxation, but the net total dividend is being stepped up to 7.5p (6p) by a 5p final. A one-for-one scrip issue is also proposed.

The tax charge was £1.27m (£84,000) with tax allowances on stock appreciation now computerised on the basis of the Government's stock inflation index.

At the attributable level profit was ahead to £5.34m (£4.3m) because of lower extraordinary debits of £623,000, compared with £2.25m. Dividends absorb £1.23m (£1.04m).

On a current cost basis the attributable surplus was up at £5.46m (£2.54m) and earnings per share down at 28.43p (£6.5p), after a depreciation adjustment of £1.37m (£1.2m) and £2.25m (£1.94m) for extra cost of sales.

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### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim: Anglo Scottish Investment Trust, Arlen Electrical, S. Casket, Falcon Mines, Free State Gold Mines, William Low, McKenna Brothers, President Brand Gold Mining, President Stann Gold Mining, Spencer Gears, Welkom Gold Mining, Western Holdings.

Finals: Beaufort, Bentalls, De Vere Hotels and Restaurants, Dunlop, East Rand Gold and Uranium, Electrical and Industrial Securities, Flight Refuelling, Francis Industries, Grampian Television, Haden Carner, Hestair, Huntleigh, Laporte Industries, Owen Owen, Harold Parry, Rowntree Mackintosh, Rush and Tompkins, John C. Small and Timms, Steel Brothers, Travis and Arnold, Vickers.

FUTURE DATES

Interim: Bailey (8pm) Construction ... April 28  
Cooper (Frederick) ... May 12  
Finals: Berce ... May 15  
Ferreco Agricultural Industries ... May 15  
Hunting Petroleum Services ... May 15  
Penson (S.) ... May 15  
Phillips Lamps ... May 15  
Scott and Robertson ... May 21  
Sheffield Brick ... April 28  
Soyla Shoes ... April 24  
Tysons (Contractors) ... May 11  
Viking Resources Trust ... April 27

Amended.

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## Wm. Baird over £8m but slow start to this year

TURNOVER FOR 1980 of William Baird and Co., textiles and industrial group, rose from £5,689,000 to £14,759,000, while pre-tax profit improved from £7,811,000 to £8,111,000 with the second half performance up slightly at £4,611,000 against £4,511,000 last time. Operating profits for the year were 7 per cent higher at £10,521,000 but an increase in interest charges from £1,711,000 to £2,081,000 reduced the improvement to 4 per cent at the pre-tax level. Virtually all of the interest arose in textiles, which also had the benefit for the greater part of 1980 of a £3m advance from the parent company.

Trading in the first quarter of 1981 has been below the level of the corresponding period last year and the directors warn that it is unlikely that the lost ground will be recovered during the remainder of the first half. Results in the second six months will depend mainly on some easing of present adverse pressures.

A net final dividend of 7.35p (7p) raises the year's payout from 12.25p to 12.95p per £1 share. This is shown as covered 2.8 times by historic cost earnings of 36.3p (33.3p) and 1.5 times by current cost earnings of 20.1p. On the CCA basis, 1980 pre-tax profits were £5,421,000.

Tax for the year was lower at £2.1m (£2.3m) and after minorities, historic cost profits attributable to ordinary holders came out at almost £6m, against £5.5m. Dividends absorb £2.14m (£2.05m) and there were extraordinary credits of £4,001,000.

(£9,601,000) of which £3,561,000 related to a net release of deferred tax.

Profits of Baird Textile Holdings rose from £5,451,000 to £6,141,000 on turnover of £9,772,000 (£8,769,000). Trading in 1981 has started at a lower level than last time, margins are still under severe pressure and the directors say there would appear to be no cause for optimism as regards the first six months. A pronounced improvement in the second half would require an appreciable recovery in consumer demand.

However, whether this recovery comes in 1981 or in 1982, Baird Textiles, with its well founded manufacturing and trading operations in the UK and overseas, is strongly placed to take full advantage of opportunities that arise, the directors state.

On the industrial side, profits of Darchem increased to £2,861,000 (£2,481,000) on turnover up from £41,761,000 to £50,071,000. Several projects have achieved sufficient progress to give assurance of the future strength of the company, although they will not reach a fully commercial scale until overseas markets have been further developed or recovery takes place in UK plant construction. Intensive effort has been made in qualifying the company to the high standards required for undertaking major contracts.

The group's services companies, which contributed £7,551,000 turnover and £449,000 profits in

## Phicom raising £2.4m in convertible preference

Phicom, the electronics and instrument manufacturing company that came to the market in July, 1979, is making a rights issue of convertible preference shares to raise £2,441,000.

The company, which earlier this month reported a 5 per cent drop in pre-tax profit in 1980 to £1,061,000, says the issue is being made to strengthen its capital base. Net proceeds will be employed to reduce bank borrowings, which stood at £5m at the end of 1980.

Phicom also cites the possibility of taking advantage of opportunities for expansion by way of acquisition in areas related to its present business.

However Mr S. W. Livesey, the chairman, warns that the short-term prospects are not bright. "The immediate future will not be easy," he says in his statement to shareholders in the annual report which is being sent out today. "The sharp fall in orders which commenced in the spring of 1980, stabilised at the end of the year but it has yet to be seen that the subsequent recovery will be sustained."

He forecasts a lower volume of sales in the first half of 1981 but provides no profit forecast or undertaking with respect to ordinary dividends.

The issue is on the basis of one 8 per cent cumulative convertible redeemable preference share of £1 at par for every 16 ordinary shares held on April 24. The preference shares will be convertible between 1984 and 1984 at the rate of 250 ordinary shares per 100 preference shares or 40p per ordinary share. Any shares not previously redeemed or converted will be redeemed at 100p on 29 April 1981.

Results have deteriorated in each of the last two years and the chairman is very cautious about the current year. It is not clear why a rights issue is needed at this time; net borrowings are in fact a little lower than they were a year ago. But once the decision was taken, the recourse to a convertible preference share was understandable. The ordinary shares, up 7p to 48p yesterday, a 1981 peak, are 60 per cent above their low for the year and could weaken on the chairman's statement today and the disclosure that Magnum does not intend to take up its rights. However, the gross yield of 11.4 per cent on the preference shares will look attractive to gross funds and so the new shares should go to a premium in nil paid form, providing shareholders with some compensation for the company's disappointing debut.

The issue has been underwritten by Baring Brothers and brokers to the issue are Laurence, Frost.

Magnum Corporation Berhad, a Malaysian company, which holds 63.5 per cent of the equity of Phicom, does not intend to take up its rights.

Phicom carried all the glamour of the electronic sector with it when it was launched on the market in mid 1979 but its

## E. Fogarty setback to £1.5m but final raised

TAXABLE profits of E. Fogarty and Company, processor of man-made fibres, down and feather fillings and manufacturer of household textiles, for 1980 fell from £2.2m to £1.55m on sales of £34.17m, compared with £29.13m.

The directors say margins were depressed by extremely difficult trading conditions and high interest rates. At mid-year pre-tax profits were down from £352,000 to £206,000.

A final dividend of 2.42p raises the total marginally to 4.02p net, against 4.01p last year. For the first three months of

the current year sales and profits show an improvement over the same period last year.

After tax of £1,000, compared with £612,000, stated earnings per 30p share were lower at 14.7p (15.1p). Net assets per ordinary share emerged at 126p (101p).

Closure costs after tax amounted to £87,000 (nil) and provision for deferred tax no longer required was £1,671,000 (nil).

The company is continuing its investment programme to improve productivity and efficiency.

## Wilson (Connolly) growth

A FALL in the property sales side was more than offset by the increase in housing, contracts and other sales' contribution at Wilson (Connolly) Holdings, and for the full year ended December 31, last, taxable profits moved ahead from £3,451,000 to £3,291,000. Turnover for the period improved by £2,941,000 to £31,731,000.

The dividend is effectively stepped up to 4.5p net per 25p share, compared with an adjusted 3.625p, with a final payment of 2.5p. Also proposed is a scrip issue on the basis of one-for-one last year.

Mr J. A. Leavey, chairman, says there has been a new buoyancy in housing since the beginning of the current year and the level of activity of the group's property operations has held up well. He adds that the company will certainly hold its place in the housing and construction industry.

Turnover and pre-tax profits were split as to: housing, contracts and other sales £29,421,000 (£25,541,000) and £3,291,000 (£3,991,000); property £1,591,000 (£4,621,000); and £661,000 (£1,001,000). Rents

totalled £730,000 (£543,000) and net rental income £604,000 (£428,000).

Mr Leavey says the two companies in the property sector continued to do well, with properties held by one of them valued at over £12m as at December 31. A 74,000 sq ft factory and office building is being constructed and will be leased to Johnson and Starley. On its completion, this year, the chairman says this will form a valuable addition to the group's portfolio in both capital and income terms.

This sector has also been constructing the largest speculative warehouse ever undertaken by the group, a 110,000 sq ft warehouse and office building at Weedon, near Northampton, at a cost of over £1.5m. This project was let just prior to the year end and terms have been agreed with a major institution to purchase the property.

Wilson Construction carried out work to a value of £3.6m, against £3.5m and with a steady spread in the areas of its

operations this company has a current order book which augurs well, Mr Leavey states.

Wilson Plant Hire suffered losses and was closed down last February.

The attributable balance for 1980 was much higher at £12.4m, against £2.98m, after tax, reduced from £8m to £947,000 and an extraordinary credit amounting to £7,061,000, being deferred tax written back.

Preference and ordinary dividends absorb £533,000 (£438,000) leaving £11,861,000 (£2,151,000).

After-tax earnings per share are given as 48.9p (24p). On a CCA basis pre-tax profits were £4.9m and earnings 37.1p.

The group's overdraft was £208,000 at the year end, but a £3m 12-year loan was negotiated, of which £1.1m has been drawn. Clearing rates between borrowing and shareholders' funds was 9.8 per cent.

Net assets per share were 286p (128p), capital employed amounted to £35,881,000 (£24.1m) and the return on capital employed fell 20 per cent to 15.6 per cent.

## HEPWORTH CERAMIC HOLDINGS LIMITED

After a difficult year company stronger, fitter, and more competitive, to face challenging years ahead.

"As I look at the Group as a whole, its potential and opportunities are enormous... I am much more impressed with the opportunities there are than with the difficulties which have to be overcome"

Peter Goodall (Chairman)

The Annual General Meeting of HEPWORTH CERAMIC HOLDINGS LIMITED will be held on 12th May in London. The following are extracts from the circulated Statement of the Chairman, Mr. Peter Goodall.

1980 has been a difficult year and every market which we supply has been extremely hard hit by the combined effects of the recession and the Government's deflationary policy.

House building starts have never, with one exception, been so low since 1914; Construction has very nearly disappeared; The Foundry Industry is reduced to levels unheard of since the depression of the 1930s; The Glass Industry has had a most difficult year, and in our home market Steel production dropped in 1980 by a staggering 47.5%.

We have therefore been faced with a recession of a severity not previously known in this country and with difficulties as great as I have ever had to face in my lifetime.

Action taken. We have taken the most violent and energetic action to ensure that we took the Group into 1981 in a lean, fit and harder condition to meet the very low trading conditions which we anticipate will persist now for some time to come - some 2,500 of our workpeople have been made redundant - a vast amount of our productive capacity has been closed or mothballed - because we think that many of these works will never re-open or fully re-open, we have written off works, plant and equipment in the amount of some £4m.

Our aim. Our aim has been to produce a Group capable of making acceptable profits at levels of turnover experienced during the second half of 1980, and not to rely on a future upturn because this may be a long time coming, may when it comes be very slow, and because we strongly feel we can only rely on ourselves to save ourselves by our own exertions.

We have taken the steps in 1980 which should take us through 1981. We may not view 1981 and 1982 with euphoria; we do, however, regard them as immensely challenging years.

Research, development and acquisitions. 1980 has not by any means been without its opportunities. We have pressed ahead wherever we can in those areas which we consider to be essential to the future of the Company.

Some £6m has been spent in research and development, mostly development, and our capital expenditure spent and committed in 1980, not including acquisitions, amounts to some £26m. This is virtually all straight investment in existing production in the UK, Europe, America and South America.

We have continued our expansion in America and elsewhere. We have purchased Western Plastics Corporation, at a cost of \$30m, and our Sands Division, British Industrial Sand Ltd., has purchased the resin-coated sand business of Manley Bros. of Indiana, Inc. in the industrial Midwest of America.

In Europe, British Industrial Sand Ltd. has added to its resin coated sand operation at Metter in Belgium buying a further operation at Huy in Belgium, and into another at Bourron, near Paris, France.

Fordath Ltd. has extended its operations in South America. Our joint company, Ven-Fordath CA in Venezuela, is now producing resin and should be into profit in 1981, and in Brazil, our joint company, Dedini Fordath SA, which started in 1980 to make foundry equipment, has completed the erection of a plant to manufacture resin which is now being commissioned.

Copies of the Report and Accounts can be obtained from the Secretary, Genefax House, Tipton Park Road, Sheffield S10 3FJ.

**HCH** Leaders in clayware, refractories and industrial sands and prominent in plastics, foundry resins & equipment, engineering etc.

## Second half fall at Lilleshall

PRE-TAX profit of Lilleshall and Company, steel and engineering group, fell from £404,000 to £308,000 in the year to December 27, 1980, on turnover slightly down from £11,911,000 to £11,641,000.

At the half-year stage the company made a pre-tax profit of £209,000 (£203,000) and turnover was £6,371,000 (£6,081,000).

The final dividend has been maintained at 2.5p per 10p share making a same again total of 3.5p.

Mr. Allan R. Pike, chairman, says it is not yet clear whether destocking by industry generally has reached its lowest ebb. Until there is a resumption of normal demand, trading in the steel stockholding division will

remain difficult. In 1980 this division made a profit of £168,000 (£176,000) on turnover of £5,931,000 (£5,951,000).

Mechanical steel rolling division continues to operate at a loss, Mr. Pike says. Redundancies have been made and work sharing schemes introduced which should reduce substantially the losses being incurred. In 1980 this division incurred a deficit of £151,000 (£31,000 profit) on turnover of £4,291,000 (£5m).

The engineering division's performance has been less affected by the economic depression and it is anticipated that this area of the company's business will increase in importance.

he says. In 1980 it made a profit of £187,000 (£91,000) and sales were £3m (£2,151,000).

Estates and sundry income produced a profit of £130,000 (£103,000) on turnover of £555,000 (£468,000).

The pre-tax surplus of the group was struck after depreciation of £143,000 (£154,000) and interest of £101,000 (£150,000). Tax for the year, including a release from the deferred tax reserve, came out as a credit of £266,000 (£264,000 charge). The retained surplus emerged at £488,000 (£393,000).

Stated earnings per share were 25.7p (15.9p) including a deferred tax credit and 13.4p excluding it.

## Cluff Oil scrip issue

AT YESTERDAY'S annual meeting of Cluff Oil, Mr. Algy Cluff, chairman, announced the group proposes to make a one-for-three scrip issue to all holders of ordinary and convertible "A" shares.

Mr. Cluff told the meeting that the Board believed the scrip issue, bringing Cluff Oil's total issued capital more into line with shareholders' investment as well as serving to mark the discovery in Guatemala.

Referring to the Guatemala discovery - in which Cluff has a 13.3 per cent interest - Mr. Cluff said: "It is unquestionably a further milestone in Cluff Oil's development."

"Information derived from tests of the discovery well, Yalpench-1, indicate the existence of recoverable reserves in the region of 50m barrels and the possibility that that figure could be significantly larger."

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Ansamatic Ltd., Valton House, 223 High Road, Finchley, London N12 9SL

## HARRIS QUEENSWAY GROUP LIMITED

The Group is one of the leading retailers in the United Kingdom of carpets and household furniture, operating through 350 stores.

	1980	1979
	£000	£000
Turnover	116,962	79,965
Profit before Tax	6,445	8,817
Profit after Tax	4,031	5,804
Earnings per Share	10.91p	17.82p
Dividend per Share	6.00p	6.00p

\*The results for 1980 were adversely affected by difficult trading conditions in the first half year. Profits for the second half were a record. High interest costs and losses in the DIY Division also affected the results.

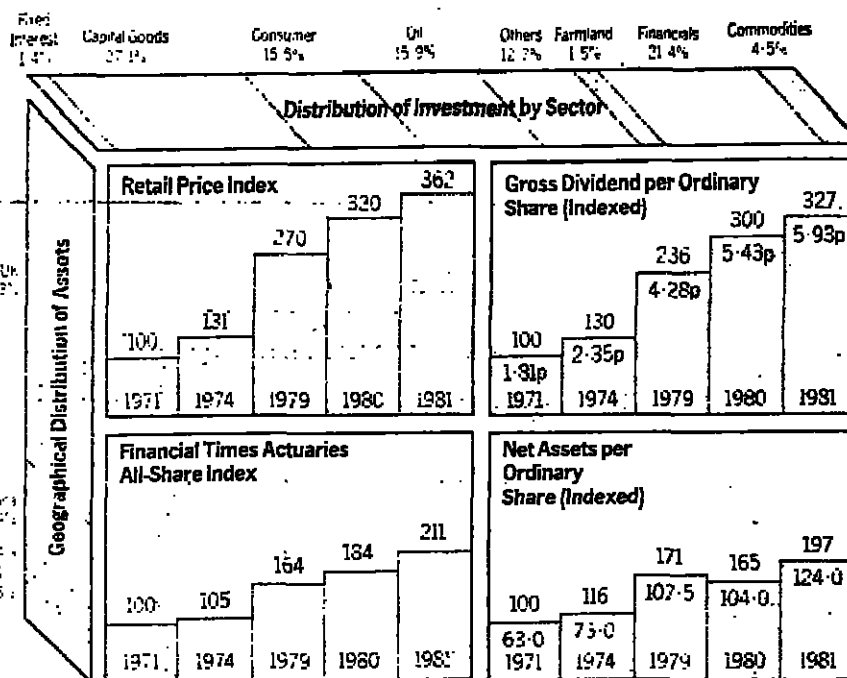
\*The Group's financial position remains strong. 1981 has started well and the Board is confident it will be a successful year. A capitalisation issue of one share for every two shares held will be recommended.

### Results in brief

Year ended 31st December	1980	1979
	£m	£m
Turnover	263.2	272.2
Profit before tax	22.3	36.2
Profit after tax	16.0	28.2
Capital expenditure	18.2	31.3
Shareholders' interest	155.2	160.5
Earnings per share	10.2p	20.9p
Dividends per share	5.3p	5.0p



# The International Investment Trust, P.L.C.



## Total assets at 31st January 1981: £47.6 million.

The policy of reducing the percentage of our funds invested in the U.K. has been continued to a limited extent by increasing our investments in Japan. The worldwide percentage in electricals has risen by 4.3% in oil by 5.1% and in property by 2.2%. These increases reflect some of the changes which have been made in our 20 largest investments. The final dividend of 2.55p per share makes a

total of 4.15p, an increase of 9.2% for the year. Though it is reasonable to look forward to an improvement in economic activity in 1982, prospects for increases in dividends from U.K. companies during the current year are not bright; nevertheless the current rate of dividend will be at least maintained and we intend to pay an interim dividend in October of 1.75p per share.

C. Michael Hughes, Chairman

A member of the Touche, Remnant Management Group.

Total funds under group management exceed £1,100 million.

Copies of the Report and Accounts can be obtained from the Secretary, The International Investment Trust, P.L.C., Winchester House, 77 London Wall, London EC2N 1BH.

# Babcock

## 1980 RESULTS

	1980 £m	1979 £m
TURNOVER	873.0	844.9
EXPORTS	146.5	150.6
PROFIT BEFORE TAX	15.2	32.0
PROFIT attributable to Ordinary Shareholders	5.7	25.5
EARNINGS PER SHARE	5.9p	18.7p
DIVIDEND PER SHARE	7.0p	7.0p

Sir John King, Chairman, reports:-

- \* Principal boiler businesses in strong position with good order books.
- \* Fall in 1980 profit caused by severe downturn in UK and North American markets, but expect resumption of former growth trends in 1982.
- \* 1980 dividend maintained at 7p per share.

Copies of the Annual Report may be obtained from  
The Secretary, Cleveland House, St. James's Square, London SW1Y 4LN.

**Babcock International Ltd.**  
A LEADER IN WORLD-WIDE ENGINEERING

## Companies and Markets

# BIDS AND DEALS

## St. Piran seeks advice on bid

Saint Piran, the mining and construction company, is seeking independent financial advice concerning the terms of a bid which has been mounted by Gasco Investments, the master company of Mr. Jim Raper, a former chairman of Saint Piran. In a statement issued yesterday the Board of Saint Piran (excluding Mr. Malcolm Stoe, group chairman, and Mr. Green, a director, who are both directors of Gasco) said advice had been sought and Charterhouse Japhet, the merchant bank, had agreed to provide the advice with the full approval of the Takeover Panel.

The views of non-Gasco directors of Saint Piran and the advice of Charterhouse Japhet will be circulated to all share-

holders as soon as possible. Meanwhile the statement added: "shareholders are advised to take no action in relation to the Gasco offer." Burma Mines, an investment trust controlled by Mr. Tom Scrase, is planning to mount a counter bid and an offer may be announced in the next few days. Gasco's offer of 50p per share, announced last week, compares with the 55p bid which the Takeover Panel ordered Gasco to make a year ago. The panel alleged that Gasco had acted with others in building up a 37 per cent stake in Saint Piran. Gasco launched its bid just days ahead of a critical Department of Trade report which examined the past relationship of Gasco with Saint Piran.

# General Mills acquires Airfix Products' assets

General Mills, the U.S. food processor, with interests in restaurants, fashion, and toys, has acquired all of the assets used in the business of Airfix Products from the Receiver. The sum paid is undisclosed. Discussions have been in progress for nearly a month. Under the agreement the toy line of Airfix will become part of the toy group of General Mills, which already has a significant worldwide toy operation. Through its acquisition General

Mills will add to its existing Palitoy range products sold under the names of Airfix, Meccano, Dinky and Great Model Railways. Airfix Industries called in the Receiver earlier this year after attempts to restructure the group failed.

## ASSOCIATES DEAL

Carr Seabag and Co. has purchased 50,000 Denbyware at 125p on behalf of Crown House.

## SHARE STAKES

Kean and Scott - Newsam Investments has an interest in 437,000 shares (11.36 per cent). Following disposal by a director are notified 30,000 shares from joint holding of D. Simpson and Lena R. Simpson. 10,000 ex David Simpson Harrogate Estates. 5,000 ex Mrs. Gabrielle C. Simpson. All sold at 72p on April 8.

Alexander Howden Group - J. A. Turner, director, on March 26 disposed of 25,000 shares at 117p.

Barker and Dobson Group - P. F. Stewart, director, has bought 22,000 "A" ordinary shares.

Drake and Scull Holdings - Hevalier A. Matevez, director, sold on April 16 25,000 shares at 36p.

Fairview Estates - J. B. Cousins has disposed of 105,000 shares. Granada Group - J. Warton, director, on April 10 sold 47,750 "A" ordinary shares at 23p, leaving holding of 240,625 "A" ordinary (0.156 per cent).

Hield Brothers - Jordan Worsted Mills has acquired 26,879 preference shares making interest 53,711 preference (19.5 per cent).

Manchester Ship Canal - Globe Investment Trust holds 6.55 per cent of the ordinary capital.

Pentos - A. A. Mather, chairman, sold 100,000 ordinary at 25p on April 21.

Cardiff Property Company - On April 2 General Industries sold 100,000 shares (10.00 per cent) to an associate company and 50,000 shares to Mr. Wollenberg. Mr. Wollenberg, a director of Cardiff Property Company now holds

100,000 (13.6 per cent) shares. Old Swan Hotel (Harrigate) - Following disposal by a director are notified 30,000 shares from joint holding of D. Simpson and Lena R. Simpson. 10,000 ex David Simpson Harrogate Estates. 5,000 ex Mrs. Gabrielle C. Simpson. All sold at 72p on April 8.

# Ibstock's pick up delayed

ALTHOUGH first-half trading at Ibstock Johnson will be worse than in 1980, it should start to show more favourable momentum later in the year, Mr. Paul Hyde-Thomson, chairman of this brick manufacturer, says in his annual review. In the U.K. sales volume is being well maintained, and the directors look for higher dispatches. Margins are under pressure, but he feels 1981 should be another successful year.

Mr. Hyde-Thomson expects losses in the Netherlands to be contained to "a manageable level while the shakeout in the

# OCL better than expected

CONSIDERABLY higher than expected taxable profit was attained by Overseas Containers for 1979-80. For the full year to January 3, 1981, the company finished in the red, incurring a taxable loss of £268,000, against a profit of £2m. Sales remained virtually static at £254.55m (£225.5m).

The directors say that although the second six months produced a surplus there is little improvement yet to be seen in the trading conditions that existed throughout 1980.

They are hopeful that interest rates will be lower and by containing costs they expect the company to remain profitable. The dividend for the year is being reduced by 4p to 3.5p net. No interim was paid (4p).

After a tax of £296,000 (£39,000) there was an attributable loss of £564,000 (£1.97m profit) and a loss per £1 share of 19p, compared with earnings of 47p.

On a CCA basis, the attributable loss is given as £1.58m (£561,000 profit).

# Danish Bacon back in profit

As foreshadowed, the Danish Bacon Company returned to profit in the second half, with the pre-tax figure emerging at £108,000 compared with £488,000. However, for the full year to January 3, 1981, the company finished in the red, incurring a taxable loss of £268,000, against a profit of £2m. Sales remained virtually static at £254.55m (£225.5m).

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They are hopeful that interest rates will be lower and by containing costs they expect the company to remain profitable. The dividend for the year is being reduced by 4p to 3.5p net. No interim was paid (4p).

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# Romney Trust to change its investment policy

Romney Trust is to change its investment policy. In a circular to stockholders Mr. S. G. Brooks, bank chairman, says the company intends a significant change in the geographical balance of its portfolio.

There are attractions of investing in certain overseas economies which are likely to continue to enjoy substantially higher rates of growth than the UK, he says. Under the new arrangements, Romney Trust hopes to develop a more flexible approach to the balance between investments in the UK and overseas.

A very important effect of this change will be that it will increase the company's franked income and therefore its ability to increase its dividend.

at the rate achieved in the last few years. Indeed, initially revenue available for the ordinary dividend is likely to suffer a sharp reduction.

The extent to which the board will feel able to use the company's considerable revenue reserves will be an important consideration in mitigating what may be a substantial reduction in the amount earned out of which to pay an ordinary dividend.

## KLEIST BUYS MORE ALBERT FISHER

Kleist International has raised its stake in Albert Fisher Group, the fruit and vegetable wholesaler and vehicle repair group, from 7.8 per cent to 10 per cent by the purchase just before Easter of 100,000 shares.

# E.FOGARTY & CO. LTD.

Year to 31st December

	1980 £'000	1979 £'000
Sales	34,173	29,131
Profit before tax	1,550	2,204
Taxation	1	612
Profit after tax	1,549	1,592
Closure Costs after tax	87	—
Preference Dividend	81	81
Ordinary Dividend	402	402
Provision for deferred tax no longer required	1,671	—
Total dividend per ordinary share	4.02p	4.01947p
Earnings per ordinary share	14.7p	15.1p
Net assets per ordinary share	126p	101p

Margins were depressed by extremely difficult trading conditions and high interest rates.

As in 1980 we continue our investment programme to improve productivity and efficiency.

First three months' sales and profits show an improvement over the same period of the previous year.

Manufacturers of continental quilts, pillows, bath and scatter rugs, soft furnishings, processors of feather, down and man-made fibre fillings.

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# 15TH MAY 1981 REDEMPTION

## PROVINCE OF NOVA SCOTIA (CANADA)

### U.S. \$15,000,000 9% Bonds 1985

REDEMPTION OF BONDS  
The Province of Nova Scotia announces that for the redemption period ending on 15th May 1981 it has purchased bonds of the above loan for U.S. \$372,000 nominal capital which have been duly cancelled.

The nominal amount of bonds to be drawn for redemption at par on 15th May 1981 to satisfy the current redemption obligation is accordingly U.S. \$728,000 and the nominal amount of this loan remaining outstanding after 15th May 1981 will be U.S. \$6,000,000.

DRAWING OF BONDS  
Notice is accordingly hereby given that a drawing of bonds of the above loan took place on 3rd April 1981 attended by Mr. Keith Francis Croft Baker of the firm of John Venn & Sons, Notary Public, when 728 bonds for a total of U.S. \$728,000 nominal capital were drawn for redemption at par on 15th May 1981 from which date all interest thereon will cease.

The following are the numbers of the bonds drawn:

693	774	779	784	813	858	862	869	873	880	894	901	941	950	959	986	1011	1049	1072	1083
1090	1094	1113	1132	1161	1192	1253	1261	1272	1278	1298	1331	1346	1354	1362	1380	1399	1427	1441	1442
1493	1506	1525	1527	1548	1609	1641	1654	1658	1665	1677	1692	1708	1710	1715	1719	1728	1729	1742	1748
1805	1808	1823	1845	1899	1905	1911	1935	1937	1949	2022	2026	2039	2041	2057	2063	2072	2103	2107	2129
2146	2149	2155	2168	2195	2196	2201	2208	2248	2256	2272	2280	2290	2401	2405	2410	2422	2429	2431	2434
2435	2441	2463	2483	2537	2547	2572	2575	2584	2612	2631	2632	2668	2683	2712	2724	2758	2769	2787	2839
2851	2878	2889	2895	2906	2925	2929	2939	2957	3001	3031	3045	3052	3083	3085	3117	3130	3135	3142	3145
3218	3234	3251	3253	3258	3269	3281	3294	3368	3371	3393	3409	3436	3481	3483	3501	3531	3567	3568	3571
3613	3622	3671	3692	3698	3699	3752	3758	3778	3817	3818	3838	3847	3868	3902	3921	3928	3965	3990	3994
4026	4046	4034	4041	4073	4103	4132	4149	4168	4207	4237	4239	4282	4296	4299	4328	4359	4400	4368	4375
4434	4439	4489	4499	4515	4518	4523	4527	4530	4558	4563	4602	4608	4630	4634	4745	4770	4791	4792	4815
4821	4823	4826	4863	4868	4880	4882	4885	4894	4898	4915	4945	4957	5009	5019	5033	5049	5058	5115	
5126	5143	5144	5187	5191	5243	5295	5351	5355	5421	5422	5430	5442	5451	5454	5486	5494	5521	5541	5569
5582	5587	5635	5647	5654	5691	5697	5709	5721	5732	5741	5807	5853	5863	5877	5918	5936	5981	5989	5994
6015	6028	6032	6042	6048	6084	6096	6100	6115	6124	6165	6176	6273	6285	6313	6316	6323	6363	6404	6406
6415	6475	6496	6503	6523	6530	6533	7104	7109	7116	7156	7158	7176	7187	7197	7206	7217	7288	7292	7294
7303	7334	7349	7355	7366	7394	7435	7453	7451	7462	7495	7519	7581	7589	7594	7598	7600	7629	7637	7639
7672	7696	7811	7817	7819	7831	7856	7873	7881	7892	7899	7909	7941	7978	7983	7991	7997	8009	8029	8063
8043	8045	8051	8076	8083	8093	8096	8097	8131	8204	8231	8278	8282	8286	8290	8302	8316	8330	8359	8363
8374	8384	8414	8426	8427	8431	8444	8450	8525	8536	8578	8611	8614	8630	8658	8662	8722	8737	8745	
8748	8773	8796	8800	8803	8810	8834	8863	8867	8870	8872	8887	8892	8897	8914	8959	8968	8969	8975	8978
8987	9010	9074	9165	9168	9173	9189	9218	9260	9262	9314	9328	9375	9432	9464	9500	9527	9555	9582	9586
9591	9601	9619	9638	9652	9727	9738	9753	9758	9806	9815	9837	9843	9855	9920	9936	9958	9960	9951	9974
9977	10005	10016	10026	10029	10031	10046	10047	10069	10085	10095	10114	10141	10186	10239	10242	10248	10270	10326	10336
10369	10385	10406	10424	10431	10443	10443	10462	10475	10481	10494	10513	10524	10553	10555	10618	10622	10659	10700	10707
10721	10767	10803	10833	10850	10868	10881	10895	10916	10961	10982	11040	11046	11089	11101	11112	11118	11184	11189	11196
11198	11207	11218	11285	11316	11370	11343	11344	11351	11354	11374	11383	11576	11599	11610	11618	11627	11656	11660	11719
11780	11781	11817	11827	11852	11890	11924	11939	11954	12007	12098	12117	12152	12167	12170	12203	12216	12240	12304	12362
12386	1332	1396	12407	12418	12582	12601	12627	12673	12687	12688	12712	12729	12809	12812	12824	12843	12850	12864	12877
12868	12890	12937	12952	12968	12981	13019	13025	13052	13062	13096	13128	13133	13139	13168	13172	13183	13187	13190	13312
13514	13406	13409	13423	13427	13431	13443	13460	13603	13622	13622	13632	13633	13634	13644	13683	13688	13704	13725	13726
13744	13748	13763	13769	13794	13796	13803	13803	13812	13855	13904	13972	14001	14005	14014	14028	14043	14043	14045	14052
14056	14089	14160	14111	14112	14161	14256	14276	14287	14289	14293	14298	14313	14367	14372	14374	14401	14421	14446	14457
14662	14481	14488	14529	14535	14586	14599	14617	14621	14630	14647	14656	14656	14677	14703	14735	14753	14759	14766	14798
14847	14870	14893	14913	14916	14928	14955	14958												



# General Mining Union Corporation Group

## Gold Mining Companies' Reports for the Quarter ended 31 March 1981

All companies mentioned are incorporated in the Republic of South Africa

### BUFFELSFONTEIN Gold Mining Company Limited

Issued capital - 11 000 000 shares of R1 each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
GOLD			
Mined . . . . . (m <sup>3</sup> )	209 855	219 888	688 691
Ore milled . . . . . (t)	839 000	853 000	2 522 000
Gold produced . . . . . (kg)	6 853	7 035	20 588
Yield . . . . . (g/t)	7.9	8.2	8.1
Working revenue . . . . . (R/m <sup>3</sup> mined)	105.91	123.36	120.18
Working costs . . . . . (R/m <sup>3</sup> mined)	47.57	44.85	45.10
Working income . . . . . (R/m <sup>3</sup> mined)	150.59	178.02	173.87
Gold price received . . . . . (R/kg)	58.24	78.51	74.08
Gold price received . . . . . (R/kg)	13 335	15 130	14 880
Gold price received . . . . . (R/kg)	544	627	612
<b>Financial results (R'000)</b>			
GOLD - Working revenue . . . . .	28 855	106 492	303 085
- Working costs . . . . .	39 897	38 707	116 261
- Working income . . . . .	48 852	67 755	186 824
URANIUM - Working income . . . . .	3 581	9 390	14 489
Tribute and royalty payments - net . . . . .	2 349	1 480	5 238
Income before taxation and State's share of income . . . . .	(3 305)	(5 180)	(12 782)
Taxation and State's share of income . . . . .	51 483	73 425	153 769
Income after taxation and State's share of income . . . . .	27 539	38 058	103 383
Capital expenditure . . . . .	9 402	9 593	25 476
Dividend declared . . . . .	—	34 100	34 100
<b>Development - Vail Reef</b>			
Advanced . . . . . (m)	14 492	16 430	47 404
Advanced on reef . . . . . (m)	1 595	1 334	4 668
Sampled . . . . . (m)	1 114	1 278	4 630
Channel width . . . . . (cm)	114	111	112
Average value - gold . . . . . (g/t)	15.55	18.05	14.71
- uranium . . . . . (cm.g/t)	1.765	1.776	1.850
- uranium . . . . . (cm.g/t)	0.482	0.483	0.447
- uranium . . . . . (cm.g/t)	54.75	54.48	50.19

**REMARKS**  
Capital expenditure  
Commitments in respect of contracts placed R11 591 000.  
Amounts approved but not yet spent R143 219 000.  
Dividend  
A dividend of 310 cents per share was paid on 5 February 1981.  
Strathmore shaft system  
Development of the Strathmore shaft system is progressing according to schedule.

### STILFONTEIN Gold Mining Company Limited

Issued capital - 13 062 820 shares of 50 cents each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
GOLD			
Mined . . . . . (m <sup>3</sup> )	127 876	135 864	409 000
Ore milled . . . . . (t)	470 000	489 000	1 439 000
Gold produced . . . . . (kg)	3 798	4 070	12 000
Yield . . . . . (g/t)	8.1	8.4	8.4
Working revenue . . . . . (R/m <sup>3</sup> mined)	104.02	127.33	115.66
Working costs . . . . . (R/m <sup>3</sup> mined)	51.24	49.56	50.40
Working income . . . . . (R/m <sup>3</sup> mined)	188.58	178.82	177.77
Gold price received . . . . . (R/kg)	12 872	15 174	14 016
Gold price received . . . . . (R/kg)	519	629	597
<b>Financial results (R'000)</b>			
GOLD - Working revenue . . . . .	48 889	61 757	120 889
- Working costs . . . . .	24 127	24 039	72 205
- Working income . . . . .	24 762	37 718	48 684
Sundry income . . . . .	1 232	1 628	2 860
Tribute and royalty payments - net . . . . .	(3 153)	(5 362)	(8 515)
Income before taxation and State's share of income . . . . .	22 795	33 924	42 524
Taxation and State's share of income . . . . .	12 533	20 200	32 733
Income after taxation and State's share of income . . . . .	10 262	13 724	9 791
Capital expenditure . . . . .	1 430	1 804	4 038
Dividend declared . . . . .	—	39 189	39 189
<b>Development</b>			
Advanced . . . . . (m)	147	171	330
Advanced on reef . . . . . (m)	1 501	1 507	1 622
Sampled . . . . . (m)	1 029	89	1 209
Channel width . . . . . (cm)	20	74	19
Average value - gold . . . . . (g/t)	66.7	2.5	61.4
- uranium . . . . . (cm.g/t)	1 314	1.61	1.89
- uranium . . . . . (cm.g/t)	1.081	0.127	0.102
- uranium . . . . . (cm.g/t)	21.30	9.44	20.31

**REMARKS**  
Capital expenditure  
Commitments in respect of contracts placed R3 966 000.  
Amounts approved but not yet spent R3 508 000.  
Dividend  
A dividend of 300 cents per share was paid on 6 February 1981.

### Chemwès Limited

(A subsidiary of Stilfontein Gold Mining Company Limited)  
Issued capital - 1 000 shares of R1 each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
Pulp treated . . . . . (t)	857 000	855 000	1 712 000
Oxide produced . . . . . (kg)	172 320	175 825	348 145
Yield . . . . . (g/t)	0.20	0.20	0.20
<b>Financial results (R'000)</b>			
Net income . . . . .	5 973	8 091	14 064
<b>REMARKS</b>			
Capital expenditure			
Commitments in respect of contracts placed R80 000.			
Amounts approved but not yet spent R198 000.			

### BEISA Mines Limited

Issued capital - 3 925 000 shares of R1 each.  
Loan capital advanced to date: R110 843 000.

**Shafts**  
At No. 1 shaft the cutting of the reef and waste passes up to 5 level, the loading station and relevant construction work have been completed.  
The programme of raising the waste and reef passes between 1 and 5 levels is complete.  
Metres advanced from the ventilation shaft on No. 1 and 2 levels were 1 952.

**General**  
The erection of the second and third enclosures of the hostel, the dressing station and metallurgical laboratory has been completed.  
Building of the bar and beer garden in the hostel has commenced.  
The building of houses in Welkom has continued.  
The construction of the uranium and gold extraction plants has reached an advanced stage and initial commissioning is in progress.

**Capital expenditure**  
Net expenditure for the quarter on property, shafts, plant and equipment and general expenditure has amounted to R11 437 000 (to date R118 543 000).  
Commitments in respect of contracts placed R65 657 000.  
Amounts approved in addition to commitments, inclusive of estimated escalation to 31 December 1981 - R55 784 000.

### WEST RAND Consolidated Mines Limited

Issued capital - 4 250 000 ordinary shares of R1 each.  
25 000 deferred shares of R2 each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
GOLD			
Mined . . . . . (m <sup>3</sup> )	72 972	76 816	231 500
Ore milled . . . . . (t)	271 600	281 000	541 600
Gold produced . . . . . (kg)	651	641	1 292
Yield . . . . . (g/t)	21	21	21
Working revenue . . . . . (R/m <sup>3</sup> mined)	117 981	131 253	249 234
Working costs . . . . . (R/m <sup>3</sup> mined)	273 000	289 500	562 500
Working income . . . . . (R/m <sup>3</sup> mined)	155 981	151 753	186 734
Gold price received . . . . . (R/kg)	12 491	15 611	14 051
Gold price received . . . . . (R/kg)	801	648	724
<b>Financial results (R'000)</b>			
GOLD - Working revenue . . . . .	9 831	10 990	21 821
- Working costs . . . . .	16 225	15 879	32 094
- Working income . . . . .	(6 394)	(4 889)	(11 273)
URANIUM - Working income . . . . .	102	168	270
Tribute and royalty payments - net . . . . .	119	119	238
Income before taxation and State's share of income . . . . .	(1 450)	1 870	1 235
Taxation . . . . .	—	401	401
Income after taxation and State's share of income . . . . .	(1 450)	1 469	1 636
Capital expenditure . . . . .	346	110	456
Dividend declared - ordinary shares . . . . .	—	425	425
Dividend declared - deferred shares . . . . .	—	—	—
State aid . . . . .	1 890	1 387	3 277
<b>Development</b>			
Advanced . . . . . (m)	3 501	4 804	8 305
Advanced on reef . . . . . (m)	1 645	2 546	4 191
Sampled . . . . . (m)	1 497	2 709	4 206
Channel width . . . . . (cm)	53	52	52
Average value - uranium . . . . . (cm.g/t)	0.354	0.314	0.334
- gold . . . . . (g/t)	60.77	51.57	56.17
- gold . . . . . (g/t)	2.65	2.85	2.75
- gold . . . . . (g/t)	142	161	151

**REMARKS**  
Capital expenditure  
Commitments in respect of contracts placed R176 000.  
Amounts approved but not yet spent R360 000.  
Dividends  
Dividends of 10 cents and 567 cents to ordinary and deferred shareholders respectively were paid on 6 February 1981.  
Production  
Underground production in the uranium section was affected by two separate underground fires.

### BRACKEN Mines Limited

Issued capital - 14 000 000 shares of 90 cents each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
GOLD			
Mined . . . . . (m <sup>3</sup> )	41 436	62 216	123 652
Ore milled . . . . . (t)	240 000	240 000	480 000
Gold produced . . . . . (kg)	864	884	1 748
Yield . . . . . (g/t)	3.6	3.6	3.6
Working revenue . . . . . (R/m <sup>3</sup> mined)	47.72	54.99	51.36
Working costs . . . . . (R/m <sup>3</sup> mined)	27.32	26.74	27.03
Working income . . . . . (R/m <sup>3</sup> mined)	106.76	103.38	102.30
Gold price received . . . . . (R/kg)	13 054	15 067	14 076
Gold price received . . . . . (R/kg)	509	627	568
<b>Financial results (R'000)</b>			
GOLD - Working revenue . . . . .	11 455	13 197	24 652
- Working costs . . . . .	6 559	8 258	14 817
- Working income . . . . .	4 896	4 939	9 835
Sundry income . . . . .	84	130	214
Tribute and royalty payments received - net . . . . .	2	26	28
Income before taxation and State's share of income . . . . .	4 982	7 055	12 047
Taxation and State's share of income . . . . .	3 121	4 351	7 472
Income after taxation and State's share of income . . . . .	1 861	2 704	4 575
Capital expenditure . . . . .	135	160	315
Dividend declared . . . . .	4 200	—	4 200
<b>Development - Kimberley Reef</b>			
Advanced . . . . . (m)	1 135	923	2 058
Advanced on reef . . . . . (m)	231	189	420
Sampled . . . . . (m)	234	204	438
Channel width . . . . . (cm)	32	31	31
Average value - gold . . . . . (g/t)	30.40	38.9	37.4
- gold . . . . . (cm.g/t)	1 165	1 129	1 159

**REMARKS**  
Capital expenditure  
Commitments in respect of contracts placed R28 000.  
Amounts approved but not yet spent R988 000.  
Dividend  
On 13 March 1981 dividend No. 37 of 30 cents per share was declared to members registered at 27 March 1981. Dividend warrants will be posted on or about 30 April 1981.

### MARIEVALE Consolidated Mines Limited

Issued capital - 4 500 000 shares of 25 cents each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
GOLD			
Mined . . . . . (m <sup>3</sup> )	14 973	14 498	29 471
Ore milled . . . . . (t)	240 000	240 000	480 000
Gold produced . . . . . (kg)	312	336	648
Yield . . . . . (g/t)	1.3	1.4	1.4
Working revenue . . . . . (R/m <sup>3</sup> mined)	16.04	21.34	18.69
Working costs . . . . . (R/m <sup>3</sup> mined)	11.84	11.77	11.80
Working income . . . . . (R/m <sup>3</sup> mined)	4.20	9.57	6.89
Gold price received . . . . . (R/kg)	12 338	15 201	13 769
Gold price received . . . . . (R/kg)	480	633	556
<b>Financial results (R'000)</b>			
GOLD - Working revenue . . . . .	2 462	3 122	5 584
- Working costs . . . . .	1 698	2 297	3 995
- Working income . . . . .	764	825	1 589
Sundry expenditure . . . . .	866	2 308	3 174
Tribute and royalty payments net . . . . .	—	—	—
Income before taxation . . . . .	860	2 134	2 999
Taxation . . . . .	867	1 064	1 931
Income after taxation . . . . .	—	1 070	1 068
Capital requirements . . . . .	—	—	—
Dividend declared . . . . .	—	—	—
<b>REMARKS</b>			
Dividend			
A dividend of 65 cents per share was paid on 6 February 1981.			
General			
Two boreholes drilled north of K 14 inclined haulage on the old Nigel mine gave the following results:			
Borehole No.	Depth of Kimberley reef below surface m	Number of intersections accepted	Average grade g/t
1 451	291	5	12.2
1 477	257	5	2.9

The drilling programme is now complete.

### KINROSS Mines Limited

Issued capital - 18 000 000 shares of R1 each.

	Quarter ended 31.3.1981	Quarter ended 31.12.1980	6 months ended 31.3.1981
<b>Operating results</b>			
GOLD			
Mined . . . . . (m <sup>3</sup> )	86 342	102 915	189 160
Ore milled . . . . . (t)	400 000	400 000	800 000
Gold produced . . . . . (kg)	2 320	2 240	4 560
Yield . . . . . (g/t)	2.6	2.5	2.6
Working revenue . . . . . (R/m <sup>3</sup> mined)	75.38	84.70	80.04
Working costs . . . . . (R/m <sup>3</sup> mined)	29.20	28.55	28.88
Working income . . . . . (R/m <sup>3</sup> mined)	123.87	110.57	117.21
Gold price received . . . . . (R/kg)	48.56	55.15	50.86
Gold price received . . . . . (R/kg)	12 800	15 004	13 948
Gold price received . . . . . (R/kg)	602	626	563
<b>Financial results (R'000)</b>			
GOLD - Working revenue . . . . .	30 152	33 679	64 031
- Working costs . . . . .	11 922	11 421	23 343
- Working income . . . . .	18 230	22 258	40 688
Sundry income . . . . .	50	337	387
Tribute and royalty payments - net . . . . .	18 280	22 795	41 075
Income before taxation and State's share of income . . . . .	18 121	22 538	40 657
Taxation and State's share of income . . . . .	10 228	13 437	23 665
Income after taxation and State's share of income . . . . .	7 893	9 101	16 992
Capital expenditure . . . . .	1 341	603	1 944
Dividend declared . . . . .	14 400	—	14 400
<b>Development - Kimberley Reef</b>			
Advanced . . . . . (m)	3 465	3 200	6 665
Advanced on reef . . . . . (m)	814	884	1 708
Sampled . . . . . (m)	758	951	1 709
Channel width . . . . . (cm)	29	43	37
Average value - gold . . . . . (g/t)	45.1	35.9	35.5
- gold . . . . . (cm.g/t)	1 308	1 587	1 463

The above includes development for No. 2 shaft area as follows:  
Advanced . . . . . (m) 2 810  
Advanced on reef . . . . . (m) 453  
Sampled . . . . . (m) 561  
Channel width . . . . . (cm) 23  
Average value - gold . . . . . (g/t) 70.2  
- gold . . . . . (cm.g/t) 1 814

### The GROOTVLEI Proprietary Mines Limited

Issued capital - 11 438 516 stock units of 25 cents each.

	ended 31.3.1981	ended 31.12.1980
<b>Operating results</b>		
<b>GOLD</b>		
Mined . . . . .	(m <sup>3</sup> )	108 585
Or milled . . . . .	(t)	440 000
Gold produced . . . . .	(kg)	1 594
Yield . . . . .	(g/t)	3.6
Working revenue . . . . .	(R/t milled)	45,78
Working costs . . . . .	(R/t milled)	24,78
	(R/m <sup>3</sup> mined)	100,08
Working income . . . . .	(R/t milled)	20,98
Gold price received . . . . .	(R/kg)	12 678
	(\$/oz)	453
<b>Financial results (R'000)</b>		
<b>GOLD</b> — Working revenue . . . . .	30 134	24 205
— Working costs . . . . .	10 905	10 725
— Working income . . . . .	8 229	13 480
Sundry expenditure . . . . .	194	11
	9 035	13 469
Tributes and royalty payments — net . . . . .	171	244
Income before taxation . . . . .	8 864	13 225
Taxation . . . . .	4 580	6 892
Income after taxation . . . . .	R4 304	R6 333
Capital expenditure . . . . .	592	731
Dividend declared . . . . .	—	12 811
<b>Development — Kimberley Reef</b>		
Advanced . . . . .	(m)	1 188
Advanced on reef . . . . .	(m)	781
Samples . . . . .	(m)	738
Channel width . . . . .	(m)	20
Average value — gold . . . . .	(g/t)	40,1
	(m.g/t)	801
		33,2
		630



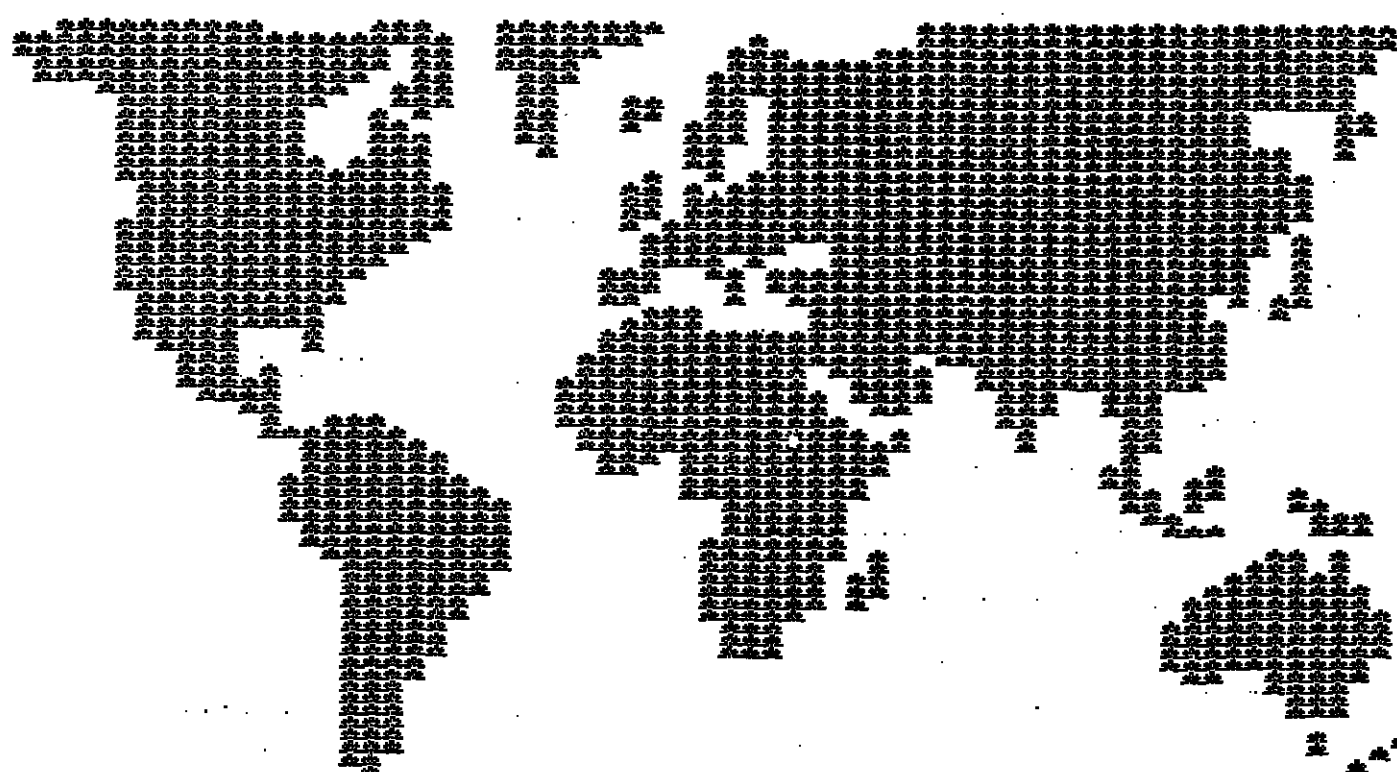
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### Companies and Markets

### MINING NEWS

## Asarco and MIM hit by fall in metal prices

BY KENNETH MARSTON, MINING EDITOR

THE COLD winds of recession have produced a further withering in first-quarter profits at Asarco, the major U.S. non-ferrous metals group. Earnings for the three months have dropped to \$18.3m (£8.5m), equal to 68 cents (31p) per share.

This compares with a re-stated \$154.4m in the first quarter of last year and \$24.7m in the final quarter of 1980 when results were hit by strikes at Southern Peru Copper and a \$7m charge to cover the anticipated loss in closing the Tacoma, Washington, copper refinery.

Earnings for the latest quarter have been depressed mainly by lower prices for silver and

copper which were down to \$13.37 per ounce and 86 cents per pound, respectively, from \$32.48 to \$1.19 a year ago. Lower prices were also received for lead and molybdenum while costs were increased by new labour contracts.

At the same time, Asarco's share of earnings of its foreign affiliates fell to \$28.5m in the first quarter compared with \$78.1m in the same period of 1980. These include a stake of 49 per cent in Australia's MIM Holdings, the country's largest copper producer.

MIM reports that its earnings for the first 40 weeks of its current year to June 30 have

fallen to A\$94.4m (£50.4m) from A\$172.8m in the same period of 1979-80. Particular weakness developed in the three months to April 16 when profits amounted to only A\$17.9m following industrial problems at the big Mount Isa mine.

Another adverse factor was the weakness in silver prices. But on the brighter side, the Australian company's sales of nickel, iron ore and coal improved in the 40-week period and it is pointed out that since February the downward trend in copper and lead prices appears to have halted and there has been some strengthening in the zinc market.

## W. Rand Cons. makes a loss

THE susceptibility of the marginal gold mines to lower gold prices is underlined in the March quarterly reports of the gold producers in the General Mining Union Corporation (Gencor) group. A notable casualty is West Rand Consolidated—with a milling ore grade of only 2.1 grammes at its gold section—which ran into a working loss during the quarter.

State aid came to the rescue, leaving West Rand Cons with a net profit for the period of R440,000, a fall of 85 per cent on the previous three months. The gold price received by the mine during the past quarter was \$501 per troy ounce compared with an above average \$645 in the previous three months.

For the group as a whole the average dollar price of gold received was some 20 per cent

below that of the December quarter but because of the appreciation in the U.S. dollar the net result was a reduction of about 15 per cent in terms of South African rands. The prices received by the individual mines, which vary according to the timing of sales, are compared in the following table:

	March	Dec.
Asarco	\$209	\$277
Buffalo	\$544	\$527
St. Helena	\$520	\$525
Kinross	\$502	\$528
Leslie	\$505	\$528
Marévale	\$480	\$533
St. Helena	\$520	\$525
Snifontein	\$518	\$528
Unsel	\$510	\$537
W. Rand Cons.	\$501	\$645
Winkelschank	\$507	\$630

Apart from the marginal Marévale, which had a gold recovery grade of only 1.3 grammes and suffered a 61 per cent fall in net profits last

quarter, reductions in earnings range to about 30 per cent as the next table shows:

	March	Dec.
Asarco	\$209	\$277
Buffalo	\$544	\$527
St. Helena	\$520	\$525
Kinross	\$502	\$528
Leslie	\$505	\$528
Marévale	\$480	\$533
St. Helena	\$520	\$525
Snifontein	\$518	\$528
Unsel	\$510	\$537
W. Rand Cons.	\$501	\$645
Winkelschank	\$507	\$630

The young Unsel mine came out fairly well, however, thanks to increases in both milling and gold grade. It is also interesting to note the latest rise in development values on the important Basal reef which underlines hopes of a further improvement in the property's mining grades this year.

## S. African mines big spending

THE SOUTH AFRICAN mining industry will spend at least R12bn (£6.8bn) on new capital projects over the next five years, according to estimates by the Chamber of Mines in Johannesburg, reports Bernard Simon.

The projection, published in the Chamber's annual review, is based only on projects already announced by the mining companies.

The expansion programme will create about 3,300 new skilled jobs, and 85,000 openings for unskilled and semi-skilled workers.

New gold mines, and expansions to existing gold operations, will account for more than half of the total budget. The gold

mines are expected to spend about R3bn on capital investment this year alone. It was revealed recently that 20 new shafts on 16 of the country's 37 producing gold mines are under construction at present.

Most of the planned expansions to gold mines are commercially viable at a gold price of \$400 an ounce or above, according to the Chamber. The price would thus have to drop well below its present level of around \$500 before projects are postponed or cancelled.

Coal mines will be the second biggest spenders. Ten new collieries have been established in the past few years, and several more are already under construction to supply new power stations and the rapidly growing export market.

The Chamber estimated that total world supplies of gold reached 1,360 tonnes last year, compared with 1,765 tonnes in 1979. Last year's supply figure included Western world production of 960 tonnes, net sales by the Eastern bloc of 100 tonnes and net discharging of 300 tonnes.

Demand for gold from most

sources dropped significantly, the Chamber said. Sales of gold jewellery fell to 350 tonnes last year from 737 tonnes, and demand from other industrial users was 225 tonnes against 285 tonnes.

Sales of gold coins and medallions declined by 13 per cent to 255 tonnes, and purchases of bullion by the private sector were 8 per cent lower at 415 tonnes. Net purchases by central banks are estimated to have risen to 115 tonnes in 1980.

## HIGHER GRADE AT GOLDEN WONDER

Further exploration at the Golden Wonder mine near Lake City, Colorado, has revealed higher grade ore, according to Lake City Mines. The company has already reported what it calls "commercial grade" ore, and now reports an exceptionally rich 79 grammes of gold and 1.3 grammes of silver per ton. Estimates of the total tonnage will be made after further exploration work.

## Further fall in profits at Lornex

THE DOWNTURN in earnings of the British Columbia copper and molybdenum producer Lornex Mining evident over the last three quarters of 1980 has continued into the first three months of the current year.

Net profits for the three months to the end of March were C\$8.21m (£3.6m), compared with C\$12.7m for the December quarter and an exceptionally high C\$27.95m for the first quarter of last year.

Lornex attributed the decline principally to lower prices for copper, molybdenum and silver. Copper production was about the same in the first quarter of each year, but a fall in moly output was another important factor in the reduction in profits.

Moly production was 35 per cent lower than in the first quarter of 1980, partly because of lower grades, but also because of the abnormally high recovery rate resulting from the clean-up in January 1980 of a filter cake stockpile.

Production is expected to be higher this year, as the company's programme to expand annual output by 68 per cent is proceeding on schedule and should be completed by mid-year. The expansion programme is now expected to cost slightly less than the C\$160m originally envisaged.

The Rio Tinto-Zinc group's 52.7 per cent owned Canadian arm, Rio Algom, has a stake of 68.1 per cent in Lornex.

## ROUND-UP

THE U.S. process plant engineering company Fluor Corporation, recently in the news with its successful \$2.73bn (£1.3bn) takeover bid for St. Joe Minerals, is involved in talks over the development of the huge Cerro Colorado copper orebody in Chiriqui Province, Panama.

Phase one of the project, owned jointly by the state-controlled Corporación Desarrollo Minero Cerro Colorado (Code-min) and Rio Tinto-Zinc, involves the construction of a pilot plant, while the second phase includes an open-pit copper mine and a 100,000 tons per day concentrator. A final decision to go ahead with the project is expected within three months. RTZ estimates the total cost, including substantial spending on infrastructure, at in excess of \$2bn.

Coal mines in Yugoslavia produced 12.65m tons during the first quarter of this year, a rise of 16.1 per cent over last year's first three months, according to Tanjug, the Yugoslav news agency. This is reported to be the maximum that could be achieved in the face of heavy rains, blizzards, extreme cold and shortages of spare parts for machinery.

Canada's Campbell Resources has reached an agreement with Inca Resources under which it will eventually take a 60 per cent stake in the latter's Gulch gold property in Plumas County, California. Gold was discovered on the property before the turn of the century, but no significant mining has taken place.

## General Mining Union Corporation Group

### COAL MINING COMPANIES' REPORT FOR THE QUARTER ENDED 31 MARCH 1981

(Both Companies are incorporated in the Republic of South Africa)

(All figures are subject to audit)

Shareholders are reminded that quarterly results are not necessarily indicative of the results which may be expected over a full year.

#### TRANS-NATAL COAL CORPORATION LIMITED

	Quarter ended	Quarter ended	Comparative quarter	9 Months
	31.3.81	31.12.80	previous year	to
Tons sold ('000)	31,381	31,128	31,380	31,381
	6,595	6,493	6,520	20,305
GROUP INCOME	R(000)	R(000)	R(000)	R(000)
Net income from mining and allied activities	15,815	14,567	11,591	44,938
Deduct/(Add): Financing and Sundries	(1,401)	522	(282)	(592)
	17,216	14,045	11,874	45,530
Deduct: Taxation	2,914	1,502	3,041	6,376
Outside shareholders' interest	1,318	1,313	1,370	4,177
Preferential dividend	1,498	—	—	1,498

NET GROUP INCOME ATTRIBUTABLE TO ORDINARY SHAREHOLDERS 11,486 11,230 7,463 33,479

CAPITAL EXPENDITURE 15,525 18,064 3,041 48,919

Earnings per share for 9 months: 63 cents (9 months to 31 March 1980: 41 cents)

#### Notes

\* Includes R1.2m in respect of interest received on funds derived from the recent rights issue.

On behalf of the Board

G. CLARK Directors

S. P. ELLIS

#### THE CLYDESDALE (TRANVAAL) COLLIERIES LIMITED

	Quarter ended	Quarter ended	Comparative quarter	9 Months
	31.3.81	31.12.80	previous year	to
Tons sold ('000)	1,627	1,470	1,493	5,178
INCOME	R(000)	R(000)	R(000)	R(000)
Net income from mining and allied activities	3,800	3,190	2,099	9,851
Other income	309	119	246	660
	4,109	3,309	2,345	10,511
Deduct: Taxation	5	5	812	14
NET INCOME AFTER TAXATION	4,104	3,304	1,533	10,497
CAPITAL EXPENDITURE	6,153	8,599	412	18,307

Earnings per stock unit for 9 months: 104 cents (9 months to 31 March 1980: 43 cents)

On behalf of the Board

D. GORDON Directors

G. CLARK

Secretaries: GENERAL MINING UNION CORPORATION LIMITED

6 Holland Street, Johannesburg, 2001

P.O. Box 61824, Marshalltown, 2107

23 April 1981

London Office:  
30 Ely Place,  
London,  
EC1N 6UA.



**Dollar weak**

Dollar lost ground in thin foreign exchange trading, reflecting a slight decline in Eurodollar interest rates. At the same time the approach of the French Presidential Election may have encouraged renewed European interest in gold.

Sterling improved, against major currencies in general and was very firm in terms of the dollar.

European currencies finished close to their best levels of the day against the dollar, while the Belgian franc rose quite sharply within the European Monetary System. The D-mark remained the strongest member of the system.

**DOLLAR**—Trade-weighted index (Bank of England) fell to 102.5 from 103.0. The dollar fell to DM 2.1615 from DM 2.1582.

**STERLING**—Trade-weighted index (Bank of England) rose to 99.7 from 99.2, after rising to 99.8 in the morning and 99.5 at noon. The pound opened at \$2.1675-2.1685, the lowest level of the day, and rose to \$2.1820-2.1830 in the early afternoon. It touched a peak of \$2.1910-2.1920, and closed at \$2.1885-2.1895, a rise of 3.05 cents on the day. Sterling rose to DM 4.7350 from DM 4.72 against the D-mark, to SwFr 4.3125 from SwFr 4.3050 against the Swiss franc, and to Y475 from Y471.50 against the Japanese yen.

**D-MARK**—One of the strongest members of the European Monetary System, helped by the sharp rise in West German interest rates. On the other hand a firmer tendency in U.S. rates

has depressed the D-mark against the dollar recently, despite an easing of tensions in Poland. The D-mark improved against the dollar at the Frankfurt fixing, but weakened against the pound, and showed no overall trend. The dollar fell to DM 2.1745 from DM 2.1532, without any intervention by the Bundesbank at the fixing or in the open market. Sterling rose to DM 4.7240 from DM 4.71075 from DM 1.0856. Within the EMS the French franc fell to DM 42.275 per 100 francs from DM 42.34.

**BELGIAN FRANC**—Weakest member of the EMS following the devaluation of the lira, and remaining under pressure. In recent weeks the Belgian National Bank discount rate has shown an upward trend, but movements have been erratic. The Belgian franc was firmer at the Brussels fixing, despite a slight improvement in the dollar and the Swiss franc. The dollar fell to BFr 35.57 from BFr 35.75; the D-mark to BFr 16.3515 from BFr 16.3740; the French franc to BFr 6.9000 from BFr 6.8315; and the Irish punt to BFr 259.55 from BFr 259.7450. On the other hand sterling rose to BFr 77.2150 from BFr 77.1350.

**DUTCH GUILDER**—Remaining firm within the EMS, but in common with other European currencies weaker against the dollar. Economic problems caused by oil price increases and world recession have led to balance of payments deficit, but the Netherlands' position seems less severe than several other EMS members. The guilder showed changes at the Amsterdam fixing with the dollar falling to Fl 2.4180 from Fl 2.4235. At the same time the Dutch franc fell to Fl 46.98 per 100 francs from Fl 47.00, but the D-mark rose to Fl 111.13 per 100 marks from Fl 110.99. The Belgian franc improved

**EMS EUROPEAN CURRENCY UNIT RATES**

	ECU central rate	Currency amounts against ECU	% change from central rate	% change from previous day	Divergence limit %
Belgian Franc	40.3395	41.4955	+1.62	+1.62	±1.50
Dutch Guilder	7.9197	7.9224	+0.02	+0.02	±1.50
German D-Mark	2.5536	2.5583	+0.18	+0.18	±1.50
French Franc	5.9358	6.0040	+0.12	+0.12	±1.50
Italian Lira	2.3636	2.3615	-0.09	-0.09	±1.50
Irish Punt	0.8554	0.8520	-0.40	-0.40	±1.50
Spanish Peseta	166.638	166.638	0.00	0.00	±1.50
Portuguese Escudo	200.482	200.482	0.00	0.00	±1.50

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

**EXCHANGE CROSS RATES**

	April 22	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1.497	2.189	4.725	475.0	11.21	4.315	6.260	255.6	2.608	77.40
U.S. Dollar	0.457	1.000	0.635	317.0	1.070	2.405	1.075	1.128	0.608	20.36
Deutsche Mark	0.811	0.668	1.000	100.5	2.867	0.911	1.111	497.5	0.551	16.36
Japanese Yen	3.105	2.809	2.809	100.0	23.59	3.079	1.107	495.0	0.495	16.36
French Franc	0.692	1.955	4.525	485.8	1.00	3.849	4.695	310.2	2.322	66.05
Swiss Franc	0.508	1.098	2.098	110.7	2.599	1.00	1.000	845.2	0.505	17.05
Dutch Guilder	0.150	0.415	0.900	90.30	2.131	0.820	1.00	447.8	0.496	14.71
Italian Lira	0.425	0.425	2.010	501.7	4.758	1.831	2.355	1000	1.107	32.85
Canadian Dollar	0.383	0.859	1.815	181.5	4.297	1.655	2.015	903.0	1.00	28.67
Belgian Franc	1.592	2.358	6.118	611.7	14.48	5.578	6.795	304.5	3.570	100.0

**FT LONDON INTERBANK FIXING (11.00 a.m. APRIL 22)**

3 months U.S. dollars	6 months U.S. dollars	12 months U.S. dollars
bid 16 3/4 offer 16 1/2	bid 16 1/8 offer 16 1/4	bid 16 1/8 offer 16 1/4

**EURO-CURRENCY INTEREST RATES (Market closing rates)**

	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	12 1/4-12 1/2	13 1/4-13 1/2	14 1/4-14 1/2	10 1/4-10 1/2	5 1/4-5 1/2	11 1/4-11 1/2	12 1/4-12 1/2	17 1/4-17 1/2	16 1/4-16 1/2	4 1/4-4 1/2
7 days notice	12 1/4-12 1/2	13 1/4-13 1/2	14 1/4-14 1/2	10 1/4-10 1/2	5 1/4-5 1/2	11 1/4-11 1/2	12 1/4-12 1/2	17 1/4-17 1/2	16 1/4-16 1/2	4 1/4-4 1/2
1 month	12 1/4-12 1/2	13 1/4-13 1/2	14 1/4-14 1/2	10 1/4-10 1/2	5 1/4-5 1/2	11 1/4-11 1/2	12 1/4-12 1/2	17 1/4-17 1/2	16 1/4-16 1/2	4 1/4-4 1/2
3 months	12 1/4-12 1/2	13 1/4-13 1/2	14 1/4-14 1/2	10 1/4-10 1/2	5 1/4-5 1/2	11 1/4-11 1/2	12 1/4-12 1/2	17 1/4-17 1/2	16 1/4-16 1/2	4 1/4-4 1/2
6 months	12 1/4-12 1/2	13 1/4-13 1/2	14 1/4-14 1/2	10 1/4-10 1/2	5 1/4-5 1/2	11 1/4-11 1/2	12 1/4-12 1/2	17 1/4-17 1/2	16 1/4-16 1/2	4 1/4-4 1/2
One Year	12 1/4-12 1/2	13 1/4-13 1/2	14 1/4-14 1/2	10 1/4-10 1/2	5 1/4-5 1/2	11 1/4-11 1/2	12 1/4-12 1/2	17 1/4-17 1/2	16 1/4-16 1/2	4 1/4-4 1/2

SDR linked deposits: one-month 12 1/4-13 1/2 per cent; three-months 13 1/4-14 1/2 per cent; six-months 13 1/4-14 1/2 per cent; one-year 13 1/4-14 1/2 per cent. U.S. dollar deposits: one-month 12 1/4-13 1/2 per cent; three-months 13 1/4-14 1/2 per cent; six-months 13 1/4-14 1/2 per cent; one-year 13 1/4-14 1/2 per cent. Asian & (closing rates in Singapore): one-month 15 1/4-16 1/2 per cent; three-months 16 1/4-17 1/2 per cent; six-months 16 1/4-17 1/2 per cent; one-year 15 1/4-16 1/2 per cent. Long-term Eurodollar: two-years 15 1/4-16 1/2 per cent; three-years 15 1/4-16 1/2 per cent; four-years 15 1/4-16 1/2 per cent; five-years 15 1/4-16 1/2 per cent; nominal closing rates. Short-term rates are call for U.S. dollars. Canadian dollars and Japanese yen; others two days' notice. The following nominal rates were quoted for London dollar certificates of deposit: one-month 15 1/4-16 1/2 per cent; three-months 15 1/4-16 1/2 per cent; six-months 15 1/4-16 1/2 per cent; one-year 15 1/4-16 1/2 per cent.

**INTERNATIONAL MONEY MARKET****German rates ease**

The West German Bundesbank announced yesterday that there will be no press conference after today's meeting of the central council. This is usually taken as an indication that credit policies will remain unchanged. Today's meeting plays host to Herr Otto Lambsdorff, Economics Minister, with his presence seen as highlighting the current tight monetary stance which has attracted criticism in Government circles. This is in view of current high unemployment and economic stagnation. The Bundesbank argues, however, that interest rates elsewhere—particularly in the U.S.—remain very high and that a similar stance should be taken in Germany. In the money market yesterday, rates were mostly easier. Call money was quoted at 10.80-11.00 per cent, its lowest level for a month and down from Tuesday's level of 11.20-11.50 per cent.

The special Lombard facility remains open at 12 per cent but is little used, while short-term money is available at current rates. One-month money eased to 11.40-11.55 per cent from 12.35-12.50 per cent and the three-month rate was lower at 13.00-13.15 per cent, compared

with 13.10-13.30 per cent. Figures released in Brussels yesterday showed that the Belgian National Bank had spent around BFr 2.6bn supporting the Belgian franc last week and the latter was now above its floor level against the Deutsche Mark and French franc. While foreign exchange reserves fell, holdings of European Currency Units increased to 60.4bn, reflecting Treasury borrowings.

**UK MONEY MARKET****Moderate help**

Bank of England Minimum Lending Rate 12 per cent. (From March 10, 1981). The Bank of England gave a moderate amount of assistance to money market indications although early small surplus pointed towards a fall in the rate. The help comprised small purchases of Treasury bills and local authority bills and a moderate amount of eligible bank bills. Discount houses were paid around 13 1/4 per cent for

**GOLD****Sharp rise**

Gold rose \$15 to close at \$499.502 in the London bullion market yesterday, helped by renewed buying interest from Europe and the Middle East in thin trading. The metal opened at \$492.495, the lowest level of the day, and was fixed at \$497.00 in the morning, and \$501.00 in the afternoon. Gold was last fixed above \$500 on April 9. It touched a peak of \$500.503 yesterday.

	April 22	April 21
Gold Bullion (fine ounce)		
Close	\$499.502	\$493.495
Opening	\$492.495	\$493.495
Midday fixing	\$497.00	\$491.00
Afternoon fixing	\$501.00	\$491.00

secured call loans at the start with later balances taken at 11 1/2 per cent. The market was faced with the unwinding of a previous sale and repurchase agreement involving a moderate number of bills and a small amount of commercial bills maturing in official hands. On the other hand bank brought forward balances a small way above target.

	April 22	April 21
Local authorities	12 1/4-12 1/2	12 1/4-12 1/2
Local authority deposits	12 1/4-12 1/2	12 1/4-12 1/2
Finance House deposits	12 1/4-12 1/2	12 1/4-12 1/2
Company deposits	12 1/4-12 1/2	12 1/4-12 1/2
Discount	12 1/4-12 1/2	12 1/4-12 1/2
Treasury bills	12 1/4-12 1/2	12 1/4-12 1/2
Eligible bills	12 1/4-12 1/2	12 1/4-12 1/2
Prime Trade bills	12 1/4-12 1/2	12 1/4-12 1/2

Local authorities and finance houses seven days' notice, others seven days' notice. Long-term local authority mortgage rates nominally three years 12 1/4-13 1/2 per cent; four years 12 1/4-13 1/2 per cent; five years 12 1/4-13 1/2 per cent; six years 12 1/4-13 1/2 per cent; seven years 12 1/4-13 1/2 per cent; eight years 12 1/4-13 1/2 per cent; nine years 12 1/4-13 1/2 per cent; ten years 12 1/4-13 1/2 per cent. Approximate selling rate for one-month Treasury bills 11 1/4-11 1/2 per cent; two-months 11 1/4-11 1/2 per cent; three-months 11 1/4-11 1/2 per cent; six-months 11 1/4-11 1/2 per cent; one-year 11 1/4-11 1/2 per cent. Approximate selling rate for one-month bank bills 11 1/4-11 1/2 per cent; two-months 11 1/4-11 1/2 per cent; three-months 11 1/4-11 1/2 per cent; six-months 11 1/4-11 1/2 per cent; one-year 11 1/4-11 1/2 per cent. Finance House Base Rates (published by the Finance Houses Association) 13 per cent from April 1, 1981. Clearing Bank Deposit Rates for sums at seven days' notice 9 per cent. Clearing Bank Rates for lending 12 per cent. Treasury Bills—Average tender rates of discount 11.2853 per cent.

**MONEY RATES**

	NEW YORK
Prime Rate	7 1/2
Libor 3 months	12 1/4-12 1/2
Treasury bills (28-week)	13 1/4
Treasury bills (52-week)	13 1/4

	GERMANY
Special Lombard	12.00
Overnight Rate	10.80
One month	11.40-11.55
Three months	13.00-13.15
Six months	13.00

	FRANCE
Intervention Rate	12.5
Overnight Rate	12.25
One month	12.50
Three months	13.0
Six months	13.0

	JAPAN
Discount Rate	6.25
Call (Unconditional)	7.125
Bill Discount (three-month)	11.0

# NL Industries, one of America's leading petroleum services companies, increased its earnings by 46% in 1980.

NL is now one of the top five petroleum services companies in the United States. NL offers a broad, well balanced line of products and services for the world-wide exploration, drilling and production of oil and gas. For example, NL's Baroid Division is the leading supplier of essential drilling fluids and services. NL McCullough provides wireline services for cased and open hole logging. The industry looks to NL for completion and well workover services. NL Shaffer produces vital pressure control equipment, blow out preventer control systems and motion compensators. NL Atlas Bradford is a producer of premium connections for tubular goods.

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In 1980, NL's petroleum services operations accounted for almost 75% of NL Industries' operating profits. Sales from these petroleum services were over one and one quarter billion dollars. And operating income was up 54% from 1979.

**NL's Chemicals and Metals.**

Operating income for NL Chemicals in 1980 was 21% ahead of 1979 with the European, United States and Canadian titanium pigment operations showing substantial gains.

In metals, the aerospace industry's demand for titanium substantially increased the earnings of NL's 50% owned Titanium Metals Corporation of America.

**NL Industries' Total Sales Topped \$2 Billion.**

NL's income went up 30% in both 1978 and 1979. In 1980, earnings from continuing operations increased by 46%. Consolidated sales for 1980 totaled \$2,117,552,000.

**NL Highlights of 1980**

For the Year	1980	1979	% Change
Sales	\$2,117,552,000	\$1,810,235,000	17
Net Income	\$27,673,080	\$11,943,000	50
Income from continuing operations	\$27,673,080	\$11,476,000	46
Per Share of common stock			
Net Income	4.94	3.28	51
Income from continuing operations	4.94	3.35	47
Cash dividends paid on common stock	42,953,000	39,407,000	9
Per Share	1.30	1.20	8
Capital Expenditures	\$194,427,000	\$154,213,000	26
Earnings reinvested in the business	\$20,367,000	\$8,223,000	78
Return on common shareholders' equity	20.0%	15.5%	29
Return on invested capital	15.1%	11.5%	31
At year end:			
Working capital	\$402,265,000	\$402,559,000	—
Long-term debt	\$303,419,000	\$362,954,000	(16)
Common shareholders' equity	\$903,040,000	\$777,422,000	16
Per Share of common stock	27.23	23.53	16

**Operating Profit From Continuing Operations:**

In Millions	1980	%	1979	%
Petroleum Services Operations	\$254.5	73	\$165.3	64
Chemicals Operations	55.5	16	45.0	18
Metals Operations	38.6	11	48.6	18
Non-Allocable Costs, Net	(85.1)		(71.3)	
	\$263.5		\$186.6	

NOTES: Non-allocable costs, net, consist primarily of general corporate expenses (net), interest expense and other charges. Affiliates are included on an equity basis only. Percentages shown after operating profit amounts indicate the percent of NL operating profit from continuing operations excluding non-allocable costs.

**For more information.**

If you would like to know more about NL Industries, please write: Mr. Joseph M. Garrison, Director of Investor Relations.

**NL Industries**

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## APPOINTMENTS

## Burmah-Castrol finance chief

Mr. H. R. Charles has been appointed director finance for the BURMAH-CASTROL COMPANY. He succeeds Mr. M. J. S. Neville, who has retired after 26 years with the Burmah Group. Mr. Charles joined Castrol in 1962 in the cost accounts department. He became manager of the management accounts department in 1968 and was promoted to general manager, finance division in 1975.

Mr. Michael S. Double has been appointed financial director of MADAME TUSSAUD'S.

Mr. Alan G. Cox has been appointed chief executive of ALLIED STEEL AND WIRE.

Mr. Roger Hurn, managing director of SMITHS INDUSTRIES, will assume the additional role of chief executive on August 1 when he takes over from Sir Roy Sisson, who will continue as chairman of the Board.

Mr. Charles O'Halloran, convenor of Strathclyde Regional Council, has been appointed a member of the BRITISH RAILWAYS (SCOTTISH) BOARD from May 1 for a two-year term. Sir John Atwell, former chairman of the engineering division, Weir Group and Sir Robin MacLellan, former chairman of the Scottish Tourist Board, both retire from the Board on April 30.

The Environment Secretary has appointed Mr. Stanley Walling as a member of the Board

of WASHINGTON DEVELOPMENT CORPORATION. He recently retired from the post of deputy group managing director of Corning, Wear Glass Works.

Mr. Denis Lyons has been appointed managing director of the UK operations of HEIDRICK AND STRUGGLES INTERNATIONAL, executive search consultancy. Mr. Tom Speir has been appointed a director.

Mr. A. T. Wyatt has been appointed director of industrial relations, BRITISH GAS CORPORATION.

Mr. Horace Shackleton has been appointed president of LEEDS AND HOLBECK BUILDING SOCIETY. A past chief executive of the Society, Mr. Shackleton retired at the end of March 1980, and has been vice-president of the Society since April 10, 1979. Mr. J. Olav Arnold has been appointed vice-president of the Society.

Mr. Brian L. Walker, general manager (rental), has been appointed to the Board of JAS. SMITH AND SONS (CLEANERS), Dewsbury, part of the Johnson Group Cleaners, Bootle.

Mr. Leo O'Brien, sales director for Crockett Cleaners, Leeds, has been appointed a member of the eastern divisional Board of JOHNSON GROUP CLEANERS.

Mr. R. J. Hooper has been appointed managing director of

## THE TRUSTEES CORPORATION.

Sir Gordon Hobday is to chair the Board of ATV MIDLANDS, which in reconstituted form has been awarded the ITV franchise in the East and West Midlands from January 1982. Sir Gordon will be joining the Board in May. He has been chairman of The Boots Company in Nottingham since 1973.

In the OXFORD GROUP of companies, Mr. John Lawrence has relinquished the position of managing director at Oxford Medical Systems to play a wider role as group financial director. His place is taken by Mr. Antony Costley-White.

Mr. C. G. H. Clark, a director of Kleinwort Benson, has been appointed general manager of KLEINWORT BENSON (GENEVA) SA.

Mr. Bjorn C. W. Jonker, executive director of London and Continental Bankers, will leave that bank on April 30 to take up the appointment of chief executive of RAKYAT FIRST MERCHANT BANKERS, in Kuala Lumpur. His responsibilities at LCB will be taken over by Mr. Michael Gibbs.

Dr. Arthur Furer has become a member of the international council of MORGAN GUARANTY TRUST COMPANY. Dr. Furer is managing director of Nestlé SA, Vevey, Switzerland.

Mr. Peter G. Ogden has joined MORGAN STANLEY INTERNATIONAL as a vice-president. He was previously a managing director of Merrill Lynch White Weld capital markets group in London.

Mr. Mads Oevjens is to succeed Dr. Phil K. Hallas-Moeller as president of NOVO INDUSTRI

A/S on May 1. From that date other members of the corporate management will be Mr. Kare B. Dullum, senior executive vice-president, Mr. Kim A. Hæg, Mr. Henning Juncker, Mr. Ulrik V. Lassen and Mr. Erik Soerensen, executive vice-presidents.

Mr. Juncker retires at the end of this year but will remain a consultant.

## CONTRACTS

## Trend Communications win £3m terminal order

TREND COMMUNICATIONS, part of Pricom's data communications division, has received a contract from British Telecom worth more than £3m for electronic telex terminals suitable for connection to the public network.

The new machines, which will initially be available in selected areas of the City of London, will be installed and commissioned by the end of 1981, at grid control centres in Bristol, East Grinstead, Thames North (St. Albans), Birmingham, Leeds and Manchester, as well as at the national control centre in central London.

A contract worth £500,000 has been awarded by the CEBG to ADAMSON BUTTERLEY to supply a long span crane for the turbine hall of the Drax power station. It is to be commissioned later this year. The 52 metre span crane will be used initially to install turbines and later for lifting them during maintenance. It is of twin girder design and is capable of carrying loads of 100/50 tonnes.

The General Electricity Generating Board has awarded the power systems division of CHLORIDE STANLEY SYSTEMS a contract worth over £800,000 to supply static uninterruptible power supplies to power on-line computer and data communications systems in the national and regional grid control centres. Seven systems will be installed and commissioned by the end of 1981, at grid control centres in Bristol, East Grinstead, Thames North (St. Albans), Birmingham, Leeds and Manchester, as well as at the national control centre in central London.

GORDON RUSSELL has been awarded the major part of the furniture contract for the new offices of Sea Containers Services at King's Reach, Upper Ground, London S.E.1. The value of the contract is £750,000 and comprises over 2,000 items of furniture. Delivery will commence during July and completion is planned for the end of October.

## Inflation accounting—how the drawbacks can be overcome

BY GEOFFREY HOLMES and ALAN SUGDEN

AFTER YEARS of debate, false dawn and stop-gap measures to allow for inflation in company accounts and company taxation, the answer that finally emerged—SSAP 16: Current Cost Accounting—was published in March 1980 and is mandatory for periods beginning on or after January 1, 1980.

But is SSAP 16 the final answer?

Readers who have been following the subject may find themselves caught in bewilderment in the crossfire between Lord Weinstock's attack on the "mumbo jumbo of current cost accounting" (Financial Times, January 28, 1981) and Messrs Seddon and Hazell's spirited defence "Why managers can benefit from inflation accounting" (Financial Times, March 2, 1981), while from a third direction, the Inland Revenue endeavours to torpedo the idea of using the CCA method of multiple indices in its latest proposals for stock relief, in favour of a single "all-stocks" index.

But the subject is much too

important to be left hanging in the air. We have, as a nation, been overpaying ourselves for 10 years or more, and historical cost accounting has positively encouraged us to do so by painting far too rosy a picture of the profitability of the private sector, simply because it fails to allow for the effects of inflation.

There is no doubt in most people's minds that current cost accounting gives a much better indication of a company's profitability in times of inflation than historical cost accounts, but it has several major drawbacks:

1—It is very complicated: even the accounting standards committee's step-by-step guide "CCA: The Easy Way" runs to 135 pages.

2—It gives companies far too much discretion on the valuation of assets (the "value to the business" concept), on the choice of indices, on the method of calculating operating adjustments, and on the inclusion or exclusion of short-term borrowing in the gearing adjustment.

3—It is entirely irrelevant as far as taxation is concerned, and, finally, like historical cost accounts, in times of inflation:

4—The figures in one year's accounts are not comparable with figures of other years, unless they are all adjusted to constant pounds. (An exposure draft on adjusting figures to a comparable basis is being prepared.)

## Conceptual problems

Let us look first at the concept of maintaining the operating capability of the existing business: allowing depreciation on the replacement cost of existing fixed assets, or on the "modern equivalent asset". Take, for example, a company that buys two screw-making machines for £5,000 each; after five years, during which time the value of money has halved, it buys a replacement machine that has double the output and costs £8,000.

It could be argued that this would maintain the company's operating capability (in screws per hour) and that the straight line current cost depreciation for the fifth year should be £8,000 ÷ 5 = £1,600 for the two old machines, the same as the historical cost depreciation charge, i.e. no CCA depreciation adjustment.

On the other hand, the shareholders might justifiably take the view that they had had £10,000 of profit-earning assets five years ago, and so in today's pounds they should have £20,000 of profit-earning assets, not £8,000 worth. And in maintaining the real profit-earning capability of the company they would be right.

This approach leaves management free to select the best £20,000 of profit-earning assets it can find, rather than spending the money on maintaining the existing level of screw-making, regardless of the profitability of doing so.

The second concept, of adjusting for the change in relative price levels, rather than adjusting for inflation, presents the difficulties over the choice of indices and, under SSAP 16, with the precise choice of method.

Take, for example, last year's CCA results of Donald Macpherson, the industrial coatings and decorative paints group, which included a monetary working capital (MWC) adjustment of £1.133m on an average net MWC (debtors - creditors) of around £2.7m. Over the same period, Blundell-Permgiaze, the paint and building products group, reported a CCA adjustment of £37,000 on an average MWC of around £2m.

Both companies had done their best to present a true and fair view, in consultation with their auditors, but one had applied indices to debtors and to creditors separately and included overdraft, while the other had applied indices to net MWC. Disparities of this magnitude, neither of whom were trying to window-dress, makes SSAP 16 CCA figures almost meaningless for inter-company comparisons.

Another key concept of SSAP 16 is that of an asset's "value to the business", which may be fine in theory, but in practice places far more discretion in the hands of management than we, and possibly they, would like. Take, for example, a company which owns a large and hitherto profitable chemical plant producing a "commodity chemical" where the price is set in world markets. At the end of the year the plant barely breaks even, due to high wage settlements and strong sterling. Unless sterling weakens, there is little or no prospect of any improvement.

Putting the plant in the CCA balance sheet at a net current replacement cost of several million pounds would, perhaps, be an expression of unjustified optimism, while following the concept of prudence and writing the plant down to scrap value could give rise to alarm and despondency in the company, and produce a self-fulfilling pre-

diction of doom and despair.

Yet the middle course, of trying to predict the amount recoverable from its future use would require a forecast of the strength of sterling over the next few years.

## Tax aspects

On the replacement of fixed assets, 100 per cent first year allowances already enable a company to maintain the real value of its assets without paying tax, and in addition allow companies to invest retained profits tax-free.

On the cost of sales adjustment/stock relief, SSAP 16 gives so much discretion in the choice of indices and methods of calculation that the Inland Revenue proposes that stock relief should in future be given by reference to a measure of inflation, rather than to SSAP 16's relative price changes. It is intended that relief should be given on the value of the opening stock, multiplied by the movement in an "all-stocks" index, regardless of closing stocks.

What the Inland Revenue is saying, quite sensibly, is that it will allow sufficient tax relief for a company to maintain the real value of its stocks over a year, but will leave the choice of whether it does so entirely to the company.

Unfortunately, the Inland Revenue does not yet take account of a company's increased needs for monetary working capital due to inflation; this produces gross inequalities between different types of business. An efficient supermarket chain, which sells its goods for cash before it pays its suppliers, will have negative MWC about equal to the value of its stock, and will thus get tax relief on stock that is entirely financed by its suppliers.

On the other hand, a financial institution which requires a free equity capital of, say, £2.5m in order to take deposits of £100m will get no tax relief in the same five-year period, even though this free equity capital (equity capital less fixed assets) is a bank's equivalent of stock which cannot by definition be financed by borrowings: it will therefore need to retain £2.5m out of after tax profits in order to maintain the same real capacity for doing business. It is hardly surprising that financial institutions are fighting shy of current cost accounting without tax relief.

But if tax relief was to be given on the increase in working capital required by a company due to inflation, the Inland Revenue would then have to consider whether any abatement of relief should be applied to allow for the extent to which MWC is financed by borrowing.

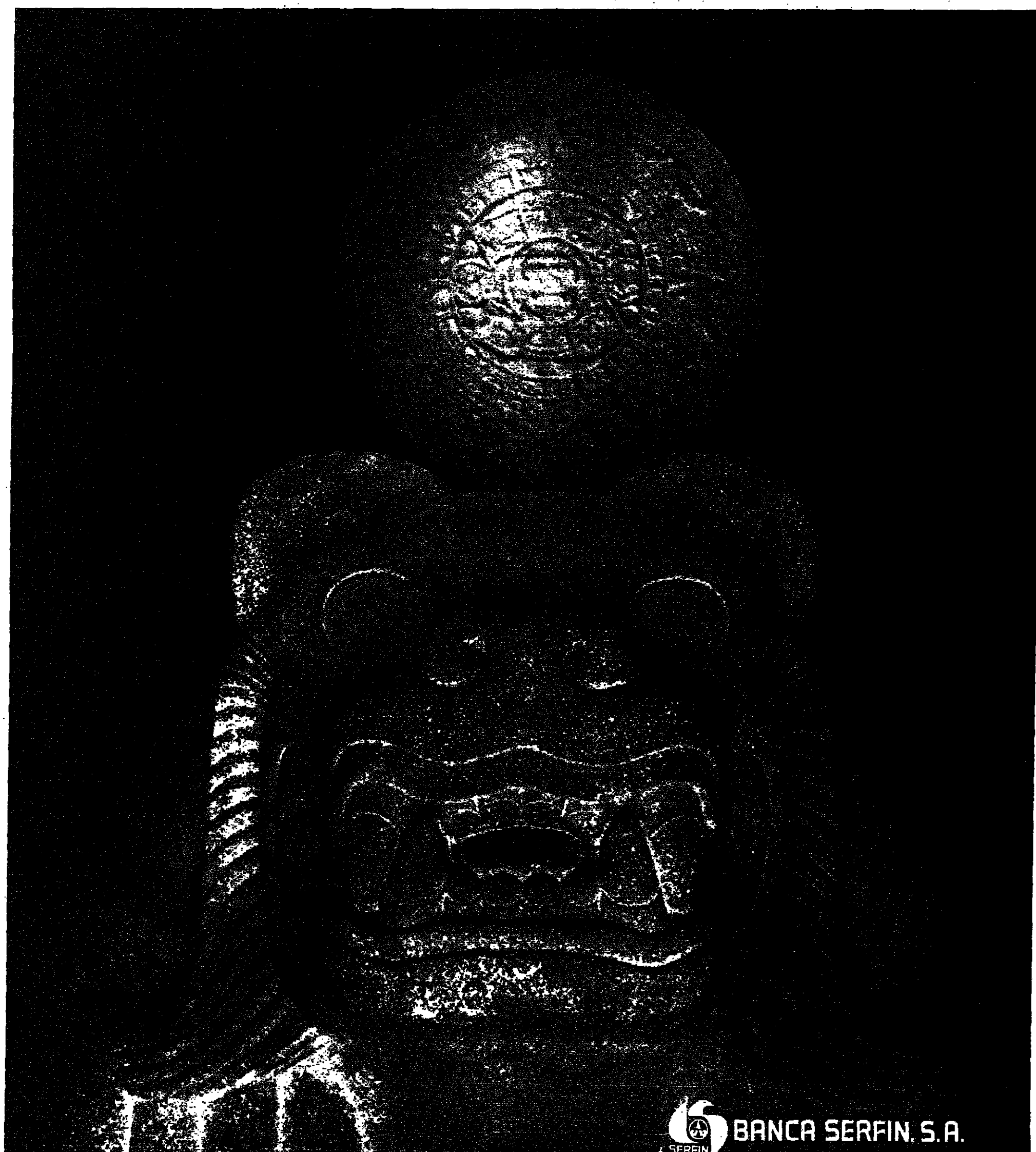
## Possible solutions

The main reason why SSAP 16 is so complicated and expensive to administer is that it tries to allow for changes in relative prices (recommended by the Sandilands report) rather than for the effects of inflation (a phenomenon the Sandilands report preferred to ignore). We suggest that if there was no inflation, that is, if the Retail Price Index had stayed at 100 since it was previously rebased, in 1962, not even Lord Weinstock's "academics and high priests of the accounting profession" would seriously suggest introducing major modifications to and elaborations of the system of historical cost accounting simply to allow for changes in relative prices.

What is needed is a system of inflation accounting, (what, in fairness to them, the high priests of the accounting profession suggested in the first place), and the Inland Revenue's proposal for an all-stocks index is a very welcome step in the right direction. But in order to be both consistent and fair, the Inland Revenue should apply a single index to all working capital, that is, to stocks plus trade debtors minus trade creditors.

This leaves the question of the gearing adjustment: should companies get tax relief on the proportion of assets financed by borrowings? To allow for the effects of inflation, the answer is to make interest, less the diminution of the real value of a company's long-term debt, deductible before tax, rather than all interest and, for simplicity, treat overdraft as part of working capital.

Some people will protest that this is grossly unfair, but why should companies that cannot make a real return on the money they borrow be encouraged to borrow by the tax system? And if the private sector wants to be fairly treated by the Inland Revenue on its assets it should be prepared to accept fair treatment on its liabilities. Geoffrey Holmes is editor of *Accountancy*, the official journal of the Institute of Chartered Accountants. Alan Sugden, a Fellow of the London Business School, is a fund manager at J. Schroder Wagg.



Aztec jaguar photographed against Sun Stone, 14th-16th century A.D.

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## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## Colgate-Palmolive hit by foreign exchange losses

BY OUR FINANCIAL STAFF

COLGATE-PALMOLIVE's lower first quarter results reported yesterday reflect currency translation factors on the 68 per cent group profits originating abroad.

Net earnings of the U.S. manufacturer of cosmetic and household care products dropped from \$56.1m, or 51 cents per share, to \$45.1m, or 41 cents a share, despite a rise in sales from \$1.24bn to \$1.35bn.

The directors point out that the net totals include a loss of 12 cents a share on currency translation this time, compared with a gain of 6 cents a year ago.

Mr. Keith C. Kane, the chairman, told the annual meeting in New York that he is still confident that profits this year will exceed 1980's \$173.2m or \$2.12 a share, on sales of \$5.13bn.

Analysts on Wall Street have predicted an 8 per cent gain in profits this year.

But he said that operating earnings of the company's business cannot be expected to continue at the same rate as in the first quarter due to increased advertising costs for the company's toothpaste products.

In the first quarter, the Kendall professional health care and industrial products subsidiary achieved an 8 per cent gain in sales and a larger profit increase.

Sales for the food division declined by 2 per cent, but operating profits increased. Specialty consumer products showed a 14 per cent sales gain.

The bulk of Colgate's earnings come from its household and personal care divisions (83 per cent) and health care and industrial division (20 per cent).

Higher sales in these sections are expected to boost profits this year, although business in Europe is likely to be adversely affected by the downturn in major economies.

In the U.S., the outlook remains somewhat uncertain according to the board.

Last year the directors successfully concluded the disposal of certain businesses which, they said, did not fit in with future profit plans.

Notable among these was the Helena Rubenstein cosmetics business and a major condominium development in Mission Hills.

## Brighter outlook at National Steel

By David Lascelles in New York

NATIONAL STEEL, number four in the U.S. steel industry, yesterday reported that the profitability of its steel operations has shown a significant improvement in the first quarter, and that the outlook was brighter.

Net income was \$15.7m or 63 cents a share, which compares unfavourably with the \$17m or \$6.82 a share earned in the same quarter last year. But last year's figures included \$5.5m from a one-off coal sale, and high earnings from a financial subsidiary.

Without them, the latest earnings would have shown a small improvement.

Total income in the first quarter was down slightly, from \$1.2bn to \$1.1bn, and steel shipments also fell, from 1.81m tons to 1.87m.

Mr. Howard Love, president, said that all segments of the company operated profitably, but that while earnings were below desired levels, they primarily reflected better results from steel operations, where blast furnace capacity has been scaled back.

He said: "The steel business is improving steadily. We've seen somewhat more strength in the market place than anticipated earlier this year. We expect the trend to continue improving gradually for the balance of the year. Considering this apparent trend, the groundwork should be in place for a good year in 1982."

## Rise of 70% at Geo International

By Terry Byland

NET INCOME of Geo International, which was set up in February when Peabody International, the U.S. pollution control company spun off its oilfield and quality control operations to shareholders, jumped by 70 per cent to \$11.5m, or \$1.05 a share, in the second fiscal quarter.

Mr. Anthony J. Giglio, president and chief operating officer, said in London yesterday that the upturn, which followed a rise of 76 per cent in income in the first quarter, reflected increases in sales in all areas of the company's operations.

Sales of oil production equipment, including the pumping units of which Geo is believed to be the world's largest manufacturer, jumped by 64 per cent in the second quarter.

Production equipment sales provided more than 40 per cent of the group total in the first quarter, with a further 24 per cent coming from quality assurance services, in which Geo is the U.S. leader.

But the sharpest increase came in sales of seismic services, which made up 12 per cent of group sales in the first quarter. The second quarter brought a near doubling of seismic service sales.

In May, Geo expects to commence sales to the North Sea oil industry of its Vam-system, which completes oil and gas wells so that production can begin.

This would be the first time the Vam-system has been sold outside North America, and Mr. Giglio said the North Sea area was "a very good market for us."

He commented that Geo expected growth to continue at its present high rate for the rest of this year and next, after which some moderation in the pace of growth was likely.

Geo is actively seeking acquisitions in the U.S. and also Europe and the UK, said Mr. Giglio. It would like to buy small and medium-sized companies in its own fields of business.

## David Lascelles looks at the third largest U.S. bank Rockefeller era ends at Chase

CHASE, MANHATTAN, the third largest bank in the U.S., with assets of \$76bn, got a new chairman on Tuesday, 54-year-old Mr. Willard Butcher. Surly, gravel-voiced and assertive, he could hardly strike a greater contrast with the frail-looking Mr. David Rockefeller who retired aged 65 having made more of a reputation for himself as an international financial statesman rather than a hands-on manager.

But Mr. Butcher is anxious to dispel any idea that the transfer of power is going to set off earthquakes at Chase. "What we are and where the Chase is going is already set in cement," he said.

In fact, Mr. Butcher has effectively been in control of Chase for nearly two years under a long-planned transition, and he has already packed more punch into what had been one of the slowest U.S. multinational banks. Profits have risen a third, corporate clients have found Chase hungry for business, and those who did not fit into the new Chase scheme of things were politely but firmly told to take their business elsewhere.

Even so, Mr. Butcher is expected to reinforce the new Chase image with an advertising blitz in the months ahead.

Mr. Butcher was elected president of Chase in 1972 and was closely involved in hauling Chase out of the minor crisis it ran into in the mid-1970s.

The crisis was a trauma which, in retrospect, its officials admit, probably did it a lot of good. It was partly financial: Chase got badly hit by the property collapse and earnings slump. But the insipid leadership of Mr. Rockefeller made things worse and it was clear that the bank needed a thorough shake-up.

Mr. Rockefeller stayed on but assigned more power to Mr. Butcher, and the two of them put together, in late 1977, a "mission statement" and a list of corporate objectives which they thrashed out in grueling sessions with senior executives.

These rather unusual documents, themselves a sign of the earnestness that has long been



Mr. David Rockefeller (left) and his successor, Mr. Willard C. Butcher

a Chase characteristic, set Chase the goal of becoming a top quality bank in the four biggest banking markets: government, institutional, corporate and consumer.

The policy document adds: "We will only do those things that we can do extremely well, and with the highest integrity."

It also sets several financial goals, including "a return on assets and stockholders' investment at a level equal to or better than the leaders in the banking industry."

These broad objectives still hold, Mr. Butcher asserts. But Chase has already achieved a lot of the specific financial goals set in 1977, so next month he is taking his top 25 executives to a quiet country resort in North Carolina to hammer out some new ones.

But while Chase is now moving with new vigour, it will remain a conservatively managed bank: there is no urge to catch up with arch-rival Citicorp, which left Chase far behind in size in the 1970s, or to go in for too many new-fangled ideas.

Mr. Butcher stresses that when times get hard, asset

quality will not be sacrificed to sustain earnings. As for interest rates, "we're back at forecasting. We try to run our bank so that we can be indifferent to movements in interest rates"—a remark that could easily be read as a dig at Citibank which was badly pitched by soaring rates last year.

Chase has a dying start in its quest for top quality business in at least one area—international banking, thanks to the top level contacts built up by Mr. Rockefeller, who will stay on as chairman of the bank's International Advisory Committee, succeeding Dr. Henry Kissinger. About half Chase's earnings come from overseas—\$179m out of a total \$354m last year. But the proportion of its assets overseas is a lot higher, pointing to the narrower spreads available on foreign lending, which is a reason why Chase, like other large U.S. banks, is turning with renewed interest to the home market.

Consumer banking in the U.S. has brightened up considerably with the relaxation of State Usury Laws, limiting the amount of interest banks can charge on consumer loans. This means

banks can now charge market rates on mortgages, car loans and installment loans. Previously, when rates were high, they ran these loans at a loss. But Chase is pursuing this market selectively. It has closed down a lot of branches in areas around New York to concentrate on well-heeled individuals whom it lures with promise of "the Chase Advantage." It also stopped issuing MasterCard to slim down its credit card business.

Chase has also beefed up its commercial and industrial (C&I) lending. After stagnating between 1976 and 1978, the C&I loan portfolio grew by 15 per cent a year in 1979 and 1980, more than any other form of lending. Linked to this, Chase has become much more aggressive with its prime rate. In the last 12 months it often led major changes in the rate.

A sign of Chase's shift in geographical emphasis, one Wall Street analyst thinks, is that it is recalling able officers from overseas branches to staff important positions back home. "The people Chase is bringing back are not the gentlemanly types at all," he said. "They're hard hitters."

Indicative of the new Chase type is Mr. Tom Labrecque who takes over Mr. Butcher's job as president at the comparatively tender age of 42, making him one of the youngest senior bank executives in the U.S. Well-groomed, disciplined and noted as a manager rather than a banker, he could eventually become the next Chase chairman.

Mr. Butcher's immediate challenge will be to extend Chase's spectacular earnings growth. Since the "turnaround" in 1977, profits have nearly trebled and the rate of return on average assets last year was 0.53 per cent, which put Chase among the top five major banks. Comments Mr. Butcher: "We aim to have a financial position second to none." But with soaring rates and the upheavals of the U.S. banking industry, he admits that "times are challenging."

## Strong growth at Digital Equipment

By Our Financial Staff

DIGITAL EQUIPMENT, the largest U.S. producer of mini-computers, pushed up net profits by 50 per cent to \$100.23m in its third quarter to the end of March.

Sales of the company, which ranks as one of the largest computer groups in the U.S., jumped by 34.5 per cent to \$627m to \$849m with the sharper growth in profits pointing to increased margins as a result of higher prices and high levels of plant use.

For the nine months the rate of growth in profits was lower but still strong at 38 per cent, with net profits ahead from \$186.08m to \$226.41m. Sales were up by a similar margin from \$1.67bn to \$2.26bn.

Earnings per share were \$4.50 against \$3.68, with the third quarter contributing \$1.89 compared with \$1.45 previously.

## \$30m convertible bond for Apache postponed

By Francis Giles

THE \$30m 15-year convertible bond for the U.S. oil and gas company, Apache, was postponed yesterday by the lead manager, E. F. Hutton, due to adverse market conditions. The price has remained virtually unchanged on the New York Stock Exchange since the issue was announced last week.

Prices of fixed interest dollar bonds declined by about 1 point yesterday in what dealers described as thin trading. Some issues, however, declined more than others, notably some of the Ford bonds launched during the past week.

The 12½ per cent Ford bond to 1985 finished the day 1 of 1 per cent lower at 89½. These falls prompted rumours that a new Ford issue was imminent, but this does not appear to be the case. The rumours were encouraged by the postponement of U.S. domestic bond issue for

the Detroit motor giant because of adverse conditions in the New York market last week.

A weakening of the dollar against the Swiss franc, together with lower dollar interest rates, helped Swiss franc bonds slightly on the secondary market.

VEAS (Vestfjord Avloppsskrap) the Norwegian public utility, has launched a \$50m ten-year public issue through Sotidic. The bond carries a coupon of 7½ per cent and has been priced at 99½ per cent.

Meanwhile, the European Investment Bank has completed a \$11.5bn six-year private placement through UBS, which a coupon of 1½ per cent. UBS is also lending a \$50m 25m five-year convertible placement for the Osaka Transformer Company. The coupon is 4½ per cent and the conversion premium is 5.17 per cent.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday, May 13.

U.S. DOLLAR	Issued	Bid	Offer	Day	Week	Yield
Amstar 15.50 (WVW)	85	100.00	100.00	0.00	0.00	15.12
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## AMERICAN QUARTERLIES

AR PRODUCTS & CHEMICALS	1980-81	1979-80
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

CROWN ZELLERBACH CANADA	1981	1980
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

DENNY'S	1980-81	1979-80
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

ALGOMA STEEL	1981	1980
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

AMERICAN CAN	1981	1980
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

## CROWN ZELLERBACH CANADA

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First quarter	158.0m	153.2m
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Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

## GAP

GAP	1981	1980
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

GOULD	1981	1980
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

KROGER	1981	1980
First quarter	158.0m	153.2m
Second quarter	158.0m	153.2m
Third quarter	158.0m	153.2m
Fourth quarter	158.0m	153.2m
Year	158.0m	153.2m

LOBLAW COMPANIES	1981
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## INTERNATIONAL COMPANIES and FINANCE

## Strong performance by Moët-Hennessy

By DAVID WHITE IN PARIS

MOËT-HENNESSY, the champagne and brandy group, boosted its earnings by almost 18 per cent last year with particularly strong growth in champagne and its Dior perfume subsidiary.

The group said that consolidated earnings, which rose to FF190.2m (\$36.9m) from FF161.7m would have been 20 per cent higher if they had included Schieffelin, the U.S. wine and spirits importer which it acquired with effect from the beginning of this year.

The net earnings figure was adjusted so as to exclude provisions made for price increases. Group turnover soared by 26 per cent to FF2.82bn, including a 29 per cent increase in revenue from champagne, which reached FF1.35bn. Adjusted net earnings from champagne climbed to FF1.132m from FF95m.

Net profits from cognac dropped, however, to FF23m from

FF35m as a result of extra provisions, higher financial charges and a costly promotion campaign. Operating results were roughly stable at FF154m on sales which rose to FF776m from FF616m.

In spite of a 22 per cent rise in perfume sales and a 26 per cent improvement in Dior's results, net earnings from the whole of the group's perfume and cosmetics sector increased by a more modest 13 per cent to FF42m, as a result of investments in its other big subsidiary, Roc.

The parent company, which showed a net profit of FF59m, compared with FF48m in 1979, is proposing to maintain its total gross dividend at FF19.50 per share. This is to be paid on equity capital increased by a third, as a result of a one-for-six rights issue—to finance the Schieffelin takeover—and a one-for-seven scrip share issue.

## Valmet drops into the red

By Lance Keyworth in Helsinki

VALMET, the Finnish engineering, shipbuilding and defence group, has fallen into the red for 1980 and will not be paying a dividend.

The company described the result as disappointing. Net sales contracted by 8 per cent to FM2.23bn (\$589.1m), mainly because of the timing of ship and certain pulp, and paper and woodworking industry machinery deliveries. Consolidated sales fell by 3 per cent to FM3.14bn. However, if joint ventures are included, net sales rose by 5 per cent to FM4.95bn.

Mr. Olavi Mattila, chairman and chief executive officer, did not hesitate to label 1980 a difficult year. The loss totalled FM45.7m after depreciation of FM63m, which was FM34m less than the full depreciation permitted by law.

TWO RECENT developments illustrate the transformation of the Dutch agricultural co-operative bank, Rabobank Nederland, into a fully-fledged commercial bank. The opening of a large New York office puts the seal on Rabobank's expansion internationally and marks its determination to establish a significant dollar base. At home, its new office on Amsterdam's Dam Square, at the heart of the Netherlands' financial capital, symbolises the bank's move from the country to the big city.

The transformation of Rabobank has not been without its problems. Some farmers worry that "their" bank is deserting them for the more lucrative business of the suburban homeowner with a mortgage to finance. Some local managers have watched with trepidation the growth of a large head office organisation in Utrecht and eindhoven which now employs 4,500. New men with little experience of agriculture but with professional banking skills have been brought in at all levels.

The changes have made Rabobank a formidable and successful force on the Dutch banking scene. Rabobank ranks second only to Algemene Bank Nederland with its balance sheet total of FF97.6bn (\$42bn). In terms of profitability—net income as a percentage of assets—it is number nine in the world, far ahead of its nearest Dutch rival.

With almost 3,100 branches throughout the Netherlands, providing a banking monopoly in many small rural communities, it outstrips its nearest rival, Amsterdam-Rotterdam Bank, with only 873 domestic branches. Its 8.3m saving account holders, with FF47.3bn on deposit in 1980, give Rabobank 42 per cent of the Dutch savings market.

Rabobank Nederland took on its present form in 1973 with the merger of Coöperatieve Centrale Raiffeisenbank and the Coöperatieve Centrale Boerenbank. Both banks, covering respectively the north and south of the country, had been set up in 1893 to implement the self-help principles of the German agricultural co-operative pioneer, Herr Friedrich Raiffeisen.

Charles Batchelor looks at the growth of Holland's second largest bank

## Rabobank joins majors with U.S. move

The 1970s saw a rapid professionalisation and internationalisation of what had been a largely provincial bank. Rabobank now offers the complete range of retail and wholesale banking services, including mortgage lending, insurance, package holidays and export financing.

Rabobank's structure is unique in the Netherlands, though it has many parallels in agricultural co-operative banks as any of its joint stock competitors and is as flexible, as well as being more democratic.

How does decision-making work in practice? The decision to expand abroad provides a good example. The seven-man board of directors of the Central Rabobank launched the idea. It was passed by bank's board of control to the 44 district councils, representing the local banks, who discussed it and came out in favour. Another

ing—Rabobank is the largest mortgage lender in the Netherlands—distorts the picture, the bank claims.

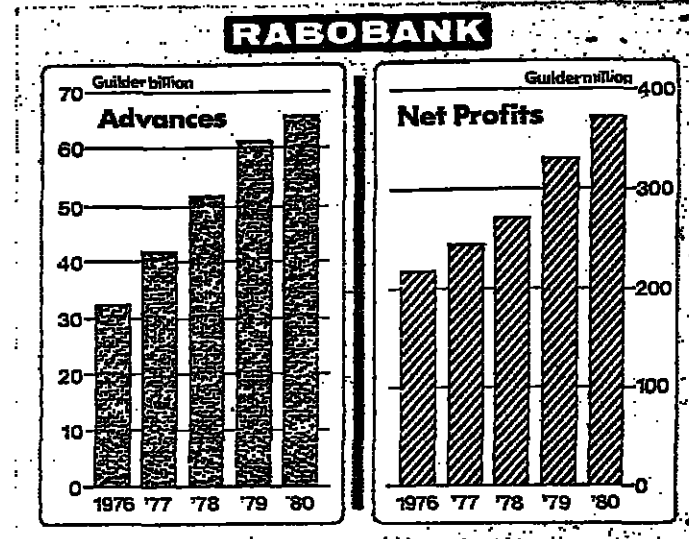
How does Rabobank achieve its strong profitability? Net profit rose 13 per cent to FF137m (\$154m) in 1980, in absolute terms the largest profit earned by any Dutch bank. The bank's large saving deposit base, providing relatively cheap funds cushioned from the wider swings of the money market, is an undoubted advantage. Profits made from savings deposits bring fiscal advantages. They incur a 36 per cent rate of corporation tax compared with the commercial bank's 43 per cent.

This more than compensates for the brake applied to Rabobank's activities by its co-operative principles. Local managers will often not charge the top rate for loans to customers. The central Rabobank advises managers on rates to be charged but they are not obliged to accept this advice and sometimes do not. A buffer is provided by the local Rabobank's policy of charging variable rates of interest to borrowers. Most mortgages in the Netherlands are granted at a fixed rate of interest for periods of up to five years. The Rabobank idea of charging variable rates dates from the time when many local managers were financially unsophisticated farmers. A variable rate made for easier banking, says Mr. Lardinois.

Rabobank is also helped by its unassailable position in many villages and small towns: where it often has 95 per cent of local banking business. A rival setting up would probably need at least 20 years to build up enough business to be profitable. Rabobank's move into the cities on the whole has been successful despite the tough competition from established banks.

Its development abroad has brought with it a name change—to Rabobank Nederland from Centrale Rabobank—to emphasise its Dutchness and to avoid confusion with the Netherlands Central Bank.

Expansion has been rapid—so rapid that Rabobank's joint venture set up with Bank of America in the early 1970s, soon found itself made reduc-



throughout Europe, says Mr. Pierre Lardinois, former European Commissioner for Agriculture, who has been chairman of Rabobank since 1977. It consists of 873 affiliated local Rabobanks, many with several branch offices, a central Rabobank where long-term policy is planned, as well as a number of other bank divisions involved in specialised activities, such as mortgage lending. The local banks own the central bank and are paid an annual dividend on its profits. But they in turn are subject to control, on major decisions, by the central Rabobank.

The local banks belong to their members—that is anyone who borrows from the Rabobank—who elect three unpaid part-time governors to assist the manager. Together they decide on such issues as lending policy.

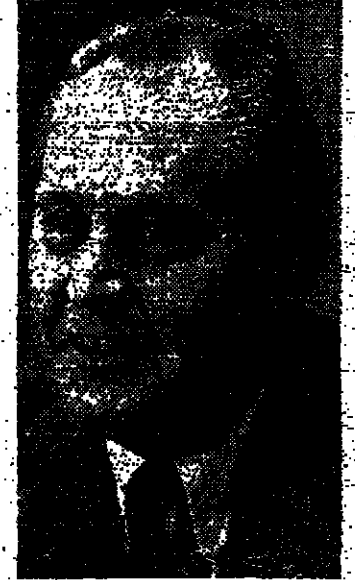
This complex structure would seem to be a recipe for inertia. In fact, claims Mr. Lardinois, Rabobank can move as swiftly

proposal, to give the Central Rabobank a final say in the appointment of local bank directors, was also accepted by the districts, but by a majority of only 60 per cent. The board of directors judged this to be too fine a margin and decided against going ahead.

"The districts only have an advisory function and if they say 'no' we could still proceed," says Mr. Lardinois. "But if a large minority is opposed we will not. We strive for consensus."

In spite of the growth of non-agricultural lending and the international expansion, the farming community remains the foundation of Rabobank's activities. Farm lending accounted for only 36 per cent of new loans in 1980 and for 35 per cent of the cumulative loan portfolio. But its share of the bank's commercial credit activities is about two-thirds. The large volume of home lend-

ing—Rabobank is the largest mortgage lender in the Netherlands—distorts the picture, the bank claims.



Dr. Pierre Lardinois: "Flexible and more democratic"

dant by the growth of Rabobank's own foreign operations. The desire for closer links with other European co-operative organisations led to the establishment of the Amsterdam-based Unico Banking Group in 1977. Unico has presided over a rapid growth in business between the affiliated banks in the Netherlands, Denmark, France, West Germany, Austria and Finland.

The New York branch office follows on the opening of own branches in Frankfurt and on Curacao. Apart from giving access to dollar funds—Rabobank is now seeking a rating for the issue of commercial paper in the U.S.—New York could be the first link in a chain of Rabobank offices across the U.S. If it is successful Rabobank is thinking of establishing other branches near potential agricultural customers in the mid-west, California and Florida. This would open up a new market, financing agricultural imports into the Netherlands.

Rabobank's foreign business amounts to a modest 11 per cent of its balance sheet total and is expanding by one percentage point a year. But excluding the local Rabobanks, foreign business accounts for a third of the balance sheet of the Central Rabobank organisation.

## Alphatype Corporation

has been acquired by  
a wholly-owned subsidiary of

H. Berthold AG  
(Berlin, Germany)

The undersigned acted as financial advisor to  
Alphatype Corporation.

Dillon, Read & Co. Inc.

April 6, 1981

## Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on January 1, 1980: U.S. \$48.39

on April 21st 1981: U.S. \$66.30

Listed on the Amsterdam Stock Exchange

Information: Pierson, Hekking & Pierson N.V.  
Herengracht 214, 1016 BS Amsterdam.

## YONTOBEL EUROBOND INDICES

	14.576=100%		
PRICE INDEX	21.4.81 14.4.81	AVERAGE YIELD	21.4.81 14.4.81
DM Bonds	83.50 83.47	DM Bonds	9.908 9.910
HFL Bonds & Notes	82.89 82.91	SFL Bonds & Notes	10.691 10.698
U.S. \$ Sirt. Bonds	84.63 84.04	U.S. \$ Sirt. Bonds	13.205 13.111
Can. Dollar Bonds	87.68 87.67	Can. Dollar Bonds	12.912 12.878

## Forfeiting

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## Earnings recovery at Fischer

By Our Financial Staff

PROFITS at Georg Fischer, the stricken French tyre company, which is now being taken over by the Michelin group, recovered for 1980, rising by a third to SwFr 16m (\$8m) after tax. The dividend is being held at 5 per cent.

Fischer, however, regards the results as unsatisfactory with stiff competition keeping selling prices in check and not allowing adequate compensation for increases in wage and raw material costs. In 1977, net earnings totalled SwFr 20m.

Sales last year rose to SwFr 1.72bn, a gain of 16 per cent, with the parent company contributing SwFr 781m

## Special gains cut Kleber losses

By TERRY DODSWORTH IN PARIS

KLEBER—COLOMBES, the stricken French tyre company, which is now being taken over by the Michelin group, reduced its consolidated losses substantially last year after selling off a number of its assets.

The results show a loss of FF78.6m (\$16m) compared with FF103.5m in 1979, achieved on a turnover which rose by only 8.9 per cent to FF2.8bn.

But yesterday's statement also indicated the depth of the problems facing the company. The losses figure was only reached after taking into

account FF148.3m worth of exceptional profits realised by asset sales. The depreciation charge came to FF107.8m.

Following several years of gradually accelerating decline, Kleber was particularly hard hit last year by the rise in raw material prices and the slump in the French vehicle market. This was accentuated by a series of vigorous attacks on the quality of its tyres by consumer organisations, which led the company into a series of legal disputes.

Kleber's majority shareholder,

Michelin, has now stepped in with a rescue plan for the smaller company by promising to underwrite a FF500m rights issue, which will be floated on May 4.

This issue is expected to raise a net amount of about FF300m following the repayment of outstanding loans to Michelin, while increasing the parent group's stake to about 90 per cent.

In effect, however, Michelin is already running Kleber after appointing one of its own senior managers, M. Lucien Male, as chief executive.

## Gist-Brocades opens year on strong note

By Charles Batchelor in Amsterdam

GIST-BROCADES, the Dutch biochemicals group, reported higher profits and sales in the opening months of 1981 and said it expects this improvement to be maintained for the rest of the year.

Net profit rose 5 per cent in 1980 to FF24.2m (\$10m) on sales 12 per cent higher at FF1.36bn (\$660m).

Profits and sales of the industrial products division improved last year due both to increased prices and higher volume sales, the company said in its annual report. Profits of the pharmaceuticals division fell, however, in spite of the 13 per cent rise in turnover.

It is switching its research and development effort, which cost FF6m last year, away from medicines and towards bio-technological products. Gist proposes increasing its dividend to FF12.50 per FF10 nominal share from FF12.00 in 1979. Payment may be taken in cash or as one new share for every 20 held.

## Take stock market profits, urges WestLB

By Our Financial Staff

THE CURRENT buoyancy of the West German stock market should be used as an opportunity for taking profits rather than for further investment. Westdeutsche Landesbank Girozentrale says in its latest brochure survey. The present strength of share prices is no more than a technical reaction after a long, lean period, and should be used for "spring cleaning" portfolios. Westdeutsche advises caution following a rise of 7 1/2 per cent by the Commerzbank index since mid-February.

## Skanska Cement raises payout

By WESTERLY CHRISTNER IN STOCKHOLM

SHARPLY HIGHER profits—and an increase in dividend—are reported for 1980 by Skanska Cement, Sweden's largest construction group.

On sales SKr 1.65bn higher at SKr 10.3bn, profits before tax of SKr 610m (\$130m) have been returned, an increase of SKr 174m over the 1979 result.

The dividend is going up from SKr 11 a share to SKr 14—at a cost to the company of SKr 57.2m—and the directors also recommend a scrip issue, this time on a two-for-three basis in contrast to the one-for-two of

1979. Trading in Skanska shares on the Stockholm stock exchange has been heavy this week, with Wednesday's closing share price reaching SKr 670—SKr 10 higher than the day before.

For 1981 as a whole management predicts that the pre-tax profit will not fall below 1980's level, but makes reservations for changes in domestic interest rates. Investments in real property are forecast to "improve somewhat". Skanska is among the largest private real property owners in

Sweden. Net financial charges more than doubled during 1980, to SKr 235m.

The pre-tax profit outcome for last year beat management's October forecast by some SKr 74m, and the turnover estimate by SKr 500m. During 1980 SKr 2.63bn of the consolidated sales total was generated in markets abroad, a gain of SKr 246m from the previous year.

The company said yesterday that it hopes to complete at least two major foreign construction projects during the current year.

## Downturn at IBM Australia

By OUR SYDNEY CORRESPONDENT

IBM AUSTRALIA, subsidiary of the U.S. group and Australia's largest computer company, incurred a profits fall from A\$18.1m to A\$17.9m (US\$20.6m) for 1980, although the directors said the decline was the result of a change in its accountancy procedure.

Sales jumped 18 per cent, from A\$222.2m to A\$261.7m (US\$300.8m), reflecting the continuing growth of the computer

business in Australia. An abnormal change of A\$3.8m against profit after tax resulted from the accounting for depreciation of rental machines had resulted in an abnormal charge against profits after tax of A\$3.8m. Without this charge the profit after tax would have shown an increase of 14 per cent.

The company previously allowed a 25 per cent a year depreciation on rental machines over four years, but has now changed this period to five years, with a 33.3 per cent depreciation in the first 12 months.

Demand for the company's products remains strong, and the current backlog of orders is significantly higher than in any previous year. Mr. Allen Moyes, the chairman, said yesterday. The dividend fell from A\$15m in 1979 to A\$12.3m.

ASEA owns 22 per cent of the Electrolux stock and holds 49 per cent of the voting rights. The financial details of the robot merger have not been disclosed but ASEA stated in a communique that it would form the basis for swifter international expansion.

Electrolux's pneumatic material handling robots will complement the more sophisticated electrical processing machines produced by ASEA. So far Electrolux has sold more than 400 robots and this year expects to market between 120 and 140, valued at between

SKr 15m and SKr 30m, of which about half would go to export. ASEA recently turned its own robot operation into an independent unit and expanded production capacity at its Västervik headquarters to 700 machines a year. It has already sold over 800 robots and expects to produce about 600 this year for a budgeted turnover of about SKr 200m (\$42.5m). More than 80 per cent are marketed outside Sweden.

It has just announced orders for 105 robots worth SKr 35m from two West German car-

makers, Daimler-Benz and BMW, which Björn Weichbrodt, general manager, described as a breakthrough into the West German car market.

In June ASEA will open a servicing and training facility at Detroit in the U.S. The merger of its robot operation with that of Electrolux will, it hopes, give it a dominant world position in factory automation.

ASEA currently produces two robots, one with a 6 kg carrying capacity, the other with a 60 kg capacity. They are used mainly for arc welding and spot welding.

This announcement appears as a matter of record only



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U.S. \$30,000,000

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March 1981



بنيك بوميپوترا ماليسيا بيرهاد  
BANK BUMIPUTRA MALAYSIA BERHAD

U.S. \$30,000,000

FLOATING RATE NOTES 1984

For the six months  
23rd April, 1981 to 23rd October, 1981

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest payable on the relevant interest payment date, 23rd October, 1981 against Coupon No. 5 will be U.S. \$85.78.

Agent Bank: Morgan Guaranty Trust Company of New York, London

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## Foreign banks in Japan face loan curb

By Richard C. Hanson in Tokyo

FOREIGN BANKS in Japan are to be subject of the same limits on lending to individual customers as Japanese banks, according to a draft of the new bank law submitted to the Diet (parliament) this week.

The draft threatens the foreign banks with their being limited to lending up to 20 per cent of their parent company's capital to a single borrower in Japan. The regulation will take effect five years after the Bill is passed, and a final decision on the limit will be made later.

The limit is much less rigorous than similar restrictions in the U.S. where banks are limited only 10 per cent of their equity to a single borrower, and it is not expected to set problems for the banks.

Jardine Fleming Securities of Hong Kong is to open a branch office in Tokyo on May 1, subject to Japanese Finance Ministry approval, the Japan Securities Dealers Association announced.

## Tongaat earnings advance despite sugar setback

BY DES KILALEA IN JOHANNESBURG

TONGAAT, the South African group, operations of which range from sugar production to textiles, foods and building materials, has reported an increase of 66 per cent in attributable profit from R18.88m to R27.98m (\$34.5m) for the year to March. Earnings per share advanced by 58 per cent to 101 cents a share and the company has lifted the total dividend by 35 per cent to 33.6 cents, against 24.9 cents, adjusting for a one-for-four scrip issue.

The main contributor to profit was the 74.3 per cent owned listed subsidiary, Tongaat Corrogroup, where earnings from the building materials industry more than doubled to R16.4m in the year. South Africa's largest brick producer, Tongaco, was responsible for 44 per cent against 32 per cent of Tongaat's taxed earnings or 44 cents against 21 cents. For the coming year the company is confident that building materials, notably bricks, will continue to provide solid profit growth.

Tongaat's sugar division,

which some years ago was the mainstay of group profit, produced lower earnings in 1980-1981, as the national crop was severely affected by drought. Tongaat's own production was cut from 218,000 tonnes of sugar to 141,000 tonnes, and the profit contribution fell from 31 per cent to below 20 per cent of the group total.

Ahead of the sugar drought, Tongaat had embarked on an extensive acquisition programme, which included the addition of the listed company, Hebox, to the textiles division and H. Lewis and Natal Oil to the foods and feeds division. Both these divisions showed substantial growth and are expected to continue improving as part of the group's overall target of maintaining an annual average earnings growth of 25 per cent until the end of 1983.

ALLIED TECHNOLOGIES (Altech), the fast-growing South African electronics company, increased pre-tax profit by 41.6 per cent, to R21.4m

(\$26.4m) in the year to February compared with R15.1m in 1979-80. Turnover was 37.6 per cent higher at R122m, against R89.7m.

The company is confident that high growth will continue for several years, but funding needs have led management to revise its dividend policy. In the past, some 40 per cent of earnings have been distributed, but this has been reduced to 35 per cent and is set to fall further this year.

The dividend total is 50 cents from earnings per share of 145 cents compared with 40 cents from earnings of 100.4 cents in 1979-80.

Altech is confident that it can continue to grow during the 1980s even if acquisition possibilities do not arise. Considerable emphasis has been placed on the development of new electronics systems and products and the group says it has clearly identified those markets which promise expanding sales and high returns.

## Exports lift Alliance Tire and Rubber

By L. Daniel in Tel Aviv

ALLIANCE TIRE and Rubber Company, Israel's sole tyre manufacturer, reports that its after tax profits for 1980 came to Sh 26.4m (\$3.2m), as compared with Sh 13.7m.

The gain of 115 per cent (thus lagged behind last year's inflation rate of 132 per cent. Sales increased by 130.6 per cent to Sh 478.8m. The company plans to make a 10 per cent scrip issue, as in 1979.

Alliance, which exports most of its output to 50 countries, including the U.S., where its shares are listed on the American Stock Exchange, is satisfied with the results "in view of economic conditions in Israel and overseas."

The company indicated that local sales had declined significantly but that exports expanded.

## Profits ahead at Keck Seng

By Wong Sulong in Kuala Lumpur

KECK SENG, the Johore-based plantation group, raised its net profits by 30 per cent in the year to December, to 10.2m ringgit (U.S.\$4.4m), despite poor commodity prices, which eroded margins. Turnover increased by 77 per cent to 85m ringgit (U.S.\$36.5m).

The final dividend is 7.5 cents, making a total of 17.5 cents for the year, or 5 cents more than previously.

## ASIAN DEVELOPMENT BANK FUNDING

# Anxiety over Reagan aid policy

BY RICHARD COWPER, RECENTLY IN MANILA

THE Asian Development Bank, aware of the urgent need for funds, is keeping an anxious eye on President Reagan's conservative aid policies as it prepares for its annual meeting.

The ADB is a crucial source of multilateral aid for developing countries in Asia. It has provided development assistance for 14 years, yet it is now close to running out of money.

There are growing fears that President Reagan's view of multilateral aid (he is said greatly to prefer bilateral aid, which can be more easily matched with U.S. foreign policy) could hit badly the Bank's proposed aid programme for the rest of the decade.

The Bank's Asian Development Fund (ADF) is its most vulnerable sector. This is the source of interest free loans for the Bank's poorest members, like Bangladesh, Sri Lanka and Pakistan. This fund will have to be replenished by the end of this year if aid programmes are to escape pruning.

The management of the ADB is convinced that members' needs demand an increase in development loans of around 10 per cent in real terms from 1983 onwards. The bank sees the

need for an increase in commitments from its members of around \$4.5bn for the ADF, and an increase of around \$1.1bn in its share capital, which underwrites its ordinary capital account.

ADB projections indicate that the external resource require-

approve such a large increase. In particular the Bank's executives point to the U.S. and the UK.

One of the Bank's western country directors says: "Most of our developed countries have indicated that they would go along with the management tar-

is not prepared substantially to increase its already high share in the funding.

The replenishment of the ADF is the most pressing financial need for the ADB, and the one which makes the heaviest cash demands on developed countries. The fund's last replenishment, known as ADF III, was made in 1978 when, after some haggling, members came up with \$2.15bn to be paid in over the four years starting in 1979. This fund will have run out by the end of next year, and, for planning purposes, agreement on the next replenishment needs to be made by the end of this year.

The management target is for commitments of \$4.5bn to be paid by the developed country members in four equal instalments.

For the U.S. this would mean an increase from the \$111.25m per annum under ADF III to \$253.12m per annum for ADF IV.

If the U.S. digs in its heels, as it looks set to do, there is little that the bank itself can do except to cut back its programme. New concessional lending would have to stop at the end of next year.

Resources and Finances					
	1976	1977	1978	1979	1980
U.S.\$m					
Authorised capital	3,707	8,711	9,407	9,512	9,209
Subscribed capital	3,688	8,696	8,741	8,861	8,828
Gross borrowings	529	177	390	348	458
Outstanding debt	1,084	1,205	1,410	1,777	1,872
Gross income	128.3	168.6	213.2	260.8	309.6
Special fund resources	931.9	1,285.2	1,486.7	2,045.4	2,916.1

Source: Asian Development Bank

ments of the Bank's developing member countries will rise from \$27bn in 1980 to \$50bn by 1987, in current prices, and they are expected to top the \$60bn mark by the end of the decade. Much of this will be needed to pay for imported energy needs.

The Bank fears that, given the current recessionary climate and what it refers to as "aid fatigue" among some donor countries, it will not be able to persuade its members to

gets. But the U.S. and the UK both appear to be taking a hard line — less aid in general, and a larger proportion going in the form of bilateral — this would really hurt us."

Most ADB directors agree that if the U.S. pulls back other member countries would not be prepared to take up the slack and the Bank could not meet its targets. Japan, the largest donor, has made it clear that it

This announcement appears as a matter of record only.



## N.V. NEDERLANDSE GASUNIE

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11½% Bearer Bonds 1981 due 1987/1991

Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V.

Bank Mees & Hope NV

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Nederlandsche Middenstandsbank N.V.

Pierson, Helderling & Pierson N.V.

Rabobank Nederland

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Citicorp International Group

Kuwait Investment Company (S.A.K.)

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Swiss Bank Corporation International Limited

April 15, 1981

All these securities having been sold, this announcement appears as a matter of record only.



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(par value ¥50 per Share)

evidenced by European Depositary Receipts

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NEGOTIABLE FLOATING RATE U.S. DOLLAR CERTIFICATES OF DEPOSIT SERIES 102 DUE OCTOBER 24 1983.

We hereby certify that the rate of interest payable on the above mentioned Certificates of Deposit for the interest period beginning on April 23, 1981 and ending on October 23, 1981 is 16½% per annum.

Agent Bank:

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Hong Kong

## NOTICE



## Banco de la Nacion Argentina

US\$25,000,000

FLOATING RATE NOTES DUE 1987

In accordance with the provision of the Notes, notice is hereby given that for the six-month interest period from 23rd April, 1981, to 23rd October, 1981, the Notes will carry an interest rate of 16½ per cent per annum and the coupon amount per US\$55,000 will be US\$428.91.

DBS-DAIWA SECURITIES INTERNATIONAL LIMITED

Agent Bank

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Notes 1992

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By The Chase Manhattan Bank, N.A., London  
Agent Bank







## Ample supply to meet current consumption

BY BOY HODSON

Ownership of copper production is also shifting. The oil companies and other mining industries such as Anglo-American, whose fortunes have been built upon gold, have thought it worth while to buy into copper production as a long-term investment. The oil companies now own approaching 10 per cent of copper production. So far they have concentrated mainly upon U.S. copper

Involvement of the oil companies in U.S. copper and a small but growing participation by them in copper in other parts of the world has a special message for developing countries operating — or contemplating — capital intensive copper mining and smelting operations carrying heavy financial charges.

Some of the high cost producers begin to feel vulnerable when London Metal Exchange prices fall o the £750 to £800 a tonne price range. At such levels — the equivalent of some 80 U.S. cents a pound — the

Mr. Robert Perlman, managing director of the Commodities Research Unit (CRU) has

In his view the industry does not need the price rises of up to US\$2 per pound often discussed within the industry at the proper figure to support the proper mining ventures. Instead he believes that world copper needs during the 1980s can be supplied adequately from the development of small and medium-sized ventures which will prove viable at much more modest copper prices.

There are at least 10 large undeveloped copper deposits awaiting exploitation around the world. With the realism now attaching to copper prices it would seem that production costs will be the overriding factor in deciding which of them will be developed.

Ore reserves are ample for the world's copper consumption of around 10m tonnes a year and for foreseeable industrial expansion. Recently copper stocks have been held at around the 1m tonnes level. With the prospect of industrial demand for copper remaining static this

to come a year. U.S. producers probably would have been tempted to sell more copper for the ruling market price for the year. Pollution restrictions in the United States have caused the U.S. to displace producers abroad. These are strong signs of the U.S. copper industry shifting its investment programme to countries where costs are lower and the climate more congenial to them for their operations. Anacostia is one of the largest U.S. companies, recently decided to concentrate on concentrated copper production in Japan and Australia, both developing countries.

Montana. The U.S. copper industry is worrying copper miners and well aware that because the \$320 scheduled for new investment in the American project outside the U.S. to be \$130, the U.S. spent outside the U.S.

In his view the industry does not need the price rises of up to US\$2 per pound often discussed within the industry at the proper figure to support the proper mining ventures. Instead he believes that world copper needs during the 1980s can be supplied adequately from the development of small and medium-sized ventures which will prove viable at much more modest copper prices.

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## KEYS

Jan. 1283.2, March 1315.7, May 1348.2,  
July 1380.7, Sept. 1413.2, Dec. 1483.0.  
Handy and Harman bullion spot  
\$141.00 (1115.00). Sales: 4,800.  
Sugar—No. 11: May 17.30-17.25  
(16.59), July 17.70-17.80 (16.94), Sept.  
17.75, Oct. 17.87, Jan. 17.91, March  
18.15-18.19, May 18.20-18.25, July 18.35,  
Sept. 18.40-18.45,  
Tin—608.00-615.00 (611.00-625.00).  
CHICAGO, April 21.

Chicago Imm Gold—April 490.1,  
(487.5), May nil (nil), June 497.0-498.0,  
July 503.8, Sept. 516.5-515.8, Oct.  
522.6, Dec. 535.2, Jan. 541.6, March  
554.3, April 560.7.  
Lard—Chicago loose 18.50 (19.25).  
Live Cattle—June 71.30-71.50 (70.17),  
Aug. 70.55-70.45 (69.95), Oct. 68.70-  
68.50, Dec. 69.55, Feb. 70.60, April  
71.20.  
Live Hogs—June 50.20-60.40 (59.42),  
July 53.50-53.60 (53.40), Oct. 53.45-  
53.40, Dec. 53.40-53.40 (53.40).

53.65, Dec. 56.90, Feb. 57.15, April 56.50, June 57.70.

==Maize—May 368<sup>1</sup>/<sub>2</sub>-367<sup>1</sup>/<sub>2</sub> (369), July 378<sup>1</sup>/<sub>2</sub>-378<sup>1</sup>/<sub>2</sub> (378<sup>1</sup>/<sub>2</sub>), Sept. 384<sup>1</sup>/<sub>2</sub>-384, Dec. 384<sup>1</sup>/<sub>2</sub>-385, March 396<sup>1</sup>/<sub>2</sub>-395<sup>1</sup>/<sub>2</sub>, May 401.

Park Bellas—May 60.75-60.02 (53.15), July 61.15-61.35 (60.37), Aug. 60.85-60.70, Feb. 73.90-72.85, March 74.00, May 74.65, July 75.80.

==Sourabean—May 787-7858 (789<sup>1</sup>/<sub>2</sub>), July 812-810<sup>1</sup>/<sub>2</sub> (814<sup>1</sup>/<sub>2</sub>), Aug. 820-821, Sept. 822.

581. 627. 1100. 843, Jan. 882. MARCH  
 883. May 8974.  
 [Soyabean Meal—May 225.5-225.3  
 (225.9), July 223.8-234.0 (235.4), Aug.  
 236.5-238.1, Sept. 238.5-239.0, Oct.  
 242.8, Dec. 248.0-248.5, Jan. 248.5,  
 March 254.5-255.0, May 256.0-257.0.  
 Soyabean Oil—May 24.37-24.40  
 (24.36), July 25.18-25.22 (25.17), Aug.  
 25.50-25.65, Sept. 25.85, Oct. 26.10,  
 26.15, Dec. 26.75-26.80, Jan. 26.95-  
 27.00, March 27.60-27.85, May 27.95-

1Wheat—May 445<sup>1</sup>/<sub>2</sub>–445 (443<sup>1</sup>/<sub>2</sub>). July 457<sup>1</sup>/<sub>2</sub>–451<sup>1</sup>/<sub>2</sub> (448<sup>1</sup>/<sub>2</sub>). Sept. 468–468<sup>1</sup>/<sub>2</sub>. Dec. 492, March 511<sup>1</sup>/<sub>2</sub>, May 523<sup>1</sup>/<sub>2</sub>.  
 WWINNIPEG, April 21.  
 8Barley—May 150.40 (149.80). July 152.40 (152.00). Oct. 151.40, Dec. 151.70, March 151.60.  
 6Wheat—SCWRS 13.5 per cent protein content cif St. Lawrence 264.72 (263.52).  
 All rates are based on 48,000 lbs.

unit cents per pound      ex-warehouse  
 unless otherwise stated.      \* \$ per Troy  
 ounce.      † Cents per Troy ounce.  
 ‡ Cents per 56-lb bushel.      § Cents  
 per 80-lb bushel.      || \$ per short ton  
 (2,000 lbs)      ¶ \$Cents per metric ton.  
 \$5 \$ per 1,000 sq feet.      † Cents per  
 dozen.      ‡ \$ per metric ton.

## BASKETS

option May and June \$315, July \$317

**Soyameal**—44 per cent protein U.S. affmt \$293-278-278.50, loading \$278, April \$275.50-277, May \$275.50, June \$277.50 traded, April-Sept \$233, Nov-March \$302. Brazil Pellets affloat \$295.50, April-May \$289.50, June \$284, April-Sept \$295.50, May-Sept \$296.50. PARIS, April 22.

**Cocoa**—(FFR per 100 kilos): May 1080-1070, July 1085 Mid. Sept 1118-1123, Dec 1131-1139, March 1152-1160, May

**DOW JONES**

Dow Jones	April 21	April 20	Month ago	Year ago
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**REUTERS**

April 22	April 21	M'nth ago	Year ago
1697.1	1689.5	1700.1	1685.4
(Base: September 18, 1931=100)			

£4.30-£5.20, codlings £2.00-£3.60; large haddock £3.20-£4.70, medium £3.00-4.20, small £1.60-£2.80; large plaice £3.60, medium £3.00-£3.50, best small £2.80-£4.20; skinned dogfish (medium) 4.00-£5.00; lemon soles (large) £3.50, (medium) £7.50; saithe £1.30-£2.00.







**New Zealand Ins. Co. (UK) Ltd.**  
 Mathew House, Southend SS1 2JS 0702

[illegible]



# John Ford + Co

Industrial values

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591
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**WAKO**  
**SECURITIES CO., LTD.**  
Tokyo, Japan  
Wako International (Europe) Ltd.  
15th Floor, Leadenhall, London Wall, London  
EC3A 3BS, England  
Tel: (800) 73825 Telex: 634029, 884020  
General Representative Office:  
6 Papestrasse, 1004, Hamburg, Switzerland  
Tel: (0431) 21 88 21 Telex: 259025

MINES—Continued									
Stock		Pria	%	Stk.	Chg.	PM			
1961	Low			High		High			
37	37	40		02-50		3.3			
38	38	40							
39	39	40							
40	40	40							
41	41	40							
42	42	40							
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100	100	40							

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142	Anglo-Dominion ..	170	+5	-	-	-
40	Baryman ..	44	-	-	-	-
12	Burma Mines 10c.	16 1/2	-	0.75	0.9	6.5
180	Collyer Res. Corp.	230	-20	-	-	-
200	Cons. Murch. ..	270	-20	1030c	118	6.4
75	Cons. Murch. 10c.	15	-	-	-	-
135	Highwood Res.	85	-	-	-	-
300	Northern Gas C.S.I.	365	+5	-	-	-
572	R.T.T.	480	+5	16.0	93.1	4.9
13	1934 ..	1113	+2	09 1/2	-	17.2
118	WSPD Minerals 10c.	118	-	-	-	-
10	WSPD Minerals C.S.I.	10	-	-	-	-
28	WSPD Minerals C.S.I.	33	-1	-	-	-
465	Tara Exptn. \$1.	505	+5	-	-	-

minations are 25p. Estimated profit/earnings ratios and covers are used on latest annual reports and accounts and, where possible, are based on half-yearly figures. P/E's are calculated on "net" distribution base, earnings per share being computed on profit after tax and interest-unrelieved AT where applicable. Dividend figures are calculated on a 10% basis or more difference if calculated on 5% distribution. Covers are based on "maximum" distribution; this prepares gross dividend costs to profit after taxation, excluding corporate profits/losses but including estimated extent of offsettable T. Yields are based on middle prices, are gross, adjusted to AT per cent and allow for value of declared distribution and rights.

Highs and Lows: marked thus have been adjusted to allow for rights issues for cash.

Interim since increased or resumed.

Interim since reduced, passed or deferred.

Same degree of regulation as listed securities.  
 Default in under Rule 1632(a)(4): not listed on any Stock Exchange  
 and not subject to reporting requirements.  
 Default in under Rule 1633(a):  
 Price at time of suspension.  
 Indicated dividend after pending scrip and/or rights issue cover  
 related to previous dividends or forecasts.  
 Merger bid or reorganization in progress.  
 Not comparable.  
 Share interest reduced final and/or reduced earnings indicated.  
 Forecast dividend; cover on earnings updated by latest interest  
 statement.  
 Cover allows for conversion of shares not now ranking for dividends  
 or ranking only for restricted dividend.  
 Share does not rank for shares which may also rank for dividend at  
 a future date. No PIPE raise usually provided.  
 Excludes a final dividend declaration.

value of stock. <sup>1</sup> Available only to UK pension schemes and finance companies engaged in pension business. A Tax free dividend based on prospectus or other official estimate. <sup>2</sup> Cash dividend rate paid or payable on part of capital/cover based on dividend on full capital. <sup>3</sup> Return/percentage yield. <sup>4</sup> Yield based on current market price. <sup>5</sup> Yield based on the value of the share issued by the Associated Companies and in excess of the amount contributed from capital sources. <sup>6</sup> Kenya. <sup>7</sup> Interest based on total. <sup>8</sup> Rights issue pending. <sup>9</sup> Earnings based on preliminary results. <sup>10</sup> Dividend and yield exclude a special payment. <sup>11</sup> Indicated dividend; cover relates to previous dividend; P/E ratio based on latest earnings. <sup>12</sup> Forecast dividend; cover based on previous year's earnings. <sup>13</sup> Dividend and yield include a special payment. <sup>14</sup> Cover based on X. <sup>15</sup> Prospective real rate of return. <sup>16</sup> Dividend and yield based on previous year's earnings. <sup>17</sup> Dividend and yield based on previous year's X. <sup>18</sup> Dividend and yield include a special payment. <sup>19</sup> Cover does not apply to special payment. A Net: dividend and yield. <sup>20</sup> Reference dividend passed or deferred. <sup>21</sup> Canadian. <sup>22</sup> Minimum

**REGIONAL MARKETS**

Following is a selection of London quotations of shares previously only in regional markets. Prices of Irish issues, most of which are officially listed in London, are as quoted on the Irish exchange.

mylv.20p 42	<b>IRISH</b>
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Phip. Se	22	Allright use	250	+5
Phip. S	521	Arms	86	-----
Ans Brew	73	Carroll (P.J.)	94	-----
Ans (Jas) 25s	420	Concrete Prods.	77	-----
Ans. S (C.I.)	158	Hessan (Hildgs.)	27	-----
Ans (C.H.)	945	Inc	795	-----
N Hogs	100	Irish Ropes	52	-----
N Refrind	187	Trach	47 ml	-----
Ill (Wm.)	170	T.M.G.	21	+7z
		Undere	88	-----

## OPTIONS

### 3-month Call Rates

House of Fraser	14	Utd. Drapery	62
Wickies	20	Ward	11
Woodward	11	Woolworth	11

Circle	15	Lox Service	26	Can. Counties	11
urn	35	Lyons Bank	28	Land Secs.	37
ers	20	Manitoba	29	Land Secs.	37
ers	24	London Bk.	37	Peaschey	15
terospace	24	Lucas Inds.	18	Samuel Props.	13
	25	Mills & Stewart	25	Town & City	24
nd Ord.	12	Midland Bank	26		
ys	74	M. E. I.	32	Brit. Petroleum	16
ys	6	M. W. D.	32	Burnham Oil	36
ers	77	P. & O. West.	32	Charterford	37
ers	77	Passcoy	32	H.C.A.	32
Star	22	Pacific Elect.	34	Premier	16
ccide	35	Star	34	Shell	38
ccide	35	Bank Ory. Ord.	38	Tribunal	34
Electric	30	Reed Intn.	30	Ultramar	44
	30	Seas	30		
	30	Telex	30		
Mer	18	Town & City	24	Miles	

er Side 25 | Unlever 50 | Rio T. Zinc 45 |

A selection of Options traded is given on the  
London Stock Exchange Report page

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**"Recent Issues" and "Rights" Page 36**

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service is available to every Company dealt in on Stock  
exchanges throughout the United Kingdom for a fee of £300  
per annum for each security



